

2026000357 CERV Lump Sum MGA — Multi & Mono: v1.0



EUROPEAN EDUCATION AND CULTURE EXECUTIVE AGENCY (EACEA)

EACEA.B – Creativity, Citizens, EU values and Joint operations
B.3 – Citizens and EU Values

GRANT AGREEMENT

Project 101249715 — NETCO 2.0

PREAMBLE

This **Agreement** ('the Agreement') is **between** the following parties:

on the one part,

the **European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and

on the other part,

1. 'the coordinator':

AJUNTAMENT DE MANRESA (Manresa), PIC 944068991, established in PLAZA MAJOR 1, MANRESA 08240, Spain,

and the following other beneficiaries, if they sign their 'accession form' (see Annex 3 and Article 40):

2. **SOSTRE CIVIC SCCL (SostreCivic)**, PIC 898386647, established in CASP 43, BARCELONA 08010, Spain,

3. **FEDERACION VALENCIANA DE MUNICIPIOS Y PROVINCIAS (Valencia)**, PIC 991862055, established in CALLE GUILLEM DE CASTRO 46 - 1º, VALENCIA 46001, Spain,

4. **COMUNE DI BOLOGNA (Bologna)**, PIC 999590239, established in PIAZZA MAGGIORE 6, BOLOGNA 40124, Italy,

5. **COMUNE DI FIRENZE (Firenze)**, PIC 969024472, established in PIAZZA SIGNORIA 1, FIRENZE 50122, Italy,

6. **urbaMonde-France (urbaMonde)**, PIC 915694648, established in 38 Rue Saint-Sabin, Paris 75012, France,

7. **GEMEENTE EINDHOVEN (Eindhoven)**, PIC 993619889, established in STADHUISPLEIN 10, EINDHOVEN 5600 RB, Netherlands,

8. **GEMEENTE AMSTERDAM (Amsterdam)**, PIC 998617135, established in AMSTEL 1, AMSTERDAM 1011 PN, Netherlands,

9. **ASOCIATIA DE DEZVOLTARE INTERCOMUNITARA ZONA METROPOLITANA - CLUJ (Cluj)**, PIC 918382227, established in STRADA MIKLOS ZRINYI 7 AP 2, CLUJ-NAPOCA 400071, Romania,
10. **DIMOS THESSALONIKIS (Thessaloniki)**, PIC 965342449, established in VASILEOS GEORGIOU 1A, THESSALONIKI 546 36, Greece,
11. **DIMOS CHALANDRIOU (Halandri)**, PIC 951686013, established in AGIOU GEORGIOU 30 KAI ARISTIDOU, HALANDRI 152 34, Greece,
12. **STOWARZYSZENIE MIESZKANIOWE WSPOL (WSPOL)**, PIC 872697361, established in RACLAWICKA 29/82a, WARSZAWA 02-601, Poland,
13. **ID22 - INSTITUT FUR KREATIVE NACHHALTIGKEIT - INSTITUTE FOR CREATIVE SUSTAINABILITY EV (ID22)**, PIC 941050060, established in WILHELMINE-GEMBERG-WEG 12, BERLIN 10179, Germany,
14. **CONNECTION:BERLIN EV (C:B)**, PIC 886847624, established in Dolzigerstrasse 44, Berlin 10247, Germany,
15. **MESTO KOSICE (Košice)**, PIC 938386731, established in TRIEDA SNP 48 A, KOSICE 040 11, Slovakia,
16. **SODERHAMNS KOMMUN (Soderhamns)**, PIC 985586252, established in Oxtorgsgatan 19, SODERHAMN 826 80, Sweden,
17. **SERVICE PUBLIC REGIONAL DE BRUXELLES (Bruxelles)**, PIC 991252022, established in Place Saint-Lazare 2-4, Saint-Josse-ten-Noode 1210, Belgium,
18. **GRAD ZAGREB (Zagreb)**, PIC 989531727, established in TRG STJEPANA RADICA 1, ZAGREB 10 000, Croatia,

Unless otherwise specified, references to ‘beneficiary’ or ‘beneficiaries’ include the coordinator and affiliated entities (if any).

If only one beneficiary signs the grant agreement (‘mono-beneficiary grant’), all provisions referring to the ‘coordinator’ or the ‘beneficiaries’ will be considered — mutatis mutandis — as referring to the beneficiary.

The parties referred to above have agreed to enter into the Agreement.

By signing the Agreement and the accession forms, the beneficiaries accept the grant and agree to implement the action under their own responsibility and in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

The Agreement is composed of:

Preamble

Terms and Conditions (including Data Sheet)

Annex 1	Description of the action ¹
Annex 2	Estimated budget for the action
Annex 3	Accession forms (if applicable) ²
Annex 3a	Declaration on joint and several liability of affiliated entities (if applicable) ³
Annex 4	Model for the financial statements
Annex 5	Specific rules (if applicable)

¹ Template published on [Portal Reference Documents](#).

² Template published on [Portal Reference Documents](#).

³ Template published on [Portal Reference Documents](#).

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DATA SHEET**1. General data**

Project summary:

Project summary
Network of Cities for Collaborative Housing (NETCO 2.0) builds on the success of the first European network of cities working on collaborative housing (CH), evolving from a learning platform into a powerful tool for civic participation, local innovation, and EU-level policy engagement. With the Municipality of Manresa as coordinator, and a strong partnership of 20 partners from 13 EU countries, the project responds to the urgent housing crisis and its intersection with inequality, exclusion, and lack of citizen engagement in shaping local solutions. NETCO 2.0 fosters structured transnational cooperation among cities and civil society, focused on co-creating innovative, community-led housing models that are affordable, inclusive, and sustainable. Through 10 diverse Work Packages, the project engages a broad spectrum of actors—from local authorities and public housing agencies to cooperatives, researchers, and citizen-led groups—ensuring a multi-level, cross-sectoral approach. Activities include European conferences, thematic webinars, study visits, collaborative housing forums, peer exchanges, and a digital knowledge platform. The project is aligned with key EU strategies: the European Affordable Housing Plan, New European Bauhaus, and Pillar of Social Rights, and contributes directly to objectives on gender equality, youth, elderly, and disability inclusion. It prioritises gender-responsive and intersectional monitoring and evaluation, ensuring all outcomes are inclusive and rights-based. Expected impacts include strengthened municipal capacity, wider access to participatory housing solutions, improved visibility of grassroots models in EU policy, and the creation of the EU Alliance for Collaborative Housing as a long-term advocacy platform. NETCO positions collaborative housing as a vehicle for democratic renewal and social cohesion—where housing becomes not just a policy area, but a platform for inclusive citizenship.

Keywords:

- Social Inclusion
- Local authorities
- New European Bauhaus initiative
- Affordable and social housing, senior collaborative housing, rural cohousing, citizen participation

Project number: 101249715

Project name: Network of Cities for Collaborative Housing 2.0

Project acronym: NETCO 2.0

Call: CERV-2025-CITIZENS-TOWN-NT

Topic: CERV-2025-CITIZENS-TOWN-NT

Type of action: CERV Lump Sum Grants

Granting authority: European Education and Culture Executive Agency

Grant managed through EU Funding & Tenders Portal: Yes (eGrants)

Project starting date: first day of the month following the entry into force date

Project end date: starting date + months of duration

Project duration: 24 months

Consortium agreement: No

2. Participants

List of participants:

Nº	Role	Short name	Legal name	Ctry	PIC	Max grant amount
1	COO	Manresa	AJUNTAMENT DE MANRESA	ES	944068991	70 257.00
2	BEN	SostreCivic	SOSTRE CIVIC SCCL	ES	898386647	8 800.00
3	BEN	Valencia	FEDERACION VALENCIANA DE MUNICIPIOS Y PROVINCIAS	ES	991862055	2 800.00

N°	Role	Short name	Legal name	Ctry	PIC	Max grant amount
4	BEN	Bologna	COMUNE DI BOLOGNA	IT	999590239	3 500.00
5	BEN	Firenze	COMUNE DI FIRENZE	IT	969024472	2 800.00
6	BEN	urbaMonde	urbaMonde-France	FR	915694648	35 265.00
7	BEN	Eindhoven	GEMEENTE EINDHOVEN	NL	993619889	2 800.00
8	BEN	Amsterdam	GEMEENTE AMSTERDAM	NL	998617135	3 500.00
9	BEN	Cluj	ASOCIATIA DE DEZVOLTARE INTERCOMUNITARA ZONA METROPOLITANA - CLUJ	RO	918382227	18 100.00
10	BEN	Thessaloniki	DIMOS THESSALONIKIS	EL	965342449	2 800.00
11	BEN	Halandri	DIMOS CHALANDRIOU	EL	951686013	2 800.00
12	BEN	WSPOL	STOWARZYSZENIE MIESZKANIOWE WSPOL	PL	872697361	2 800.00
13	BEN	ID22	ID22 - INSTITUT FUR KREATIVE NACHHALTIGKEIT - INSTITUTE FOR CREATIVE SUSTAINABILITY EV	DE	941050060	3 500.00
14	BEN	C:B	CONNECTION:BERLIN EV	DE	886847624	44 658.00
15	BEN	Košice	MESTO KOSICE	SK	938386731	18 100.00
16	BEN	Soderhamns	SODERHAMNS KOMMUN	SE	985586252	2 800.00
17	BEN	Bruxelles	SERVICE PUBLIC REGIONAL DE BRUXELLES	BE	991252022	4 200.00
18	BEN	Zagreb	GRAD ZAGREB	HR	989531727	2 800.00
19	AP	Poli Torino	POLITECNICO DI TORINO	IT	999977754	0.00
20	AP	VillaNova	MUNICIPIO DE VILA NOVA DE GAIA	PT	935543176	0.00
Total						232 280.00

Coordinator:

— AJUNTAMENT DE MANRESA (Manresa)

3. Grant**Maximum grant amount, total estimated eligible costs and contributions and funding rate:**

Maximum grant amount (Annex 2)	Maximum grant amount (award decision)
232 280.00	232 280.00

Grant form: Lump Sum**Grant mode:** Action grant**Budget categories/activity types:** Lump sum contributions**Cost eligibility options:** n/a**Budget flexibility:** No**4. Reporting, payments and recoveries****4.1 Continuous reporting** (art 21)**Deliverables:** see Funding & Tenders Portal Continuous Reporting tool**4.2 Periodic reporting and payments**

Reporting and payment schedule (art 21, 22):

Reporting					Payments	
Reporting periods			Type	Deadline	Type	Deadline (time to pay)
RP No	Month from	Month to				
					Initial prefinancing	30 days from entry into force/ financial guarantee (if required) – whichever is the latest
					Final payment	90 days from receiving periodic report
1	1	24	Periodic report	60 days after end of reporting period		

Prefinancing payments and guarantees:

Prefinancing payment		Prefinancing guarantee		
Type	Amount	Guarantee amount	Division per participant	
Prefinancing 1 (initial)	139 368.00	n/a	1 - Manresa	n/a
			2 - SostreCivic	n/a
			3 - Valencia	n/a
			4 - Bologna	n/a
			5 - Firenze	n/a
			6 - urbaMonde	n/a
			7 - Elindhoven	n/a
			8 - Amsterdam	n/a
			9 - Cluj	n/a
			10 - Thessaloniki	n/a
			11 - Halandri	n/a
			12 - WSPOL	n/a
			13 - ID22	n/a
			14 - C:B	n/a
			15 - Košice	n/a
			16 - Soderhamns	n/a
			17 - Bruxelles	n/a
			18 - Zagreb	n/a

Reporting and payment modalities (art 21, 22):

Mutual Insurance Mechanism (MIM): No

Restrictions on distribution of initial prefinancing: The prefinancing may be distributed only if the minimum number of beneficiaries set out in the call conditions (if any) have acceded to the Agreement and only to beneficiaries that have acceded.

Interim payment ceiling (if any): 100% of the maximum grant amount

No-profit rule: n/a

Late payment interest: ECB + 3.5%

Bank account for payments:

ES9101826035480018000089 BBVAESMMXXX

Conversion into euros: n/a

Reporting language: Language of the Agreement or other EU official language, if specified in the call conditions

4.3 Certificates (art 24): n/a

4.4 Recoveries (art 22)

First-line liability for recoveries:

Beneficiary termination: Beneficiary concerned

Final payment: Coordinator

After final payment: Beneficiary concerned

Joint and several liability for enforced recoveries (in case of non-payment):

Limited joint and several liability of other beneficiaries — up to the maximum grant amount of the beneficiary

Joint and several liability of affiliated entities — n/a

5. Consequences of non-compliance, applicable law & dispute settlement forum

Applicable law (art 43):

Standard applicable law regime: EU law + law of Belgium

Dispute settlement forum (art 43):

Standard dispute settlement forum:

EU beneficiaries: EU General Court + EU Court of Justice (on appeal)

Non-EU beneficiaries: Courts of Brussels, Belgium (unless an international agreement provides for the enforceability of EU court judgements)

6. Other

Specific rules (Annex 5): Yes

Standard time-limits after project end:

Confidentiality (for X years after final payment): 5

Record-keeping (for X years after final payment): 5 (or 3 for grants of not more than EUR 60 000)

Reviews (up to X years after final payment): 5 (or 3 for grants of not more than EUR 60 000)

Audits (up to X years after final payment): 5 (or 3 for grants of not more than EUR 60 000)

Extension of findings from other grants to this grant (no later than X years after final payment): 5 (or 3 for grants of not more than EUR 60 000)

Impact evaluation (up to X years after final payment): 5 (or 3 for grants of not more than EUR 60 000)

CHAPTER 1 GENERAL

ARTICLE 1 — SUBJECT OF THE AGREEMENT

This Agreement sets out the rights and obligations and terms and conditions applicable to the grant awarded for the implementation of the action set out in Chapter 2.

ARTICLE 2 — DEFINITIONS

For the purpose of this Agreement, the following definitions apply:

Actions — The project which is being funded in the context of this Agreement.

Grant — The grant awarded in the context of this Agreement.

EU grants — Grants awarded by EU institutions, bodies, offices or agencies (including EU executive agencies, EU regulatory agencies, EDA, joint undertakings, etc.).

Participants — Entities participating in the action as beneficiaries, affiliated entities, associated partners, third parties giving in-kind contributions, subcontractors or recipients of financial support to third parties.

Beneficiaries (BEN) — The signatories of this Agreement (either directly or through an accession form).

Affiliated entities (AE) — Entities affiliated to a beneficiary within the meaning of Article 190 of EU Financial Regulation 2024/2509⁴ which participate in the action with similar rights and obligations as the beneficiaries (obligation to implement action tasks and right to charge costs and claim contributions).

Associated partners (AP) — Entities which participate in the action, but without the right to charge costs or claim contributions.

Purchases — Contracts for goods, works or services needed to carry out the action (e.g. equipment, consumables and supplies) but which are not part of the action tasks (see Annex 1).

Subcontracting — Contracts for goods, works or services that are part of the action tasks (see Annex 1).

In-kind contributions — In-kind contributions within the meaning of Article 2(38) of EU Financial Regulation 2024/2509, i.e. non-financial resources made available free of charge by third parties.

⁴ For the definition, see Article 190 Regulation (EU, Euratom) 2024/2509 of the European Parliament and of the Council of 23 September 2024 on the financial rules applicable to the general budget of the Union (recast) ('EU Financial Regulation') (OJ L, 2024/2509, 26.9.2024): “**affiliated entities** [are]:

- (a) entities that form a sole beneficiary [(i.e. where an entity is formed of several entities that satisfy the criteria for being awarded a grant, including where the entity is specifically established for the purpose of implementing an action to be financed by a grant)];
- (b) entities that satisfy the eligibility criteria and that do not fall within one of the situations referred to in Article 138(1) and 143(1) and that have a link with the beneficiary, in particular a legal or capital link, which is neither limited to the action nor established for the sole purpose of its implementation”.

Fraud — Fraud within the meaning of Article 3 of EU Directive 2017/1371⁵ and Article 1 of the Convention on the protection of the European Communities' financial interests, drawn up by the Council Act of 26 July 1995⁶, as well as any other wrongful or criminal deception intended to result in financial or personal gain.

Irregularities — Any type of breach (regulatory or contractual) which could impact the EU financial interests, including irregularities within the meaning of Article 1(2) of EU Regulation 2988/95⁷.

Grave professional misconduct — Any type of unacceptable or improper behaviour in exercising one's profession, especially by employees, including grave professional misconduct within the meaning of Article 138(1)(c) of EU Financial Regulation 2024/2509⁸.

Applicable EU, international and national law — Any legal acts or other (binding or non-binding) rules and guidance in the area concerned.

Portal — EU Funding & Tenders Portal; electronic portal and exchange system managed by the European Commission and used by itself and other EU institutions, bodies, offices or agencies for the management of their funding programmes (grants, procurements, prizes, etc.).

CHAPTER 2 ACTION

ARTICLE 3 — ACTION

The grant is awarded for the action **101249715 — NETCO 2.0** ('action'), as described in Annex 1.

ARTICLE 4 — DURATION AND STARTING DATE

The duration and the starting date of the action are set out in the Data Sheet (see Point 1).

CHAPTER 3 GRANT

ARTICLE 5 — GRANT

5.1 Form of grant

⁵ Directive (EU) 2017/1371 of the European Parliament and of the Council of 5 July 2017 on the fight against fraud to the Union's financial interests by means of criminal law (OJ L 198, 28.7.2017, p. 29).

⁶ OJ C 316, 27.11.1995, p. 48.

⁷ Council Regulation (EC, Euratom) No 2988/95 of 18 December 1995 on the protection of the European Communities financial interests (OJ L 312, 23.12.1995, p. 1).

⁸ 'Professional misconduct' includes, in particular, the following: violation of ethical standards of the profession; wrongful conduct with impact on professional credibility; breach of generally accepted professional ethical standards; false declarations/misrepresentation of information; participation in a cartel or other agreement distorting competition; violation of IPR; attempting to influence decision-making processes by taking advantage, through misrepresentation, of a conflict of interests, or to obtain confidential information from public authorities to gain an advantage; incitement to discrimination, hatred or violence or similar activities contrary to the EU values where negatively affecting or risking to affect the performance of a legal commitment.

The grant is an action grant⁹ which takes the form of a lump sum grant for the completion of work packages.

5.2 Maximum grant amount

The maximum grant amount is set out in the Data Sheet (see Point 3) and in the estimated budget (Annex 2).

5.3 Funding rate

Not applicable

5.4 Estimated budget, budget categories and forms of funding

The estimated budget for the action (lump sum breakdown) is set out in Annex 2.

It contains the estimated eligible contributions for the action (lump sum contributions), broken down by participant and work package.

Annex 2 also shows the types of contributions (forms of funding)¹⁰ to be used for each work package.

5.5 Budget flexibility

Budget flexibility does not apply; changes to the estimated budget (lump sum breakdown) always require an amendment (see Article 39).

Amendments for transfers between *work packages* are moreover possible only if:

- the work packages concerned are not already completed (and declared in a financial statement) and
- the transfers are justified by the technical implementation of the action.

ARTICLE 6 — ELIGIBLE AND INELIGIBLE CONTRIBUTIONS

6.1 and 6.2 General and specific eligibility conditions

Lump sum contributions are eligible ('eligible contributions'), if:

- (a) they are set out in Annex 2 and
- (b) the work packages are completed and the work is properly implemented by the beneficiaries and/or the results are achieved, in accordance with Annex 1 and during in the period set out in Article 4 (with the exception of work/results relating to the submission of the final periodic report, which may be achieved afterwards; see Article 21)

They will be calculated on the basis of the amounts set out in Annex 2.

⁹ For the definition, see Article 183(2)(a) EU Financial Regulation 2024/2509: '**action grant**' means an EU grant to finance "an action intended to help achieve a Union policy objective".

¹⁰ See Article 125 EU Financial Regulation 2024/2509.

6.3 Ineligible contributions

‘Ineligible contributions’ are:

- (a) lump sum contributions that do not comply with the conditions set out above (see Article 6.1 and 6.2)
- (b) lump sum contributions for activities already funded under other EU grants (or grants awarded by an EU Member State, non-EU country or other body implementing the EU budget), except for the following case:
 - (i) Synergy actions: not applicable
- (c) other:
 - (i) country restrictions for eligible costs: not applicable.

6.4 Consequences of non-compliance

If a beneficiary declares lump sum contributions that are ineligible, they will be rejected (see Article 27).

This may also lead to other measures described in Chapter 5.

CHAPTER 4 GRANT IMPLEMENTATION

SECTION 1 CONSORTIUM: BENEFICIARIES, AFFILIATED ENTITIES AND OTHER PARTICIPANTS

ARTICLE 7 — BENEFICIARIES

The beneficiaries, as signatories of the Agreement, are fully responsible towards the granting authority for implementing it and for complying with all its obligations.

They must implement the Agreement to their best abilities, in good faith and in accordance with all the obligations and terms and conditions it sets out.

They must have the appropriate resources to implement the action and implement the action under their own responsibility and in accordance with Article 11. If they rely on affiliated entities or other participants (see Articles 8 and 9), they retain sole responsibility towards the granting authority and the other beneficiaries.

They are jointly responsible for the *technical* implementation of the action. If one of the beneficiaries fails to implement their part of the action, the other beneficiaries must ensure that this part is implemented by someone else (without being entitled to an increase of the maximum grant amount and subject to an amendment; see Article 39). The *financial* responsibility of each beneficiary in case of recoveries is governed by Article 22.

The beneficiaries (and their action) must remain eligible under the EU programme funding the grant

for the entire duration of the action. Lump sum contributions will be eligible only as long as the beneficiary and the action are eligible.

The **internal roles and responsibilities** of the beneficiaries are divided as follows:

(a) Each beneficiary must:

- (i) keep information stored in the Portal Participant Register up to date (see Article 19)
- (ii) inform the granting authority (and the other beneficiaries) immediately of any events or circumstances likely to affect significantly or delay the implementation of the action (see Article 19)
- (iii) submit to the coordinator in good time:
 - the prefinancing guarantees (if required; see Article 23)
 - the financial statements and certificates on the financial statements (CFS): not applicable
 - the contribution to the deliverables and technical reports (see Article 21)
 - any other documents or information required by the granting authority under the Agreement
- (iv) submit via the Portal data and information related to the participation of their affiliated entities.

(b) The coordinator must:

- (i) monitor that the action is implemented properly (see Article 11)
- (ii) act as the intermediary for all communications between the consortium and the granting authority, unless the Agreement or granting authority specifies otherwise, and in particular:
 - submit the prefinancing guarantees to the granting authority (if any)
 - request and review any documents or information required and verify their quality and completeness before passing them on to the granting authority
 - submit the deliverables and reports to the granting authority
 - inform the granting authority about the payments made to the other beneficiaries (report on the distribution of payments; if required, see Articles 22 and 32)
- (iii) distribute the payments received from the granting authority to the other beneficiaries without unjustified delay (see Article 22).

The coordinator may not delegate or subcontract the above-mentioned tasks to any other beneficiary or third party (including affiliated entities).

However, coordinators which are public bodies may delegate the tasks set out in Point (b)(ii) last

indent and (iii) above to entities with ‘authorisation to administer’ which they have created or which are controlled by or affiliated to them. In this case, the coordinator retains sole responsibility for the payments and for compliance with the obligations under the Agreement.

Moreover, coordinators which are ‘sole beneficiaries’¹¹ (or similar, such as European research infrastructure consortia (ERICs)) may delegate the tasks set out in Point (b)(i) to (iii) above to one of their members. The coordinator retains sole responsibility for compliance with the obligations under the Agreement.

The beneficiaries must have **internal arrangements** regarding their operation and co-ordination, to ensure that the action is implemented properly.

If required by the granting authority (see Data Sheet, Point 1), these arrangements must be set out in a written **consortium agreement** between the beneficiaries, covering for instance:

- the internal organisation of the consortium
- the management of access to the Portal
- different distribution keys for the payments and financial responsibilities in case of recoveries (if any)
- additional rules on rights and obligations related to background and results (see Article 16)
- settlement of internal disputes
- liability, indemnification and confidentiality arrangements between the beneficiaries.

The internal arrangements must not contain any provision contrary to this Agreement.

ARTICLE 8 — AFFILIATED ENTITIES

Not applicable

ARTICLE 9 — OTHER PARTICIPANTS INVOLVED IN THE ACTION

9.1 Associated partners

The following entities which cooperate with a beneficiary will participate in the action as ‘associated partners’:

- **POLITECNICO DI TORINO (Poli Torino)**, PIC 999977754
- **MUNICIPIO DE VILA NOVA DE GAIA (VillaNova)**, PIC 935543176

Associated partners must implement the action tasks attributed to them in Annex 1 in accordance with Article 11. They may not charge contributions to the action (no lump sum contributions) and the costs for their tasks are not eligible (may not be included in the estimated budget in Annex 2).

¹¹ For the definition, see Article 190(2) EU Financial Regulation 2024/2509: “Where several entities satisfy the criteria for being awarded a grant and together form one entity, that entity may be treated as the **sole beneficiary**, including where it is specifically established for the purpose of implementing the action financed by the grant.”

The tasks must be set out in Annex 1.

The beneficiaries must ensure that their contractual obligations under Articles 11 (proper implementation), 12 (conflict of interests), 13 (confidentiality and security), 14 (ethics), 17.2 (visibility), 18 (specific rules for carrying out action), 19 (information) and 20 (record-keeping) also apply to the associated partners.

The beneficiaries must ensure that the bodies mentioned in Article 25 (e.g. granting authority, OLAF, Court of Auditors (ECA), etc.) can exercise their rights also towards the associated partners.

9.2 Third parties giving in-kind contributions to the action

Other third parties may give in-kind contributions to the action (i.e. personnel, equipment, other goods, works and services, etc. which are free-of-charge), if necessary for the implementation.

Third parties giving in-kind contributions do not implement any action tasks. They may not charge contributions to the action (no lump sum contributions) and the costs for the in-kind contributions are not eligible (may not be included in the estimated budget in Annex 2).

The third parties and their in-kind contributions should be set out in Annex 1.

9.3 Subcontractors

Subcontractors may participate in the action, if necessary for the implementation.

Subcontractors must implement their action tasks in accordance with Article 11. The beneficiaries' costs for subcontracting are considered entirely covered by the lump sum contributions for implementing the work packages (irrespective of the actual subcontracting costs incurred, if any).

The beneficiaries must ensure that their contractual obligations under Articles 11 (proper implementation), 12 (conflict of interest), 13 (confidentiality and security), 14 (ethics), 17.2 (visibility), 18 (specific rules for carrying out action), 19 (information) and 20 (record-keeping) also apply to the subcontractors.

The beneficiaries must ensure that the bodies mentioned in Article 25 (e.g. granting authority, OLAF, Court of Auditors (ECA), etc.) can exercise their rights also towards the subcontractors.

9.4 Recipients of financial support to third parties

If the action includes providing financial support to third parties (e.g. grants, prizes or similar forms of support), the beneficiaries must ensure that their contractual obligations under Articles 12 (conflict of interest), 13 (confidentiality and security), 14 (ethics), 17.2 (visibility), 18 (specific rules for carrying out action), 19 (information) and 20 (record-keeping) also apply to the third parties receiving the support (recipients).

The beneficiaries must also ensure that the bodies mentioned in Article 25 (e.g. granting authority, OLAF, Court of Auditors (ECA), etc.) can exercise their rights also towards the recipients.

ARTICLE 10 — PARTICIPANTS WITH SPECIAL STATUS

10.1 Non-EU participants

Participants which are established in a non-EU country (if any) undertake to comply with their obligations under the Agreement and:

- to respect general principles (including fundamental rights, values and ethical principles, environmental and labour standards, rules on classified information, intellectual property rights, visibility of funding and protection of personal data)
- for the submission of certificates under Article 24: use qualified external auditors which are independent and comply with comparable standards as those set out in EU Directive 2006/43/EC¹²
- for the controls under Article 25: allow for checks, reviews, audits and investigations (including on-the-spot checks, visits and inspections) by the bodies mentioned in that Article (e.g. granting authority, OLAF, Court of Auditors (ECA), etc.).

Special rules on dispute settlement apply (see Data Sheet, Point 5).

10.2 Participants which are international organisations

Participants which are international organisations (IOs; if any) undertake to comply with their obligations under the Agreement and:

- to respect general principles (including fundamental rights, values and ethical principles, environmental and labour standards, rules on classified information, intellectual property rights, visibility of funding and protection of personal data)
- for the submission of certificates under Article 24: to use either independent public officers or external auditors which comply with comparable standards as those set out in EU Directive 2006/43/EC¹³
- for the controls under Article 25: to allow for the checks, reviews, audits and investigations by the bodies mentioned in that Article, taking into account the specific agreements concluded by them and the EU (if any).

For such participants, nothing in the Agreement will be interpreted as a waiver of their privileges or immunities, as accorded by their constituent documents or international law.

Special rules on applicable law and dispute settlement apply (see Article 43 and Data Sheet, Point 5).

10.3 Pillar-assessed participants

Pillar-assessed participants (if any) may rely on their own systems, rules and procedures, in so far as they have been positively assessed and do not call into question the decision awarding the grant or breach the principle of equal treatment of applicants or beneficiaries.

‘Pillar-assessment’ means a review by the European Commission on the systems, rules and procedures

¹² Directive 2006/43/EC of the European Parliament and of the Council of 17 May 2006 on statutory audits of annual accounts and consolidated accounts (OJ L 157, 9.6.2006, p. 87).

¹³ Directive 2006/43/EC of the European Parliament and of the Council of 17 May 2006 on statutory audits of annual accounts and consolidated accounts (OJ L 157, 9.6.2006, p. 87).

which participants use for managing EU grants (in particular internal control system, accounting system, external audits, financing of third parties, rules on recovery and exclusion, information on recipients and protection of personal data; see Article 157 EU Financial Regulation 2024/2509).

Participants with a positive pillar assessment may rely on their own systems, rules and procedures, in particular for:

- record-keeping (Article 20): may be done in accordance with internal standards, rules and procedures
- currency conversion for financial statements (Article 21): may be done in accordance with usual accounting practices
- guarantees (Article 23): for public law bodies, prefinancing guarantees are not needed
- certificates (Article 24):
 - certificates on the financial statements (CFS): may be provided by their regular internal or external auditors and in accordance with their internal financial regulations and procedures
 - certificates on usual accounting practices (CoMUC): are not needed if those practices are covered by an ex-ante assessment

and use the following specific rules, for:

- recoveries (Article 22): in case of financial support to third parties, there will be no recovery if the participant has done everything possible to retrieve the undue amounts from the third party receiving the support (including legal proceedings) and non-recovery is not due to an error or negligence on its part
- checks, reviews, audits and investigations by the EU (Article 25): will be conducted taking into account the rules and procedures specifically agreed between them and the framework agreement (if any)
- impact evaluation (Article 26): will be conducted in accordance with the participant's internal rules and procedures and the framework agreement (if any)
- grant agreement termination (Article 32): the final grant amount and final payment will be calculated taking into account also costs relating to contracts due for execution only after termination takes effect, if the contract was entered into before the pre-information letter was received and could not reasonably be terminated on legal grounds
- liability for damages (Article 33.2): the granting authority must be compensated for damage it sustains as a result of the implementation of the action or because the action was not implemented in full compliance with the Agreement only if the damage is due to an infringement of the participant's internal rules and procedures or due to a violation of third parties' rights by the participant or one of its employees or individual for whom the employees are responsible.

Participants whose pillar assessment covers procurement and granting procedures may also do

purchases, subcontracting and financial support to third parties (Article 6.2) in accordance with their internal rules and procedures for purchases, subcontracting and financial support.

Participants whose pillar assessment covers data protection rules may rely on their internal standards, rules and procedures for data protection (Article 15).

The participants may however not rely on provisions which would breach the principle of equal treatment of applicants or beneficiaries or call into question the decision awarding the grant, such as in particular:

- eligibility (Article 6)
- consortium roles and set-up (Articles 7-9)
- security and ethics (Articles 13, 14)
- IPR (including background and results, access rights and rights of use), communication, dissemination and visibility (Articles 16 and 17)
- information obligation (Article 19)
- payment, reporting and amendments (Articles 21, 22 and 39)
- rejections, reductions, suspensions and terminations (Articles 27, 28, 29-32)

If the pillar assessment was subject to remedial measures, reliance on the internal systems, rules and procedures is subject to compliance with those remedial measures.

Participants must inform the coordinator without delay of any changes to the systems, rules and procedures that were part of the pillar assessment. The coordinator must immediately inform the granting authority.

Pillar-assessed participants that have also concluded a framework agreement with the EU, may moreover — under the same conditions as those above (i.e. not call into question the decision awarding the grant or breach the principle of equal treatment of applicants or beneficiaries) — rely on provisions set out in that framework agreement.

SECTION 2 RULES FOR CARRYING OUT THE ACTION

ARTICLE 11 — PROPER IMPLEMENTATION OF THE ACTION

11.1 Obligation to properly implement the action

The beneficiaries must implement the action as described in Annex 1 and in compliance with the provisions of the Agreement, the call conditions and all legal obligations under applicable EU, international and national law.

11.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 12 — CONFLICT OF INTERESTS

12.1 Conflict of interests

The beneficiaries must take all measures to prevent any situation where the impartial and objective implementation of the Agreement could be compromised for reasons involving family, emotional life, political or national affinity, economic interest or any other direct or indirect interest ('conflict of interests').

They must formally notify the granting authority without delay of any situation constituting or likely to lead to a conflict of interests and immediately take all the necessary steps to rectify this situation.

The granting authority may verify that the measures taken are appropriate and may require additional measures to be taken by a specified deadline.

12.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28) and the grant or the beneficiary may be terminated (see Article 32).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 13 — CONFIDENTIALITY AND SECURITY

13.1 Sensitive information

The parties must keep confidential any data, documents or other material (in any form) that is identified as sensitive in writing ('sensitive information') — during the implementation of the action and for at least until the time-limit set out in the Data Sheet (see Point 6).

If a beneficiary requests, the granting authority may agree to keep such information confidential for a longer period.

Unless otherwise agreed between the parties, they may use sensitive information only to implement the Agreement.

The beneficiaries may disclose sensitive information to their personnel or other participants involved in the action only if they:

- (a) need to know it in order to implement the Agreement and
- (b) are bound by an obligation of confidentiality.

The granting authority may disclose sensitive information to its staff and to other EU institutions and bodies.

It may moreover disclose sensitive information to third parties, if:

- (a) this is necessary to implement the Agreement or safeguard the EU financial interests and

(b) the recipients of the information are bound by an obligation of confidentiality.

The confidentiality obligations no longer apply if:

- (a) the disclosing party agrees to release the other party
- (b) the information becomes publicly available, without breaching any confidentiality obligation
- (c) the disclosure of the sensitive information is required by EU, international or national law.

Specific confidentiality rules (if any) are set out in Annex 5.

13.2 Classified information

The parties must handle classified information in accordance with the applicable EU, international or national law on classified information (in particular, Decision 2015/444¹⁴ and its implementing rules).

Deliverables which contain classified information must be submitted according to special procedures agreed with the granting authority.

Action tasks involving classified information may be subcontracted only after explicit approval (in writing) from the granting authority.

Classified information may not be disclosed to any third party (including participants involved in the action implementation) without prior explicit written approval from the granting authority.

Specific security rules (if any) are set out in Annex 5.

13.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 14 — ETHICS AND VALUES

14.1 Ethics

The action must be carried out in line with the highest ethical standards and the applicable EU, international and national law on ethical principles.

Specific ethics rules (if any) are set out in Annex 5.

14.2 Values

The beneficiaries must commit to and ensure the respect of basic EU values (such as respect for human dignity, freedom, democracy, equality, the rule of law and human rights, including the rights of minorities).

¹⁴ Commission Decision 2015/444/EC, Euratom of 13 March 2015 on the security rules for protecting EU classified information (OJ L 72, 17.3.2015, p. 53).

Specific rules on values (if any) are set out in Annex 5.

14.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 15 — DATA PROTECTION

15.1 Data processing by the granting authority

Any personal data under the Agreement will be processed under the responsibility of the data controller of the granting authority in accordance with and for the purposes set out in the Portal Privacy Statement.

For grants where the granting authority is the European Commission, an EU regulatory or executive agency, joint undertaking or other EU body, the processing will be subject to Regulation 2018/1725¹⁵.

15.2 Data processing by the beneficiaries

The beneficiaries must process personal data under the Agreement in compliance with the applicable EU, international and national law on data protection (in particular, Regulation 2016/679¹⁶).

They must ensure that personal data is:

- processed lawfully, fairly and in a transparent manner in relation to the data subjects
- collected for specified, explicit and legitimate purposes and not further processed in a manner that is incompatible with those purposes
- adequate, relevant and limited to what is necessary in relation to the purposes for which they are processed
- accurate and, where necessary, kept up to date
- kept in a form which permits identification of data subjects for no longer than is necessary for the purposes for which the data is processed and
- processed in a manner that ensures appropriate security of the data.

The beneficiaries may grant their personnel access to personal data only if it is strictly necessary for implementing, managing and monitoring the Agreement. The beneficiaries must ensure that the personnel is under a confidentiality obligation.

¹⁵ Regulation (EU) 2018/1725 of the European Parliament and of the Council of 23 October 2018 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data, and repealing Regulation (EC) No 45/2001 and Decision No 1247/2002/EC (OJ L 295, 21.11.2018, p. 39).

¹⁶ Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data, and repealing Directive 95/46/EC ('GDPR') (OJ L 119, 4.5.2016, p. 1).

The beneficiaries must inform the persons whose data are transferred to the granting authority and provide them with the Portal Privacy Statement.

15.3 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 16 — INTELLECTUAL PROPERTY RIGHTS (IPR) — BACKGROUND AND RESULTS — ACCESS RIGHTS AND RIGHTS OF USE

16.1 Background and access rights to background

The beneficiaries must give each other and the other participants access to the background identified as needed for implementing the action, subject to any specific rules in Annex 5.

‘Background’ means any data, know-how or information — whatever its form or nature (tangible or intangible), including any rights such as intellectual property rights — that is:

- (a) held by the beneficiaries before they acceded to the Agreement and
- (b) needed to implement the action or exploit the results.

If background is subject to rights of a third party, the beneficiary concerned must ensure that it is able to comply with its obligations under the Agreement.

16.2 Ownership of results

The granting authority does not obtain ownership of the results produced under the action.

‘Results’ means any tangible or intangible effect of the action, such as data, know-how or information, whatever its form or nature, whether or not it can be protected, as well as any rights attached to it, including intellectual property rights.

16.3 Rights of use of the granting authority on materials, documents and information received for policy, information, communication, dissemination and publicity purposes

The granting authority has the right to use non-sensitive information relating to the action and materials and documents received from the beneficiaries (notably summaries for publication, deliverables, as well as any other material, such as pictures or audio-visual material, in paper or electronic form) for policy information, communication, dissemination and publicity purposes — during the action or afterwards.

The right to use the beneficiaries’ materials, documents and information is granted in the form of a royalty-free, non-exclusive and irrevocable licence, which includes the following rights:

- (a) **use for its own purposes** (in particular, making them available to persons working for the granting authority or any other EU service (including institutions, bodies, offices, agencies, etc.) or EU Member State institution or body; copying or reproducing them in whole or in part, in unlimited numbers; and communication through press information services)

- (b) **distribution to the public** (in particular, publication as hard copies and in electronic or digital format, publication on the internet, as a downloadable or non-downloadable file, broadcasting by any channel, public display or presentation, communicating through press information services, or inclusion in widely accessible databases or indexes)
- (c) **editing or redrafting** (including shortening, summarising, inserting other elements (e.g. meta-data, legends, other graphic, visual, audio or text elements), extracting parts (e.g. audio or video files), dividing into parts, use in a compilation)
- (d) **translation**
- (e) **storage** in paper, electronic or other form
- (f) **archiving**, in line with applicable document-management rules
- (g) the right to authorise **third parties** to act on its behalf or sub-license to third parties the modes of use set out in Points (b), (c), (d) and (f), if needed for the information, communication and publicity activity of the granting authority and
- (h) **processing**, analysing, aggregating the materials, documents and information received and **producing derivative works**.

The rights of use are granted for the whole duration of the industrial or intellectual property rights concerned.

If materials or documents are subject to moral rights or third party rights (including intellectual property rights or rights of natural persons on their image and voice), the beneficiaries must ensure that they comply with their obligations under this Agreement (in particular, by obtaining the necessary licences and authorisations from the rights holders concerned).

Where applicable, the granting authority will insert the following information:

“© – [year] – [name of the copyright owner]. All rights reserved. Licensed to the [name of granting authority] under conditions.”

16.4 Specific rules on IPR, results and background

Specific rules regarding intellectual property rights, results and background (if any) are set out in Annex 5.

16.5 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such a breach may also lead to other measures described in Chapter 5.

ARTICLE 17 — COMMUNICATION, DISSEMINATION AND VISIBILITY

17.1 Communication — Dissemination — Promoting the action

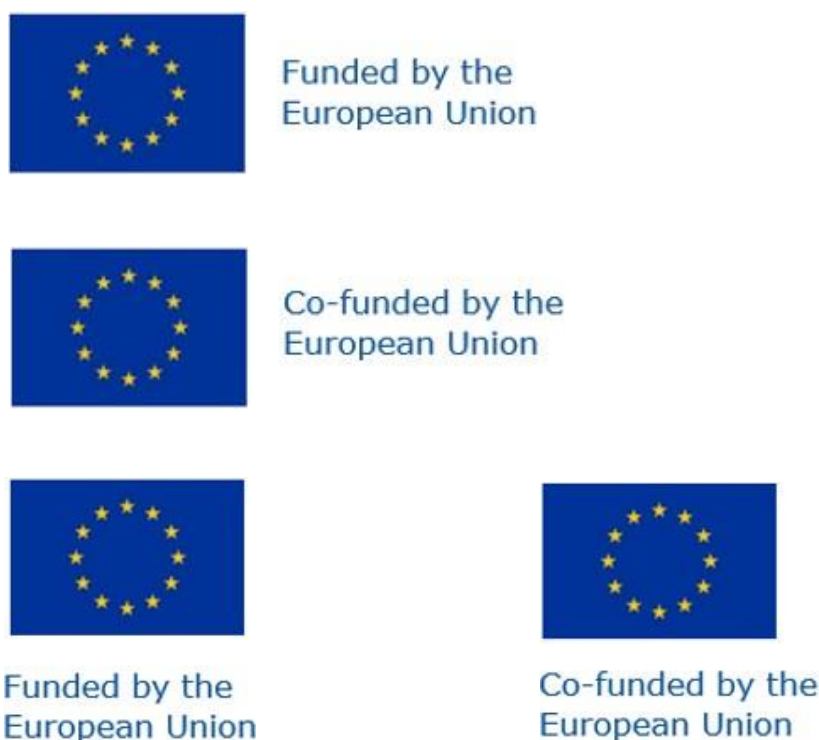
Unless otherwise agreed with the granting authority, the beneficiaries must promote the action and its

results by providing targeted information to multiple audiences (including the media and the public), in accordance with Annex 1 and in a strategic, coherent and effective manner.

Before engaging in a communication or dissemination activity expected to have a major media impact, the beneficiaries must inform the granting authority.

17.2 Visibility — European flag and funding statement

Unless otherwise agreed with the granting authority, communication activities of the beneficiaries related to the action (including media relations, conferences, seminars, information material, such as brochures, leaflets, posters, presentations, etc., in electronic form, via traditional or social media, etc.), dissemination activities and any infrastructure, equipment, vehicles, supplies or major result funded by the grant must acknowledge the EU support and display the European flag (emblem) and funding statement (translated into local languages, where appropriate):



The emblem must remain distinct and separate and cannot be modified by adding other visual marks, brands or text.

Apart from the emblem, no other visual identity or logo may be used to highlight the EU support.

When displayed in association with other logos (e.g. of beneficiaries or sponsors), the emblem must be displayed at least as prominently and visibly as the other logos.

For the purposes of their obligations under this Article, the beneficiaries may use the emblem without first obtaining approval from the granting authority. This does not, however, give them the right to exclusive use. Moreover, they may not appropriate the emblem or any similar trademark or logo, either by registration or by any other means.

17.3 Quality of information — Disclaimer

Any communication or dissemination activity related to the action must use factually accurate information.

Moreover, it must indicate the following disclaimer (translated into local languages where appropriate):

“Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or [name of the granting authority]. Neither the European Union nor the granting authority can be held responsible for them.”

17.4 Specific communication, dissemination and visibility rules

Specific communication, dissemination and visibility rules (if any) are set out in Annex 5.

17.5 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 18 — SPECIFIC RULES FOR CARRYING OUT THE ACTION

Not applicable

SECTION 3 GRANT ADMINISTRATION

ARTICLE 19 — GENERAL INFORMATION OBLIGATIONS

19.1 Information requests

The beneficiaries must provide — during the action or afterwards and in accordance with Article 7 — any information requested in order to verify eligibility of the lump sum contributions declared, proper implementation of the action and compliance with the other obligations under the Agreement.

The information provided must be accurate, precise and complete and in the format requested, including electronic format.

19.2 Participant Register data updates

The beneficiaries must keep — at all times, during the action or afterwards — their information stored in the Portal Participant Register up to date, in particular, their name, address, legal representatives, legal form and organisation type.

19.3 Information about events and circumstances which impact the action

The beneficiaries must immediately inform the granting authority (and the other beneficiaries) of any of the following:

- (a) **events** which are likely to affect or delay the implementation of the action or affect the EU's financial interests, in particular:

- (i) changes in their legal, financial, technical, organisational or ownership situation (including changes linked to one of the exclusion grounds listed in the declaration of honour signed before grant signature)
 - (ii) linked action information: not applicable
- (b) **circumstances** affecting:
- (i) the decision to award the grant or
 - (ii) compliance with requirements under the Agreement.

19.4 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 20 — RECORD-KEEPING

20.1 Keeping records and supporting documents

The beneficiaries must — at least until the time-limit set out in the Data Sheet (see Point 6) — keep records and other supporting documents to prove the proper implementation of the action (proper implementation of the work and/or achievement of the results as described in Annex 1) in line with the accepted standards in the respective field (if any); beneficiaries do not need to keep specific records on the actual costs incurred.

The records and supporting documents must be made available upon request (see Article 19) or in the context of checks, reviews, audits or investigations (see Article 25).

If there are on-going checks, reviews, audits, investigations, litigation or other pursuits of claims under the Agreement (including the extension of findings; see Article 25), the beneficiaries must keep these records and other supporting documentation until the end of these procedures.

The beneficiaries must keep the original documents. Digital and digitalised documents are considered originals if they are authorised by the applicable national law. The granting authority may accept non-original documents if they offer a comparable level of assurance.

20.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, lump sum contributions insufficiently substantiated will be ineligible (see Article 6) and will be rejected (see Article 27), and the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 21 — REPORTING

21.1 Continuous reporting

The beneficiaries must report on the progress of the action (e.g. **deliverables, milestones, outputs/outcomes, critical risks, indicators**, etc; if any), in the Portal Continuous Reporting tool and in accordance with the timing and conditions it sets out (as agreed with the granting authority).

Standardised deliverables (e.g. progress reports not linked to payments, reports on cumulative expenditure, special reports, etc; if any) must be submitted using the templates published on the Portal.

21.2 Periodic reporting: Technical reports and financial statements

In addition, the beneficiaries must provide reports to request payments, in accordance with the schedule and modalities set out in the Data Sheet (see Point 4.2):

- for additional prefinancings (if any): **an additional prefinancing report**
- for interim payments (if any) and the final payment: a **periodic report**

The prefinancing and periodic reports include a technical and financial part.

The technical part includes an overview of the action implementation. It must be prepared using the template available in the Portal Periodic Reporting tool.

The financial part of the additional prefinancing report includes a statement on the use of the previous prefinancing payment.

The financial part of the periodic report includes:

- the financial statement (consolidated statement for the consortium)
- the explanation on the use of resources (or detailed cost reporting table): not applicable
- the certificates on the financial statements (CFS): not applicable.

The **financial statement** must contain the lump sum contributions indicated in Annex 2, for the work packages that were completed during the reporting period.

For the last reporting period, the beneficiaries may exceptionally also declare partial lump sum contributions for work packages that were not completed (e.g. due to force majeure or technical impossibility).

Lump sum contributions which are not declared in a financial statement will not be taken into account by the granting authority.

By signing the financial statement (directly in the Portal Periodic Reporting tool), the coordinator confirms (on behalf of the consortium) that:

- the information provided is complete, reliable and true
- the lump sum contributions declared are eligible (in particular, the work packages have been completed, that the work has been properly implemented and/or the results were achieved in accordance with Annex 1; see Article 6)
- the proper implementation and/or achievement can be substantiated by adequate records and

supporting documents (see Article 20) that will be produced upon request (see Article 19) or in the context of checks, reviews, audits and investigations (see Article 25).

In case of recoveries (see Article 22), beneficiaries will be held responsible also for the lump sum contributions declared for their affiliated entities (if any).

21.3 Currency for financial statements and conversion into euros

The financial statements must be drafted in euro.

21.4 Reporting language

The reporting must be in the language of the Agreement, unless otherwise agreed with the granting authority (see Data Sheet, Point 4.2).

21.5 Consequences of non-compliance

If a report submitted does not comply with this Article, the granting authority may suspend the payment deadline (see Article 29) and apply other measures described in Chapter 5.

If the coordinator breaches its reporting obligations, the granting authority may terminate the grant or the coordinator's participation (see Article 32) or apply other measures described in Chapter 5.

ARTICLE 22 — PAYMENTS AND RECOVERIES — CALCULATION OF AMOUNTS DUE

22.1 Payments and payment arrangements

Payments will be made in accordance with the schedule and modalities set out in the Data Sheet (see Point 4.2).

They will be made in euro to the bank account indicated by the coordinator (see Data Sheet, Point 4.2) and must be distributed without unjustified delay (restrictions may apply to distribution of the initial prefinancing payment; see Data Sheet, Point 4.2).

Payments to this bank account will discharge the granting authority from its payment obligation.

The cost of payment transfers will be borne as follows:

- the granting authority bears the cost of transfers charged by its bank
- the beneficiary bears the cost of transfers charged by its bank
- the party causing a repetition of a transfer bears all costs of the repeated transfer.

Payments by the granting authority will be considered to have been carried out on the date when they are debited to its account.

22.2 Recoveries

Recoveries will be made, if — at beneficiary termination, final payment or afterwards — it turns out that the granting authority has paid too much and needs to recover the amounts undue.

The general liability regime for recoveries (first-line liability) is as follows: At final payment, the coordinator will be fully liable for recoveries, even if it has not been the final recipient of the undue amounts. At beneficiary termination or after final payment, recoveries will be made directly against the beneficiaries concerned.

Beneficiaries will be fully liable for repaying the debts of their affiliated entities.

In case of enforced recoveries (see Article 22.4):

- the beneficiaries will be jointly and severally liable for repaying debts of another beneficiary under the Agreement (including late-payment interest), if required by the granting authority (see Data Sheet, Point 4.4)
- affiliated entities will be held liable for repaying debts of their beneficiaries under the Agreement (including late-payment interest), if required by the granting authority (see Data Sheet, Point 4.4).

22.3 Amounts due

22.3.1 Prefinancing payments

The aim of the prefinancing is to provide the beneficiaries with a float.

It remains the property of the EU until the final payment.

For **initial prefinancings** (if any), the amount due, schedule and modalities are set out in the Data Sheet (see Point 4.2).

For **additional prefinancings** (if any), the amount due, schedule and modalities are also set out in the Data Sheet (see Point 4.2). However, if the statement on the use of the previous prefinancing payment shows that less than 70% was used, the amount set out in the Data Sheet will be reduced by the difference between the 70% threshold and the amount used.

Prefinancing payments (or parts of them) may be offset (without the beneficiaries' consent) against amounts owed by a beneficiary to the granting authority — up to the amount due to that beneficiary.

For grants where the granting authority is the European Commission or an EU executive agency, offsetting may also be done against amounts owed to other Commission services or executive agencies.

Payments will not be made if the payment deadline or payments are suspended (see Articles 29 and 30).

22.3.2 Amount due at beneficiary termination — Recovery

In case of beneficiary termination, the granting authority will determine the provisional amount due for the beneficiary concerned.

This will be done on the basis of work packages already completed in previous interim payments. Payments for ongoing/not yet completed work packages which the beneficiary was working on before termination (if any) will therefore be made only later on, with the next interim or final payments when those work packages have been completed.

The **amount due** will be calculated in the following step:

Step 1 — Calculation of the total accepted EU contribution

Step 1 — Calculation of the total accepted EU contribution

The granting authority will first calculate the ‘accepted EU contribution’ for the beneficiary, on the basis of the beneficiary’s lump sum contributions for the work packages which were approved in previous interim payments.

After that, the granting authority will take into account grant reductions (if any). The resulting amount is the ‘total accepted EU contribution’ for the beneficiary.

The **balance** is then calculated by deducting the payments received (if any; see report on the distribution of payments in Article 32), from the total accepted EU contribution:

$$\begin{aligned} & \{ \text{total accepted EU contribution for the beneficiary} \\ & \text{minus} \\ & \{ \text{prefinancing and interim payments received (if any)} \} \}. \end{aligned}$$

If the balance is **negative**, it will be **recovered** in accordance with the following procedure:

The granting authority will send a **pre-information letter** to the beneficiary concerned:

- formally notifying the intention to recover, the amount due, the amount to be recovered and the reasons why and
- requesting observations within 30 days of receiving notification.

If no observations are submitted (or the granting authority decides to pursue recovery despite the observations it has received), it will confirm the amount to be recovered and ask this amount to be paid to the coordinator (**confirmation letter**).

22.3.3 Interim payments

Interim payments reimburse the eligible lump sum contributions claimed for work packages implemented during the reporting periods (if any).

Interim payments (if any) will be made in accordance with the schedule and modalities set out the Data Sheet (see Point 4.2).

Payment is subject to the approval of the periodic report and the work packages declared. Their approval does not imply recognition of compliance, authenticity, completeness or correctness of their content.

Incomplete work packages and work packages that have not been delivered or cannot be approved will be rejected (see Article 27).

The **interim payment** will be calculated by the granting authority in the following steps:

Step 1 — Calculation of the total accepted EU contribution

Step 2 — Limit to the interim payment ceiling

Step 1 — Calculation of the total accepted EU contribution

The granting authority will first calculate the ‘accepted EU contribution’ for the action for the reporting period, by calculating the lump sum contributions for the approved work packages.

After that, the granting authority will take into account grant reductions from beneficiary termination (if any). The resulting amount is the ‘total accepted EU contribution’.

Step 2 — Limit to the interim payment ceiling

The resulting amount is then capped to ensure that the total amount of prefinancing and interim payments (if any) does not exceed the interim payment ceiling set out in the Data Sheet (see Point 4.2).

Interim payments (or parts of them) may be offset (without the beneficiaries’ consent) against amounts owed by a beneficiary to the granting authority — up to the amount due to that beneficiary.

For grants where the granting authority is the European Commission or an EU executive agency, offsetting may also be done against amounts owed to other Commission services or executive agencies.

Payments will not be made if the payment deadline or payments are suspended (see Articles 29 and 30).

22.3.4 Final payment — Final grant amount — Revenues and Profit — Recovery

The final payment (payment of the balance) reimburses the remaining eligible lump sum contributions claimed for the implemented work packages (if any).

The final payment will be made in accordance with the schedule and modalities set out in the Data Sheet (see Point 4.2).

Payment is subject to the approval of the final periodic report and the work packages declared. Their approval does not imply recognition of compliance, authenticity, completeness or correctness of their content.

Work packages (or parts of them) that have not been delivered or cannot be approved will be rejected (see Article 27).

The **final grant amount for the action** will be calculated in the following steps:

Step 1 — Calculation of the total accepted EU contribution

Step 2 — Limit to the maximum grant amount

Step 3 — Reduction due to the no-profit rule

Step 1 — Calculation of the total accepted EU contribution

The granting authority will first calculate the ‘accepted EU contribution’ for the action for all reporting periods, by calculating the lump sum contributions for the approved work packages.

After that, the granting authority will take into account grant reductions (if any). The resulting amount is the ‘total accepted EU contribution’.

Step 2 — Limit to the maximum grant amount

Not applicable

Step 3 — Reduction due to the no-profit rule

Not applicable

The **balance** (final payment) is then calculated by deducting the total amount of prefinancing and interim payments already made (if any), from the final grant amount:

$$\begin{array}{l} \{\text{final grant amount} \\ \text{minus} \\ \{\text{prefinancing and interim payments made (if any)}\}\}. \end{array}$$

If the balance is **positive**, it will be **paid** to the coordinator.

The final payment (or part of it) may be offset (without the beneficiaries’ consent) against amounts owed by a beneficiary to the granting authority — up to the amount due to that beneficiary.

For grants where the granting authority is the European Commission or an EU executive agency, offsetting may also be done against amounts owed to other Commission services or executive agencies.

Payments will not be made if the payment deadline or payments are suspended (see Articles 29 and 30).

If the balance is **negative**, it will be **recovered** in accordance with the following procedure:

The granting authority will send a **pre-information letter** to the coordinator:

- formally notifying the intention to recover, the final grant amount, the amount to be recovered and the reasons why
- requesting observations within 30 days of receiving notification.

If no observations are submitted (or the granting authority decides to pursue recovery despite the observations it has received), it will confirm the amount to be recovered (**confirmation letter**), together with a **debit note** with the terms and date for payment.

If payment is not made by the date specified in the debit note, the granting authority will **enforce recovery** in accordance with Article 22.4.

22.3.5 Audit implementation after final payment — Revised final grant amount — Recovery

If — after the final payment (in particular, after checks, reviews, audits or investigations; see Article 25) — the granting authority rejects lump sum contributions (see Article 27) or reduces the grant (see Article 28), it will calculate the **revised final grant amount** for the beneficiary concerned.

The **beneficiary revised final grant amount** will be calculated in the following step:

Step 1 — Calculation of the revised total accepted EU contribution

Step 1 — Calculation of the revised total accepted EU contribution

The granting authority will first calculate the ‘revised accepted EU contribution’ for the beneficiary, by calculating the ‘revised accepted contributions’.

After that, it will take into account grant reductions (if any). The resulting ‘revised total accepted EU contribution’ is the beneficiary revised final grant amount.

If the revised final grant amount is lower than the beneficiary’s final grant amount (i.e. its share in the final grant amount for the action), it will be **recovered** in accordance with the following procedure:

The **beneficiary final grant amount** (i.e. share in the final grant amount for the action) is calculated as follows:

$$\left\{ \begin{array}{l} \text{total accepted EU contribution for the beneficiary} \\ \text{divided by} \\ \text{total accepted EU contribution for the action} \end{array} \right\} \times \text{final grant amount for the action}.$$

The granting authority will send a **pre-information letter** to the beneficiary concerned:

- formally notifying the intention to recover, the amount to be recovered and the reasons why and
- requesting observations within 30 days of receiving notification.

If no observations are submitted (or the granting authority decides to pursue recovery despite the observations it has received), it will confirm the amount to be recovered (**confirmation letter**), together with a **debit note** with the terms and the date for payment.

Recoveries against affiliated entities (if any) will be handled through their beneficiaries.

If payment is not made by the date specified in the debit note, the granting authority will **enforce recovery** in accordance with Article 22.4.

22.4 Enforced recovery

If payment is not made by the date specified in the debit note, the amount due will be recovered:

- (a) by offsetting the amount — without the coordinator or beneficiary’s consent — against any amounts owed to the coordinator or beneficiary by the granting authority.

In exceptional circumstances, to safeguard the EU financial interests, the amount may be offset before the payment date specified in the debit note.

For grants where the granting authority is the European Commission or an EU executive

agency, debts may also be offset against amounts owed by other Commission services or executive agencies.

- (b) by drawing on the financial guarantee(s) (if any)
- (c) by holding other beneficiaries jointly and severally liable (if any; see Data Sheet, Point 4.4)
- (d) by holding affiliated entities jointly and severally liable (if any, see Data Sheet, Point 4.4)
- (e) by taking legal action (see Article 43) or, provided that the granting authority is the European Commission or an EU executive agency, by adopting an enforceable decision under Article 299 of the Treaty on the Functioning of the EU (TFEU) and Article 100(2) of EU Financial Regulation 2024/2509.

The amount to be recovered will be increased by **late-payment interest** at the rate set out in Article 23.5, from the day following the payment date in the debit note, up to and including the date the full payment is received.

Partial payments will be first credited against expenses, charges and late-payment interest and then against the principal.

Bank charges incurred in the recovery process will be borne by the beneficiary, unless Directive 2015/2366¹⁷ applies.

For grants where the granting authority is an EU executive agency, enforced recovery by offsetting or enforceable decision will be done by the services of the European Commission (see also Article 43).

22.5 Consequences of non-compliance

22.5.1 If the granting authority does not pay within the payment deadlines (see above), the beneficiaries are entitled to **late-payment interest** at the reference rate applied by the European Central Bank (ECB) for its main refinancing operations in euros, plus the percentage specified in the Data Sheet (Point 4.2). The ECB reference rate to be used is the rate in force on the first day of the month in which the payment deadline expires, as published in the C series of the *Official Journal of the European Union*.

If the late-payment interest is lower than or equal to EUR 200, it will be paid to the coordinator only on request submitted within two months of receiving the late payment.

Late-payment interest is not due if all beneficiaries are EU Member States (including regional and local government authorities or other public bodies acting on behalf of a Member State for the purpose of this Agreement).

If payments or the payment deadline are suspended (see Articles 29 and 30), payment will not be considered as late.

Late-payment interest covers the period running from the day following the due date for payment (see above), up to and including the date of payment.

¹⁷ Directive (EU) 2015/2366 of the European Parliament and of the Council of 25 November 2015 on payment services in the internal market, amending Directives 2002/65/EC, 2009/110/EC and 2013/36/EU and Regulation (EU) No 1093/2010, and repealing Directive 2007/64/EC (OJ L 337, 23.12.2015, p. 35).

Late-payment interest is not considered for the purposes of calculating the final grant amount.

22.5.2 If the coordinator breaches any of its obligations under this Article, the grant may be reduced (see Article 28) and the grant or the coordinator may be terminated (see Article 32).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 23 — GUARANTEES

23.1 Prefinancing guarantee

If required by the granting authority (see Data Sheet, Point 4.2), the beneficiaries must provide (one or more) prefinancing guarantee(s) in accordance with the timing and the amounts set out in the Data Sheet.

The coordinator must submit them to the granting authority in due time before the prefinancing they are linked to.

The guarantees must be drawn up using the template published on the Portal and fulfil the following conditions:

- (a) be provided by a bank or approved financial institution established in the EU or — if requested by the coordinator and accepted by the granting authority — by a third party or a bank or financial institution established outside the EU offering equivalent security
- (b) the guarantor stands as first-call guarantor and does not require the granting authority to first have recourse against the principal debtor (i.e. the beneficiary concerned) and
- (c) remain explicitly in force until the final payment and, if the final payment takes the form of a recovery, until five months after the debit note is notified to a beneficiary.

They will be released within the following month.

23.2 Consequences of non-compliance

If the beneficiaries breach their obligation to provide the prefinancing guarantee, the prefinancing will not be paid.

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 24 — CERTIFICATES

Not applicable

ARTICLE 25 — CHECKS, REVIEWS, AUDITS AND INVESTIGATIONS — EXTENSION OF FINDINGS

25.1 Granting authority checks, reviews and audits

25.1.1 Internal checks

The granting authority may — during the action or afterwards — check the proper implementation of

the action and compliance with the obligations under the Agreement, including assessing lump sum contributions, deliverables and reports.

25.1.2 Project reviews

The granting authority may carry out reviews on the proper implementation of the action and compliance with the obligations under the Agreement (general project reviews or specific issues reviews).

Such project reviews may be started during the implementation of the action and until the time-limit set out in the Data Sheet (see Point 6). They will be formally notified to the coordinator or beneficiary concerned and will be considered to start on the date of the notification.

If needed, the granting authority may be assisted by independent, outside experts. If it uses outside experts, the coordinator or beneficiary concerned will be informed and have the right to object on grounds of commercial confidentiality or conflict of interest.

The coordinator or beneficiary concerned must cooperate diligently and provide — within the deadline requested — any information and data in addition to deliverables and reports already submitted. The granting authority may request beneficiaries to provide such information to it directly. Sensitive information and documents will be treated in accordance with Article 13.

The coordinator or beneficiary concerned may be requested to participate in meetings, including with the outside experts.

For **on-the-spot visits**, the beneficiary concerned must allow access to sites and premises (including to the outside experts) and must ensure that information requested is readily available.

Information provided must be accurate, precise and complete and in the format requested, including electronic format.

On the basis of the review findings, a **project review report** will be drawn up.

The granting authority will formally notify the project review report to the coordinator or beneficiary concerned, which has 30 days from receiving notification to make observations.

Project reviews (including project review reports) will be in the language of the Agreement, unless otherwise agreed with the granting authority (see Data Sheet, Point 4.2).

25.1.3 Audits

The granting authority may carry out audits on the proper implementation of the action and compliance with the obligations under the Agreement.

Such audits may be started during the implementation of the action and until the time-limit set out in the Data Sheet (see Point 6). They will be formally notified to the beneficiary concerned and will be considered to start on the date of the notification.

The granting authority may use its own audit service, delegate audits to a centralised service or use external audit firms. If it uses an external firm, the beneficiary concerned will be informed and have the right to object on grounds of commercial confidentiality or conflict of interest.

The beneficiary concerned must cooperate diligently and provide — within the deadline requested —

any information (including complete accounts, individual salary statements or other personal data) to verify compliance with the Agreement. Sensitive information and documents will be treated in accordance with Article 13.

For **on-the-spot** visits, the beneficiary concerned must allow access to sites and premises (including for the external audit firm) and must ensure that information requested is readily available.

Information provided must be accurate, precise and complete and in the format requested, including electronic format.

On the basis of the audit findings, a **draft audit report** will be drawn up.

The auditors will formally notify the draft audit report to the beneficiary concerned, which has 30 days from receiving notification to make observations (contradictory audit procedure).

The **final audit report** will take into account observations by the beneficiary concerned and will be formally notified to them.

Audits (including audit reports) will be in the language of the Agreement, unless otherwise agreed with the granting authority (see Data Sheet, Point 4.2).

25.2 European Commission checks, reviews and audits in grants of other granting authorities

Where the granting authority is not the European Commission, the latter has the same rights of checks, reviews and audits as the granting authority.

25.3 Access to records for assessing simplified forms of funding

The beneficiaries must give the European Commission access to their statutory records for the periodic assessment of simplified forms of funding which are used in EU programmes.

25.4 OLAF, EPPO and ECA audits and investigations

The following bodies may also carry out checks, reviews, audits and investigations — during the action or afterwards:

- the European Anti-Fraud Office (OLAF) under Regulations No 883/2013¹⁸ and No 2185/96¹⁹
- the European Public Prosecutor's Office (EPPO) under Regulation 2017/1939
- the European Court of Auditors (ECA) under Article 287 of the Treaty on the Functioning of the EU (TFEU) and Article 263 of EU Financial Regulation 2024/2509.

If requested by these bodies, the beneficiary concerned must provide full, accurate and complete

¹⁸ Regulation (EU, Euratom) No 883/2013 of the European Parliament and of the Council of 11 September 2013 concerning investigations conducted by the European Anti-Fraud Office (OLAF) and repealing Regulation (EC) No 1073/1999 of the European Parliament and of the Council and Council Regulation (Euratom) No 1074/1999 (OJ L 248, 18/09/2013, p. 1).

¹⁹ Council Regulation (Euratom, EC) No 2185/96 of 11 November 1996 concerning on-the-spot checks and inspections carried out by the Commission in order to protect the European Communities' financial interests against fraud and other irregularities (OJ L 292, 15/11/1996, p. 2).

information in the format requested (including complete accounts, individual salary statements or other personal data, including in electronic format) and allow access to sites and premises for on-the-spot visits or inspections — as provided for under these Regulations.

To this end, the beneficiary concerned must keep all relevant information relating to the action, at least until the time-limit set out in the Data Sheet (Point 6) and, in any case, until any ongoing checks, reviews, audits, investigations, litigation or other pursuits of claims have been concluded.

25.5 Consequences of checks, reviews, audits and investigations — Extension of findings

25.5.1 Consequences of checks, reviews, audits and investigations in this grant

Findings in checks, reviews, audits or investigations carried out in the context of this grant may lead to rejections (see Article 27), grant reduction (see Article 28) or other measures described in Chapter 5.

Rejections or grant reductions after the final payment will lead to a revised final grant amount (see Article 22).

Findings in checks, reviews, audits or investigations during the action implementation may lead to a request for amendment (see Article 39), to change the description of the action set out in Annex 1.

Checks, reviews, audits or investigations that find systemic or recurrent errors, irregularities, fraud or breach of obligations in any EU grant may also lead to consequences in other EU grants awarded under similar conditions ('extension to other grants').

Moreover, findings arising from an OLAF or EPPO investigation may lead to criminal prosecution under national law.

25.5.2 Extension from other grants

Findings of checks, reviews, audits or investigations in other grants may be extended to this grant, if:

- (a) the beneficiary concerned is found, in other EU grants awarded under similar conditions, to have committed systemic or recurrent errors, irregularities, fraud or breach of obligations that have a material impact on this grant and
- (b) those findings are formally notified to the beneficiary concerned — together with the list of grants affected by the findings — within the time-limit for audits set out in the Data Sheet (see Point 6).

The granting authority will formally notify the beneficiary concerned of the intention to extend the findings and the list of grants affected.

If the extension concerns **rejections of lump sum contributions**: the notification will include:

- (a) an invitation to submit observations on the list of grants affected by the findings
- (b) the request to submit revised financial statements for all grants affected
- (c) the correction rate for extrapolation, established on the basis of the systemic or recurrent errors, to calculate the amounts to be rejected, if the beneficiary concerned:

- (i) considers that the submission of revised financial statements is not possible or practicable or
- (ii) does not submit revised financial statements.

If the extension concerns **grant reductions**: the notification will include:

- (a) an invitation to submit observations on the list of grants affected by the findings and
- (b) the **correction rate for extrapolation**, established on the basis of the systemic or recurrent errors and the principle of proportionality.

The beneficiary concerned has **60 days** from receiving notification to submit observations, revised financial statements or to propose a duly substantiated **alternative correction method/rate**.

On the basis of this, the granting authority will analyse the impact and decide on the implementation (i.e. start rejection or grant reduction procedures, either on the basis of the revised financial statements or the announced/alternative method/rate or a mix of those; see Articles 27 and 28).

25.6 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, lump sum contributions insufficiently substantiated will be ineligible (see Article 6) and will be rejected (see Article 27), and the grant may be reduced (see Article 28).

Such breaches may also lead to other measures described in Chapter 5.

ARTICLE 26 — IMPACT EVALUATIONS

26.1 Impact evaluation

The granting authority may carry out impact evaluations of the action, measured against the objectives and indicators of the EU programme funding the grant.

Such evaluations may be started during implementation of the action and until the time-limit set out in the Data Sheet (see Point 6). They will be formally notified to the coordinator or beneficiaries and will be considered to start on the date of the notification.

If needed, the granting authority may be assisted by independent outside experts.

The coordinator or beneficiaries must provide any information relevant to evaluate the impact of the action, including information in electronic format.

26.2 Consequences of non-compliance

If a beneficiary breaches any of its obligations under this Article, the granting authority may apply the measures described in Chapter 5.

CHAPTER 5 CONSEQUENCES OF NON-COMPLIANCE

SECTION 1 REJECTIONS AND GRANT REDUCTION

ARTICLE 27 — REJECTION OF CONTRIBUTIONS

27.1 Conditions

The granting authority will — at interim payment, final payment or afterwards — reject any lump sum contributions which are ineligible (see Article 6), in particular following checks, reviews, audits or investigations (see Article 25).

The rejection may also be based on the extension of findings from other grants to this grant (see Article 25).

Ineligible lump sum contributions will be rejected.

27.2 Procedure

If the rejection does not lead to a recovery, the granting authority will formally notify the coordinator or beneficiary concerned of the rejection, the amounts and the reasons why. The coordinator or beneficiary concerned may — within 30 days of receiving notification — submit observations if it disagrees with the rejection (payment review procedure).

If the rejection leads to a recovery, the granting authority will follow the contradictory procedure with pre-information letter set out in Article 22.

27.3 Effects

If the granting authority rejects lump sum contributions, it will deduct them from the lump sum contributions declared and then calculate the amount due (and, if needed, make a recovery; see Article 22).

ARTICLE 28 — GRANT REDUCTION

28.1 Conditions

The granting authority may — at beneficiary termination, final payment or afterwards — reduce the grant for a beneficiary, if:

- (a) the beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed:
 - (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under this Agreement or during its award (including improper implementation of the action, non-compliance with the call conditions, submission of false information, failure to provide required information, breach of ethics or security rules (if applicable), failure to cooperate with checks, reviews, audits and investigations, etc.), or
- (b) the beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants

awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (extension of findings; see Article 25.5).

The amount of the reduction will be calculated for each beneficiary concerned and proportionate to the seriousness and the duration of the errors, irregularities or fraud or breach of obligations, by applying an individual reduction rate to their accepted EU contribution.

28.2 Procedure

If the grant reduction does not lead to a recovery, the granting authority will formally notify the coordinator or beneficiary concerned of the reduction, the amount to be reduced and the reasons why. The coordinator or beneficiary concerned may — within 30 days of receiving notification — submit observations if it disagrees with the reduction (payment review procedure).

If the grant reduction leads to a recovery, the granting authority will follow the contradictory procedure with pre-information letter set out in Article 22.

28.3 Effects

If the granting authority reduces the grant, it will deduct the reduction and then calculate the amount due (and, if needed, make a recovery; see Article 22).

SECTION 2 SUSPENSION AND TERMINATION

ARTICLE 29 — PAYMENT DEADLINE SUSPENSION

29.1 Conditions

The granting authority may — at any moment — suspend the payment deadline if a payment cannot be processed because:

- (a) the required report (see Article 21) has not been submitted or is not complete or additional information is needed
- (b) there are doubts about the amount to be paid (e.g. ongoing extension procedure, queries about eligibility, need for a grant reduction, etc.) and additional checks, reviews, audits or investigations are necessary, or
- (c) there are other issues affecting the EU financial interests.

29.2 Procedure

The granting authority will formally notify the coordinator of the suspension and the reasons why.

The suspension will **take effect** the day the notification is sent.

If the conditions for suspending the payment deadline are no longer met, the suspension will be **lifted** — and the remaining time to pay (see Data Sheet, Point 4.2) will resume.

If the suspension exceeds two months, the coordinator may request the granting authority to confirm if the suspension will continue.

If the payment deadline has been suspended due to the non-compliance of the report and the revised report is not submitted (or was submitted but is also rejected), the granting authority may also terminate the grant or the participation of the coordinator (see Article 32).

ARTICLE 30 — PAYMENT SUSPENSION

30.1 Conditions

The granting authority may — at any moment — suspend payments, in whole or in part for one or more beneficiaries, if:

- (a) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed or is suspected of having committed:
 - (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under this Agreement or during its award (including improper implementation of the action, non-compliance with the call conditions, submission of false information, failure to provide required information, breach of ethics or security rules (if applicable), failure to cooperate with checks, reviews, audits and investigations, etc.), or
- (b) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (extension of findings; see Article 25.5).

If payments are suspended for one or more beneficiaries, the granting authority will make partial payment(s) for the part(s) not suspended. If suspension concerns the final payment, the payment (or recovery) of the remaining amount after suspension is lifted will be considered to be the payment that closes the action.

30.2 Procedure

Before suspending payments, the granting authority will send a **pre-information letter** to the beneficiary concerned:

- formally notifying the intention to suspend payments and the reasons why and
- requesting observations within 30 days of receiving notification.

If the granting authority does not receive observations or decides to pursue the procedure despite the observations it has received, it will confirm the suspension (**confirmation letter**). Otherwise, it will formally notify that the procedure is discontinued.

At the end of the suspension procedure, the granting authority will also inform the coordinator.

The suspension will **take effect** the day after the confirmation notification is sent.

If the conditions for resuming payments are met, the suspension will be **lifted**. The granting authority will formally notify the beneficiary concerned (and the coordinator) and set the suspension end date.

During the suspension, no prefinancing will be paid to the beneficiaries concerned. For interim payments, the periodic reports for all reporting periods except the last one (see Article 21) must not contain any financial statements from the beneficiary concerned (or its affiliated entities). The coordinator must include them in the next periodic report after the suspension is lifted or — if suspension is not lifted before the end of the action — in the last periodic report.

ARTICLE 31 — GRANT AGREEMENT SUSPENSION

31.1 Consortium-requested GA suspension

31.1.1 Conditions and procedure

The beneficiaries may request the suspension of the grant or any part of it, if exceptional circumstances — in particular *force majeure* (see Article 35) — make implementation impossible or excessively difficult.

The coordinator must submit a request for **amendment** (see Article 39), with:

- the reasons why
- the date the suspension takes effect; this date may be before the date of the submission of the amendment request and
- the expected date of resumption.

The suspension will **take effect** on the day specified in the amendment.

Once circumstances allow for implementation to resume, the coordinator must immediately request another **amendment** of the Agreement to set the suspension end date, the resumption date (one day after suspension end date), extend the duration and make other changes necessary to adapt the action to the new situation (see Article 39) — unless the grant has been terminated (see Article 32). The suspension will be **lifted** with effect from the suspension end date set out in the amendment. This date may be before the date of the submission of the amendment request.

During the suspension, no prefinancing will be paid. Moreover, no work may be done. Ongoing work packages must be interrupted and no new work packages may be started.

31.2 EU-initiated GA suspension

31.2.1 Conditions

The granting authority may suspend the grant or any part of it, if:

- (a) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed or is suspected of having committed:

- (i) substantial errors, irregularities or fraud or
 - (ii) serious breach of obligations under this Agreement or during its award (including improper implementation of the action, non-compliance with the call conditions, submission of false information, failure to provide required information, breach of ethics or security rules (if applicable), failure to cooperate with checks, reviews, audits and investigations, etc.), or
- (b) a beneficiary (or a person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (extension of findings; see Article 25.5)
- (c) other:
- (i) linked action issues: not applicable
 - (ii) additional GA suspension grounds: not applicable.

31.2.2 Procedure

Before suspending the grant, the granting authority will send a **pre-information letter** to the coordinator:

- formally notifying the intention to suspend the grant and the reasons why and
- requesting observations within 30 days of receiving notification.

If the granting authority does not receive observations or decides to pursue the procedure despite the observations it has received, it will confirm the suspension (**confirmation letter**). Otherwise, it will formally notify that the procedure is discontinued.

The suspension will **take effect** the day after the confirmation notification is sent (or on a later date specified in the notification).

Once the conditions for resuming implementation of the action are met, the granting authority will formally notify the coordinator a **lifting of suspension letter**, in which it will set the suspension end date and invite the coordinator to request an amendment of the Agreement to set the resumption date (one day after suspension end date), extend the duration and make other changes necessary to adapt the action to the new situation (see Article 39) — unless the grant has been terminated (see Article 32). The suspension will be **lifted** with effect from the suspension end date set out in the lifting of suspension letter. This date may be before the date on which the letter is sent.

During the suspension, no prefinancing will be paid. Moreover, no work may be done. Ongoing work packages must be interrupted and no new work packages may be started.

The beneficiaries may not claim damages due to suspension by the granting authority (see Article 33).

Grant suspension does not affect the granting authority's right to terminate the grant or a beneficiary (see Article 32) or reduce the grant (see Article 28).

ARTICLE 32 — GRANT AGREEMENT OR BENEFICIARY TERMINATION

32.1 Consortium-requested GA termination

32.1.1 Conditions and procedure

The beneficiaries may request the termination of the grant.

The coordinator must submit a request for **amendment** (see Article 39), with:

- the reasons why
- the date the consortium ends work on the action ('end of work date') and
- the date the termination takes effect ('termination date'); this date must be after the date of the submission of the amendment request.

The termination will **take effect** on the termination date specified in the amendment.

If no reasons are given or if the granting authority considers the reasons do not justify termination, it may consider the grant terminated improperly.

32.1.2 Effects

The coordinator must — within 60 days from when termination takes effect — submit a **periodic report** (for the open reporting period until termination).

The granting authority will calculate the final grant amount and final payment on the basis of the report submitted and taking into account the lump sum contributions for activities implemented before the end of work date (see Article 22). Partial lump sum contributions for work packages that were not completed (e.g. due to technical reasons) may exceptionally be taken into account.

If the granting authority does not receive the report within the deadline, only lump sum contributions which are included in an approved periodic report will be taken into account (no contributions if no periodic report was ever approved).

Improper termination may lead to a grant reduction (see Article 28).

After termination, the beneficiaries' obligations (in particular Articles 13 (confidentiality and security), 16 (IPR), 17 (communication, dissemination and visibility), 21 (reporting), 25 (checks, reviews, audits and investigations), 26 (impact evaluation), 27 (rejections), 28 (grant reduction) and 42 (assignment of claims)) continue to apply.

32.2 Consortium-requested beneficiary termination

32.2.1 Conditions and procedure

The coordinator may request the termination of the participation of one or more beneficiaries, on request of the beneficiary concerned or on behalf of the other beneficiaries.

The coordinator must submit a request for **amendment** (see Article 39), with:

- the reasons why

- the opinion of the beneficiary concerned (or proof that this opinion has been requested in writing)
- the date the beneficiary ends work on the action ('end of work date')
- the date the termination takes effect ('termination date'); this date must be after the date of the submission of the amendment request.

If the termination concerns the coordinator and is done without its agreement, the amendment request must be submitted by another beneficiary (acting on behalf of the consortium).

The termination will **take effect** on the termination date specified in the amendment.

If no information is given or if the granting authority considers that the reasons do not justify termination, it may consider the beneficiary to have been terminated improperly.

32.2.2 Effects

The coordinator must — within 60 days from when termination takes effect — submit:

- (i) a **report on the distribution of payments** to the beneficiary concerned
- (ii) a **termination report** from the beneficiary concerned, for the open reporting period until termination, containing an overview of the progress of the work
- (iii) a second **request for amendment** (see Article 39) with other amendments needed (e.g. reallocation of the tasks and the estimated budget of the terminated beneficiary; addition of a new beneficiary to replace the terminated beneficiary; change of coordinator, etc.).

The granting authority will calculate the amount due to the beneficiary on the basis of the reports submitted in previous interim payments (i.e. beneficiary's lump sum contributions for completed and approved work packages).

Lump sum contributions for ongoing/not yet completed work packages will have to be included in the periodic report for the next reporting periods when those work packages have been completed.

If the granting authority does not receive the report on the distribution of payments within the deadline, it will consider that:

- the coordinator did not distribute any payment to the beneficiary concerned and that
- the beneficiary concerned must not repay any amount to the coordinator.

If the second request for amendment is accepted by the granting authority, the Agreement is **amended** to introduce the necessary changes (see Article 39).

If the second request for amendment is rejected by the granting authority (because it calls into question the decision awarding the grant or breaches the principle of equal treatment of applicants), the grant may be terminated (see Article 32).

Improper termination may lead to a reduction of the grant (see Article 31) or grant termination (see Article 32).

After termination, the concerned beneficiary's obligations (in particular Articles 13 (confidentiality and security), 16 (IPR), 17 (communication, dissemination and visibility), 21 (reporting), 25 (checks, reviews, audits and investigations), 26 (impact evaluation), 27 (rejections), 28 (grant reduction) and 42 (assignment of claims)) continue to apply.

32.3 EU-initiated GA or beneficiary termination

32.3.1 Conditions

The granting authority may terminate the grant or the participation of one or more beneficiaries, if:

- (a) one or more beneficiaries do not accede to the Agreement (see Article 40)
- (b) a change to the action or the legal, financial, technical, organisational or ownership situation of a beneficiary is likely to substantially affect the implementation of the action or calls into question the decision to award the grant (including changes linked to one of the exclusion grounds listed in the declaration of honour)
- (c) following termination of one or more beneficiaries, the necessary changes to the Agreement (and their impact on the action) would call into question the decision awarding the grant or breach the principle of equal treatment of applicants
- (d) implementation of the action has become impossible or the changes necessary for its continuation would call into question the decision awarding the grant or breach the principle of equal treatment of applicants
- (e) a beneficiary (or person with unlimited liability for its debts) is subject to bankruptcy proceedings or similar (including insolvency, winding-up, administration by a liquidator or court, arrangement with creditors, suspension of business activities, etc.)
- (f) a beneficiary (or person with unlimited liability for its debts) is in breach of social security or tax obligations
- (g) a beneficiary (or person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has been found guilty of grave professional misconduct
- (h) a beneficiary (or person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed fraud, corruption, or is involved in a criminal organisation, money laundering, terrorism-related crimes (including terrorism financing), child labour or human trafficking
- (i) a beneficiary (or person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) was created under a different jurisdiction with the intent to circumvent fiscal, social or other legal obligations in the country of origin (or created another entity with this purpose)
- (j) a beneficiary (or person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed:
 - (i) substantial errors, irregularities or fraud or

- (ii) serious breach of obligations under this Agreement or during its award (including improper implementation of the action, non-compliance with the call conditions, submission of false information, failure to provide required information, breach of ethics or security rules (if applicable), failure to cooperate with checks, reviews, audits and investigations, etc.)
- (k) a beneficiary (or person having powers of representation, decision-making or control, or person essential for the award/implementation of the grant) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant (extension of findings; see Article 25.5)
- (l) despite a specific request by the granting authority, a beneficiary does not request — through the coordinator — an amendment to the Agreement to end the participation of one of its affiliated entities or associated partners that is in one of the situations under points (d), (f), (e), (g), (h), (i) or (j) and to reallocate its tasks, or
- (m) other:
 - (i) linked action issues: not applicable
 - (ii) additional GA termination grounds: not applicable.

32.3.2 Procedure

Before terminating the grant or participation of one or more beneficiaries, the granting authority will send a **pre-information letter** to the coordinator or beneficiary concerned:

- formally notifying the intention to terminate and the reasons why and
- requesting observations within 30 days of receiving notification.

If the granting authority does not receive observations or decides to pursue the procedure despite the observations it has received, it will confirm the termination and the date it will take effect (**confirmation letter**). Otherwise, it will formally notify that the procedure is discontinued.

For beneficiary terminations, the granting authority will — at the end of the procedure — also inform the coordinator.

The termination will **take effect** the day after the confirmation notification is sent (or on a later date specified in the notification; ‘termination date’).

32.3.3 Effects

- (a) for **GA termination**:

The coordinator must — within 60 days from when termination takes effect — submit a **periodic report** (for the last open reporting period until termination).

The granting authority will calculate the final grant amount and final payment on the basis of the report submitted and taking into account the lump sum contributions for activities implemented before termination takes effect (see Article 22). Partial lump sum contributions

for work packages that were not completed (e.g. due to technical reasons) may exceptionally be taken into account.

If the grant is terminated for breach of the obligation to submit reports, the coordinator may not submit any report after termination.

If the granting authority does not receive the report within the deadline, only lump sum contributions which are included in an approved periodic report will be taken into account (no contributions if no periodic report was ever approved).

Termination does not affect the granting authority's right to reduce the grant (see Article 28) or to impose administrative sanctions (see Article 34).

The beneficiaries may not claim damages due to termination by the granting authority (see Article 33).

After termination, the beneficiaries' obligations (in particular Articles 13 (confidentiality and security), 16 (IPR), 17 (communication, dissemination and visibility), 21 (reporting), 25 (checks, reviews, audits and investigations), 26 (impact evaluation), 27 (rejections), 28 (grant reduction) and 42 (assignment of claims)) continue to apply.

(b) for **beneficiary termination**:

The coordinator must — within 60 days from when termination takes effect — submit:

- (i) a **report on the distribution of payments** to the beneficiary concerned
- (ii) a **termination report** from the beneficiary concerned, for the open reporting period until termination, containing an overview of the progress of the work
- (iii) a **request for amendment** (see Article 39) with any amendments needed (e.g. reallocation of the tasks and the estimated budget of the terminated beneficiary; addition of a new beneficiary to replace the terminated beneficiary; change of coordinator, etc.).

The granting authority will calculate the amount due to the beneficiary on the basis of the reports submitted in previous interim payments (i.e. beneficiary's lump sum contributions for completed and approved work packages).

Lump sum contributions for ongoing/not yet completed work packages will have to be included in the periodic report for the next reporting periods when those work packages have been completed.

If the granting authority does not receive the report on the distribution of payments within the deadline, it will consider that:

- the coordinator did not distribute any payment to the beneficiary concerned and that
- the beneficiary concerned must not repay any amount to the coordinator.

If the request for amendment is accepted by the granting authority, the Agreement is **amended** to introduce the necessary changes (see Article 39).

If the request for amendment is rejected by the granting authority (because it calls into question the decision awarding the grant or breaches the principle of equal treatment of applicants), the grant may be terminated (see Article 32).

After termination, the concerned beneficiary's obligations (in particular Articles 13 (confidentiality and security), 16 (IPR), 17 (communication, dissemination and visibility), 21 (reporting), 25 (checks, reviews, audits and investigations), 26 (impact evaluation), 27 (rejections), 28 (grant reduction) and 42 (assignment of claims)) continue to apply.

SECTION 3 OTHER CONSEQUENCES: DAMAGES AND ADMINISTRATIVE SANCTIONS

ARTICLE 33 — DAMAGES

33.1 Liability of the granting authority

The granting authority cannot be held liable for any damage caused to the beneficiaries or to third parties as a consequence of the implementation of the Agreement, including for gross negligence.

The granting authority cannot be held liable for any damage caused by any of the beneficiaries or other participants involved in the action, as a consequence of the implementation of the Agreement.

33.2 Liability of the beneficiaries

The beneficiaries must compensate the granting authority for any damage it sustains as a result of the implementation of the action or because the action was not implemented in full compliance with the Agreement, provided that it was caused by gross negligence or wilful act.

The liability does not extend to indirect or consequential losses or similar damage (such as loss of profit, loss of revenue or loss of contracts), provided such damage was not caused by wilful act or by a breach of confidentiality.

ARTICLE 34 — ADMINISTRATIVE SANCTIONS AND OTHER MEASURES

Nothing in this Agreement may be construed as preventing the adoption of administrative sanctions (i.e. exclusion from EU award procedures and/or financial penalties) or other public law measures, in addition or as an alternative to the contractual measures provided under this Agreement (see, for instance, Articles 137 to 148 EU Financial Regulation 2024/2509 and Articles 4 and 7 of Regulation 2988/95²⁰).

SECTION 4 FORCE MAJEURE

ARTICLE 35 — FORCE MAJEURE

²⁰ Council Regulation (EC, Euratom) No 2988/95 of 18 December 1995 on the protection of the European Communities financial interests (OJ L 312, 23.12.1995, p. 1).

A party prevented by force majeure from fulfilling its obligations under the Agreement cannot be considered in breach of them.

‘Force majeure’ means any situation or event that:

- prevents either party from fulfilling their obligations under the Agreement
- was unforeseeable, exceptional situation and beyond the parties’ control
- was not due to error or negligence on their part (or on the part of other participants involved in the action) and
- proves to be inevitable in spite of exercising all due diligence.

Any situation constituting force majeure must be formally notified to the other party without delay, stating the nature, likely duration and foreseeable effects.

The parties must immediately take all the necessary steps to limit any damage due to force majeure and do their best to resume implementation of the action as soon as possible.

CHAPTER 6 FINAL PROVISIONS

ARTICLE 36 — COMMUNICATION BETWEEN THE PARTIES

36.1 Forms and means of communication — Electronic management

EU grants are managed fully electronically through the EU Funding & Tenders Portal (‘Portal’).

All communications must be made electronically through the Portal in accordance with the Portal Terms and Conditions and using the forms and templates provided there (except if explicitly instructed otherwise by the granting authority).

Communications must be made in writing and clearly identify the grant agreement (project number and acronym).

Communications must be made by persons authorised according to the Portal Terms and Conditions. For naming the authorised persons, each beneficiary must have designated — before the signature of this Agreement — a ‘legal entity appointed representative (LEAR)’. The role and tasks of the LEAR are stipulated in their appointment letter (see Portal Terms and Conditions).

If the electronic exchange system is temporarily unavailable, instructions will be given on the Portal.

36.2 Date of communication

The sending date for communications made through the Portal will be the date and time of sending, as indicated by the time logs.

The receiving date for communications made through the Portal will be the date and time the communication is accessed, as indicated by the time logs. Formal notifications that have not been accessed within 10 days after sending, will be considered to have been accessed (see Portal Terms and Conditions).

If a communication is exceptionally made on paper (by e-mail or postal service), general principles apply (i.e. date of sending/receipt). Formal notifications by registered post with proof of delivery will be considered to have been received either on the delivery date registered by the postal service or the deadline for collection at the post office.

If the electronic exchange system is temporarily unavailable, the sending party cannot be considered in breach of its obligation to send a communication within a specified deadline.

36.3 Addresses for communication

The Portal can be accessed via the Europa website.

The address for paper communications to the granting authority (if exceptionally allowed) is the official mailing address indicated on its website.

For beneficiaries, it is the legal address specified in the Portal Participant Register.

ARTICLE 37 — INTERPRETATION OF THE AGREEMENT

The provisions in the Data Sheet take precedence over the rest of the Terms and Conditions of the Agreement.

Annex 5 takes precedence over the Terms and Conditions.

The Terms and Conditions take precedence over the Annexes other than Annex 5.

Annex 2 takes precedence over Annex 1.

ARTICLE 38 — CALCULATION OF PERIODS AND DEADLINES

In accordance with Regulation No 1182/71²¹, periods expressed in days, months or years are calculated from the moment the triggering event occurs.

The day during which that event occurs is not considered as falling within the period.

‘Days’ means calendar days, not working days.

ARTICLE 39 — AMENDMENTS

39.1 Conditions

The Agreement may be amended, unless the amendment entails changes to the Agreement which would call into question the decision awarding the grant or breach the principle of equal treatment of applicants.

Amendments may be requested by any of the parties.

39.2 Procedure

²¹ Regulation (EEC, Euratom) No 1182/71 of the Council of 3 June 1971 determining the rules applicable to periods, dates and time-limits (OJ L 124, 8/6/1971, p. 1).

The party requesting an amendment must submit a request for amendment signed directly in the Portal Amendment tool.

The coordinator submits and receives requests for amendment on behalf of the beneficiaries (see Annex 3). If a change of coordinator is requested without its agreement, the submission must be done by another beneficiary (acting on behalf of the other beneficiaries).

The request for amendment must include:

- the reasons why
- the appropriate supporting documents and
- for a change of coordinator without its agreement: the opinion of the coordinator (or proof that this opinion has been requested in writing).

The granting authority may request additional information.

If the party receiving the request agrees, it must sign the amendment in the tool within 45 days of receiving notification (or any additional information the granting authority has requested). If it does not agree, it must formally notify its disagreement within the same deadline. The deadline may be extended, if necessary for the assessment of the request. If no notification is received within the deadline, the request is considered to have been rejected.

An amendment **enters into force** on the day of the signature of the receiving party.

An amendment **takes effect** on the date of entry into force or other date specified in the amendment.

ARTICLE 40 — ACCESSION AND ADDITION OF NEW BENEFICIARIES

40.1 Accession of the beneficiaries mentioned in the Preamble

The beneficiaries which are not coordinator must accede to the grant by signing the accession form (see Annex 3) directly in the Portal Grant Preparation tool, within 30 days after the entry into force of the Agreement (see Article 44).

They will assume the rights and obligations under the Agreement with effect from the date of its entry into force (see Article 44).

If a beneficiary does not accede to the grant within the above deadline, the coordinator must — within 30 days — request an amendment (see Article 39) to terminate the beneficiary and make any changes necessary to ensure proper implementation of the action. This does not affect the granting authority's right to terminate the grant (see Article 32).

40.2 Addition of new beneficiaries

In justified cases, the beneficiaries may request the addition of a new beneficiary.

For this purpose, the coordinator must submit a request for amendment in accordance with Article 39. It must include an accession form (see Annex 3) signed by the new beneficiary directly in the Portal Amendment tool.

New beneficiaries will assume the rights and obligations under the Agreement with effect from the date of their accession specified in the accession form (see Annex 3).

Additions are also possible in mono-beneficiary grants.

ARTICLE 41 — TRANSFER OF THE AGREEMENT

In justified cases, the beneficiary of a mono-beneficiary grant may request the transfer of the grant to a new beneficiary, provided that this would not call into question the decision awarding the grant or breach the principle of equal treatment of applicants.

The beneficiary must submit a request for **amendment** (see Article 39), with

- the reasons why
- the accession form (see Annex 3) signed by the new beneficiary directly in the Portal Amendment tool and
- additional supporting documents (if required by the granting authority).

The new beneficiary will assume the rights and obligations under the Agreement with effect from the date of accession specified in the accession form (see Annex 3).

ARTICLE 42 — ASSIGNMENTS OF CLAIMS FOR PAYMENT AGAINST THE GRANTING AUTHORITY

The beneficiaries may not assign any of their claims for payment against the granting authority to any third party, except if expressly approved in writing by the granting authority on the basis of a reasoned, written request by the coordinator (on behalf of the beneficiary concerned).

If the granting authority has not accepted the assignment or if the terms of it are not observed, the assignment will have no effect on it.

In no circumstances will an assignment release the beneficiaries from their obligations towards the granting authority.

ARTICLE 43 — APPLICABLE LAW AND SETTLEMENT OF DISPUTES

43.1 Applicable law

The Agreement is governed by the applicable EU law, supplemented if necessary by the law of Belgium.

Special rules may apply for beneficiaries which are international organisations (if any; see Data Sheet, Point 5).

43.2 Dispute settlement

If a dispute concerns the interpretation, application or validity of the Agreement, the parties must bring action before the EU General Court — or, on appeal, the EU Court of Justice — under Article 272 of the Treaty on the Functioning of the EU (TFEU).

For non-EU beneficiaries (if any), such disputes must be brought before the courts of Brussels, Belgium — unless an international agreement provides for the enforceability of EU court judgements.

For beneficiaries with arbitration as special dispute settlement forum (if any; see Data Sheet, Point 5), the dispute will — in the absence of an amicable settlement — be settled in accordance with the Rules for Arbitration published on the Portal.

If a dispute concerns administrative sanctions, offsetting or an enforceable decision under Article 299 TFEU (see Articles 22 and 34), the beneficiaries must bring action before the General Court — or, on appeal, the Court of Justice — under Article 263 TFEU.

For grants where the granting authority is an EU executive agency (see Preamble), actions against offsetting and enforceable decisions must be brought against the European Commission (not against the granting authority; see also Article 22).

ARTICLE 44 — ENTRY INTO FORCE

The Agreement will enter into force on the day of signature by the granting authority or the coordinator, depending on which is later.

SIGNATURES

For the coordinator

For the granting authority



ANNEX 1



Citizens, Equality, Rights and Values Programme (CERV)

Description of the action (DoA)

Part A

Part B

DESCRIPTION OF THE ACTION (PART A)

COVER PAGE

Part A of the Description of the Action (DoA) must be completed directly on the Portal Grant Preparation screens.

PROJECT	
Grant Preparation (General Information screen) — Enter the info.	
Project number:	101249715
Project name:	Network of Cities for Collaborative Housing 2.0
Project acronym:	NETCO 2.0
Call:	CERV-2025-CITIZENS-TOWN-NT
Topic:	CERV-2025-CITIZENS-TOWN-NT
Type of action:	CERV-LS
Service:	EACEA/B/03
Project starting date:	first day of the month following the entry into force date
Project duration:	24 months

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PROJECT SUMMARY

Project summary

Grant Preparation (General Information screen) — Provide an overall description of your project (including context and overall objectives, planned activities and main achievements, and expected results and impacts (on target groups, change procedures, capacities, innovation etc)). This summary should give readers a clear idea of what your project is about.

Use the project summary from your proposal.

Network of Cities for Collaborative Housing (NETCO 2.0) builds on the success of the first European network of cities working on collaborative housing (CH), evolving from a learning platform into a powerful tool for civic participation, local innovation, and EU-level policy engagement. With the Municipality of Manresa as coordinator, and a strong partnership of 20 partners from 13 EU countries, the project responds to the urgent housing crisis and its intersection with inequality, exclusion, and lack of citizen engagement in shaping local solutions. NETCO 2.0 fosters structured transnational cooperation among cities and civil society, focused on co-creating innovative, community-led housing models that are affordable, inclusive, and sustainable. Through 10 diverse Work Packages, the project engages a broad spectrum of actors—from local authorities and public housing agencies to cooperatives, researchers, and citizen-led groups—ensuring a multi-level, cross-sectoral approach. Activities include European conferences, thematic webinars, study visits, collaborative housing forums, peer exchanges, and a digital knowledge platform.

The project is aligned with key EU strategies: the European Affordable Housing Plan, New European Bauhaus, and Pillar of Social Rights, and contributes directly to objectives on gender equality, youth, elderly, and disability inclusion. It prioritises gender-responsive and intersectional monitoring and evaluation, ensuring all outcomes are inclusive and rights-based.

Expected impacts include strengthened municipal capacity, wider access to participatory housing solutions, improved visibility of grassroots models in EU policy, and the creation of the EU Alliance for Collaborative Housing as a long-term advocacy platform. NETCO positions collaborative housing as a vehicle for democratic renewal and social cohesion—where housing becomes not just a policy area, but a platform for inclusive citizenship.

LIST OF PARTICIPANTS

PARTICIPANTS

Grant Preparation (Beneficiaries screen) — Enter the info.

Number	Role	Short name	Legal name	Country	PIC
1	COO	Manresa	AJUNTAMENT DE MANRESA	ES	944068991
2	BEN	SostreCivic	SOSTRE CIVIC SCCL	ES	898386647
3	BEN	Valencia	FEDERACION VALENCIANA DE MUNICIPIOS Y PROVINCIAS	ES	991862055
4	BEN	Bologna	COMUNE DI BOLOGNA	IT	999590239
5	BEN	Firenze	COMUNE DI FIRENZE	IT	969024472
6	BEN	urbaMonde	urbaMonde-France	FR	915694648
7	BEN	Elindhoven	GEMEENTE EINDHOVEN	NL	993619889
8	BEN	Amsterdam	GEMEENTE AMSTERDAM	NL	998617135
9	BEN	Cluj	ASOCIATIA DE DEZVOLTARE INTERCOMUNITARA ZONA METROPOLITANA - CLUJ	RO	918382227
10	BEN	Thessaloniki	DIMOS THESSALONIKIS	EL	965342449

PARTICIPANTS*Grant Preparation (Beneficiaries screen) — Enter the info.*

Number	Role	Short name	Legal name	Country	PIC
11	BEN	Halandri	DIMOS CHALANDRIOU	EL	951686013
12	BEN	WSPOL	STOWARZYSZENIE MIESZKANIOWE WSPOL	PL	872697361
13	BEN	ID22	ID22 - INSTITUT FUR KREATIVE NACHHALTIGKEIT - INSTITUTE FOR CREATIVE SUSTAINABILITY EV	DE	941050060
14	BEN	C:B	CONNECTION:BERLIN EV	DE	886847624
15	BEN	Košice	MESTO KOSICE	SK	938386731
16	BEN	Soderhamns	SODERHAMNS KOMMUN	SE	985586252
17	BEN	Bruxelles	SERVICE PUBLIC REGIONAL DE BRUXELLES	BE	991252022
18	BEN	Zagreb	GRAD ZAGREB	HR	989531727
19	AP	Poli Torino	POLITECNICO DI TORINO	IT	999977754
20	AP	VillaNova	MUNICIPIO DE VILA NOVA DE GAIA	PT	935543176

LIST OF WORK PACKAGES

Work packages						
Grant Preparation (Work Packages screen) — Enter the info.						
Work Package No	Work Package name	Lead Beneficiary	Effort (Person-Months)	Start Month	End Month	Deliverables
WP1	NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas	6 - urbaMonde	3.00	1	4	D1.1 – EDS WP 1 - NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas.
WP2	NETCO European Conference: Collaborative Housing and Cooperative Housing	6 - urbaMonde	19.00	3	6	D2.1 – EDS WP 2 - NETCO European Conference: Collaborative Housing and Cooperative Housing
WP3	Collaborative Housing and applied research	14 - C:B	1.00	4	8	D3.1 – EDS WP 3 - Collaborative Housing and applied research
WP4	NETCO European Conference: Rural Cohousing and social inclusion	9 - Cluj	18.00	8	11	D4.1 – EDS WP 4 -NETCO European Conference: Rural Cohousing and social inclusion
WP5	EU Alliance for Collaborative Housing	2 - SostreCivic	5.00	10	13	D5.1 – EDS WP 5 -EU Alliance for Collaborative Housing
WP6	NETCO European Conference: Collaborative Housing for the elderly.	15 - Košice	19.00	12	15	D6.1 – EDS WP 6 - NETCO European Conference: Collaborative Housing for the elderly.
WP7	NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.	6 - urbaMonde	3.00	16	18	D7.1 – EDS WP 7 - NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.
WP8	Collaborative housing and the European Housing Sector	14 - C:B	5.00	16	19	D8.1 – EDS WP 8 - Collaborative housing and the European Housing Sector

Work packages <i>Grant Preparation (Work Packages screen) — Enter the info.</i>						
Work Package No	Work Package name	Lead Beneficiary	Effort (Person-Months)	Start Month	End Month	Deliverables
WP9	NETCO European Conference: Collaborative Housing and Cooperative Housing.	1 - Manresa	19.00	20	23	D9.1 – EDS WP 9 - NETCO European Conference: Social housing and affordable collaborative housing.
WP10	New beginnings and scaling Up - key elements and steps ahead for NETCO.	1 - Manresa	2.00	21	24	D10.1 – EDS WP 10 - New beginning and scaling up - key elements and steps ahead for NETCO.

Work package WP1 – NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas

Work Package Number	WP1	Lead Beneficiary	6 - urbaMonde
Work Package Name	NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas		
Start Month	1	End Month	4

Objectives
- Engage with practitioners, researchers, activists as well as the wider public with policy makers at all levels. - Introduction to collaborative housing concepts and their historical development. - Provide an overview of the State of the Art on CH at local level in EU. Identify challenges and opportunities.

Description
NETCO Webinar: Collaborative housing – basics, historic approach and added value of the new CH wave for citizens and local areas Type of event: Online Duration: 1 day Date: February 2026 Place: Online Estimated number of countries (residence of direct participants): 13 Estimated number of individual direct participants: 101–200 This introductory online webinar will serve as the first milestone of the NETCO knowledge-sharing process. It will present the foundations and evolution of collaborative housing, contextualising its relevance within Europe's current social, economic, and policy frameworks. The event will combine live streaming, interactive polls, and participatory online tools to stimulate engagement, gather insights, and assess CH experiences across the EU. UrbaMonde, through its Co-habitat Programme, will ensure wide dissemination and facilitate the active involvement of civil society, citizen-led initiatives, and housing cooperatives in the debate. The session will also collect data on existing national and local frameworks to inform subsequent NETCO activities and policy discussions. Preparations: Definition of content, invitation of experts and speakers, and coordination of logistics and communication. Delivery: Online live streaming session using participatory tools and surveys to collect feedback and guide discussion. Follow-up: A report summarising content, participation input, and key conclusions will be produced and disseminated among partners and stakeholders.

Work package WP2 – NETCO European Conference: Collaborative Housing and Cooperative Housing

Work Package Number	WP2	Lead Beneficiary	6 - urbaMonde
Work Package Name	NETCO European Conference: Collaborative Housing and Cooperative Housing		
Start Month	3	End Month	6

Objectives
- Explore synergies between collaborative and cooperative housing models. - Engage with local stakeholders, civil society and wider public on CH co-creation. - Peer learning on best practices on social and affordable housing and CH."

Description
title of the event: NETCO European Conference: Collaborative Housing and Cooperative Housing

- type of event: in situ
- duration: 2 days
- date: April 2026
- place: Montpellier
- estimated number of countries (countries of residence of direct participants): 13-15
- estimated number of individual direct participants: 101–125

The NETCO European Conference on Collaborative and Cooperative Housing in April 2026 in Montpellier will explore synergies between emerging collaborative housing models and traditional cooperative approaches. This European-level in-situ event will bring together municipalities, housing agencies, citizen-led initiatives, and civil society organisations to exchange knowledge, policies, and practices fostering social and affordable housing solutions.

The conference will include expert meetings, thematic panels, and participatory workshops, complemented by study visits to exemplary housing initiatives. It will showcase innovative co-housing models, discuss affordable housing strategies, and highlight municipal and community-driven approaches across Europe.

Beyond disseminating good practices, the event will create a structured dialogue among stakeholders to define shared priorities for the NETCO project, assess the maturity and scalability of CH initiatives, and identify the needs of local actors. The conference will reinforce partnerships between public authorities and civil society, underlining the role of collaboration in delivering sustainable and inclusive housing solutions.

Preparations: Addressing local stakeholders, initiatives, and the wider public to promote co-creation forums and participation.

Delivery: Presentation of best practices among partners, showcasing innovative CH models and affordable housing experiences.

Follow-up: Reflection on case examples with key stakeholders, synthesis of lessons learned, and dissemination of outcomes through NETCO's communication channels.

Work package WP3 – Collaborative Housing and applied research

Work Package Number	WP3	Lead Beneficiary	14 - C:B
Work Package Name	Collaborative Housing and applied research		
Start Month	4	End Month	8

Objectives

- Dissemination of the project content and goals with practitioners and researchers.
- Promoting analysis of CH models through participation at the European Network of Housing Research and promoting analysis on CH.
- Analyzing collaborative housing (CH) models and housing systems, disseminating best practices in policies while addressing economic, legal, and social impacts in Europe.

Description

Collaborative Housing and Applied Research

- type of event: in situ (small-scale face-to-face event)
- duration: 1 day
- place: 1–3 countries
- venue: Brussels
- estimated number of countries: 1–3
- estimated number of individual direct participants: 25–50

This Work Package focuses on integrating applied research into the practice of collaborative housing and strengthening the evidence base for policy and innovation. In June 2026 NETCO will host a panel discussion and workshop in a Housing Europe meeting of Working Groups and the European Alliance for Collaborative Housing in Brussels.

The session will promote analytical approaches to CH models through academic and practitioner collaboration. It will

include a comparative analysis of CH experiences in Northern and Central Europe versus Southern and Eastern regions, exploring governance models, typologies, and socio-economic contexts.

Proposal of activity: Designing and presenting a NETCO-led event to be delivered during the ENHR conference.

Participation: Attendance and moderation of a dedicated panel discussion, encouraging dialogue between practitioners and researchers.

Follow-up: A summary report will consolidate the main insights, mapping research areas, case classifications, and future collaboration topics to be shared with NETCO partners and academic networks.

Work package WP4 – NETCO European Conference: Rural Cohousing and social inclusion

Work Package Number	WP4	Lead Beneficiary	9 - Cluj
Work Package Name	NETCO European Conference: Rural Cohousing and social inclusion		
Start Month	8	End Month	11

Objectives

- Engage with local stakeholders, civil society and wider public on CH co-creation in rural areas.
- Peer learning on best practices on socially inclusive housing and CH.
- Peer exchange based on visiting concrete projects with the key stakeholders involved.

Description

NETCO European Conference: Rural Cohousing and Social Inclusion

- type of event: in situ
- duration: 1 day
- place: Cluj Metropolitan Area (Romania)
- date: October 2026
- estimated number of countries (countries of residence of direct participants): 13–15
- estimated number of individual direct participants: 101–125

Conference, expert meeting, dissemination of good practices among public authorities and civil society organisations, workshops, study visits in Cluj in October 2026. The event will focus on understanding how shared spaces, governance models, and community engagement contribute to fostering social cohesion, accessibility, and a sense of belonging among diverse residents. It will examine the role of collaborative housing in fostering inclusive communities by providing affordable, shared living spaces that encourage social interaction and mutual support.

This conference will address cohousing initiatives in rural and semi-rural settings, with a focus on promoting social inclusion and territorial cohesion. The event will gather representatives of public authorities, housing professionals, and civil society organisations to discuss how collaborative housing can strengthen community ties, improve access to affordable housing, and foster inclusive local development.

The programme will include expert meetings, interactive workshops, and study visits to highlight the role of shared spaces, participatory governance, and community engagement in building resilient, cohesive communities. Special attention will be given to how collaborative housing models can support vulnerable groups by promoting affordable and shared living environments that encourage mutual support and social interaction.

The Cluj Metropolitan Area (CMA IDA) will contribute its extensive experience gained from over a decade of implementing social housing strategies, including the successful relocation of 113 families into desegregated areas. The initiative's participatory and inclusive selection process and the accompanying social support services represent a replicable model for housing retention and community integration.

CMA IDA is also a pioneering actor in collaborative housing in Romania, promoting innovative systems designed to maintain housing security among vulnerable populations. During the conference, CMA IDA will host an in situ visit to showcase these experiences, offering participants an opportunity to learn from practical examples of community-based and inclusive housing solutions developed within the Cluj Metropolitan Area."

Work package WP5 – EU Alliance for Collaborative Housing

Work Package Number	WP5	Lead Beneficiary	2 - SostreCivic
Work Package Name	EU Alliance for Collaborative Housing		
Start Month	10	End Month	13

Objectives
- Strengthen advocacy efforts on the social impact of housing at the local level by identifying and structuring policy recommendations. - Contribute to set up the European Alliance for Collaborative Housing work through workshops with key stakeholders to map ongoing and potential synergies and advocacy strategies.

Description
EU Alliance for Collaborative Housing Type of event: In-person (small scale) Duration: 1 day Date: December 2026 Place: Barcelona (Spain) Estimated number of countries (residence of direct participants): 4–6 Estimated number of individual direct participants: 25–50 This Work Package will mark a strategic step toward the creation of the European Alliance for Collaborative Housing, a multi-stakeholder platform designed to consolidate efforts in promoting collaborative, social, and affordable housing across Europe. The event in Barcelona in December 2026 will strengthen advocacy capacities at local and EU levels by aligning priorities, fostering cooperation, and producing concrete policy inputs to influence housing frameworks. Jointly organised by Sostre Cívica and the Institute of Human Rights and Business (Associated Partner) under the Built Environment and Sustainability Programme, the event will bring together public authorities, private and non-profit organisations, local practitioners, and funding entities in multi-actor focus groups. Through structured dialogue and thematic workshops, participants will explore governance models, financing mechanisms, and legal tools that can reinforce the scaling and sustainability of collaborative housing. The event will unfold in three structured phases: Preparations: coordination of background research and collection of partner inputs on national CH frameworks, existing alliances, and advocacy needs. Implementation (Barcelona): interactive workshops, peer exchanges, and policy labs to co-develop the structure, objectives, and long-term agenda of the European Alliance for Collaborative Housing. Follow-up: synthesis of discussions and drafting of a Strategic Plan and Rapport outlining the Alliance's governance model, strategic priorities, and actionable policy recommendations. By facilitating direct cooperation between municipalities, housing networks, and civil society, this Work Package will ensure that the European Alliance for Collaborative Housing becomes a lasting mechanism for joint advocacy, mutual learning, and policy innovation under the NETCO framework.

Work package WP6 – NETCO European Conference: Collaborative Housing for the elderly.

Work Package Number	WP6	Lead Beneficiary	15 - Košice
Work Package Name	NETCO European Conference: Collaborative Housing for the elderly.		
Start Month	12	End Month	15

Objectives

- Engage with local stakeholders, civil society and wider public on CH co-creation in the context of the elderly.
- Peer learning on best practices on social and affordable housing and CH.
- Peer exchange based on visiting concrete projects with the key stakeholders involved. Exploring models of social and affordable collaborative housing.

Description

NETCO European Conference: Collaborative Housing for the Elderly

Type of event: In situ

Duration: 2 days

Date: February 2027

Place: Košice (Slovakia)

Estimated number of countries (residence of direct participants): 13

Estimated number of individual direct participants: 101–125

This Work Package focuses on developing collaborative housing solutions for the elderly, addressing the growing demand for inclusive and supportive living environments for ageing populations. The conference in Kosice in February 2027 will bring together municipalities, housing providers, care institutions, civil society organisations, and NETCO partners to explore innovative models that combine social interaction, affordability, and long-term well-being.

The event will consist of a conference, expert meetings, participatory workshops, and study visits, offering an opportunity to exchange best practices and discuss policies for socially and economically sustainable senior housing. It will highlight how collaborative housing can foster autonomy, community solidarity, and intergenerational inclusion.

Preparations: Engagement with local stakeholders, initiatives, and the wider public to promote co-creation forums and ensure participatory planning of the event. Where relevant, the outcomes of locally implemented Collaborative Housing Forums will be integrated into the programme and discussions.

Delivery (Košice): Implementation of the European-level conference, involving all NETCO 2.0 partners and regional actors. The event will focus on knowledge exchange regarding social and affordable collaborative housing models for seniors, combining theoretical discussions with practical study visits to relevant initiatives.

Follow-up: Lessons learned from the conference and site visits will be jointly reviewed with key stakeholders. A summary report and dissemination materials will capture the main conclusions, highlighting transferable practices and contributing to NETCO's broader policy dialogue on age-friendly collaborative housing.

Work package WP7 – NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.

Work Package Number	WP7	Lead Beneficiary	6 - urbaMonde
Work Package Name	NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.		
Start Month	16	End Month	18

Objectives

- Facilitate knowledge exchange among municipalities involved in designing and implementing co-housing initiatives across the EU.
- Applying New European Bauhaus principles to collaborative housing projects.

Description

Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.

Type of event: Online

Duration: 1 day

Date: May 2027

Place: Online

Estimated number of countries (residence of direct participants): 13

Estimated number of individual direct participants: 101–200

This online live-streaming session in May 2027 will combine expert presentations with participatory tools and surveys to create a dynamic, interactive platform for dialogue on collaborative housing and the New European Bauhaus agenda. The webinar will serve as both a dissemination and consultation event, presenting successful practices linking NEB principles to collaborative housing in urban and rural contexts. Participants will engage in an online workshop and Collaborative Housing Forum, where they will exchange views on architecture, sustainability, social inclusion, and governance models.

UrbaMonde, through its Co-habitat Programme, will provide technical and dissemination support, ensuring wide visibility via streaming and the active involvement of citizen and co-housing initiatives from across Europe.

Work package WP8 – Collaborative housing and the European Housing Sector

Work Package Number	WP8	Lead Beneficiary	14 - C:B
Work Package Name	Collaborative housing and the European Housing Sector		
Start Month	16	End Month	19

Objectives

- Foster networking and collaboration among community members and actors engaged in collaborative housing initiatives.
- Examining the role of collaborative housing within the broader European context, economy and society.

Description

Collaborative Housing and the European Housing Sector (ISHF – Collaborative Housing Days)

Type of event: In situ (small scale)

Duration: 1 day

Date: June 2027

Place: Lisbon (Portugal)

Estimated number of countries (residence of direct participants): 4–6

Estimated number of individual direct participants: 25–50

Together with the University of Torino, and supporting partners as the European Network of Community Land Trust and others, the NETCO project will be presented during the International Social Housing Festival (ISHF) as part of the Collaborative Housing Days, following the success of previous editions in Barcelona (2023) and Dublin (2025). The event will take place in Lisbon in June 2027.

The workshop will introduce NETCO's objectives and results alongside other EU initiatives promoting collaborative and community-led housing. Sessions will include interactive panels, discussions, and networking activities to connect project partners with policymakers, researchers, and practitioners in the broader housing field.

For more information on past editions: <https://www.socialhousingfestival.eu/past-ishf-editions>

Preparations: Coordination of pre-event activities, background research, and the collection of partner inputs on national CH frameworks and needs.

During the Event (Lisbon): Participation in workshops and peer-exchange sessions to co-develop future collaboration areas and advocacy strategies aligned with NETCO outcomes.

Follow-up: Development of a leaflet summarising NETCO's key activities and a report capturing the main findings, both shared across the consortium and the wider housing community."

Work package WP9 – NETCO European Conference: Collaborative Housing and Cooperative Housing.

Work Package Number	WP9	Lead Beneficiary	1 - Manresa
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Work Package Name	NETCO European Conference: Collaborative Housing and Cooperative Housing.		
Start Month	20	End Month	23

Objectives
- Explore synergies between collaborative and cooperative housing models. - Engage with local stakeholders, civil society and wider public on CH co-creation. - Peer learning on best practices on social and affordable housing and CH.

Description
NETCO European Conference: Social housing and affordable collaborative housing. Type of event: In situ Duration: 2 days Date: October 2027 Place: Manresa (Spain) Estimated number of countries (residence of direct participants): 13 Estimated number of individual direct participants: 101–125 This European-level in situ conference in Manresa in October 2027 will gather municipalities, housing agencies, citizen-led initiatives, and civil society organisations to exchange knowledge, experiences, and policy approaches related to social and affordable collaborative housing. The event will serve as one of the culminating milestones of the NETCO project, fostering reflection, mutual learning, and long-term cooperation among European actors. The programme will include structured debates, expert panel sessions, participatory workshops, and study visits, offering participants direct exposure to successful collaborative housing initiatives and innovative municipal strategies. These activities will highlight cutting-edge co-housing models, financing mechanisms for affordability, and governance structures that enable sustainable, community-driven housing solutions. In addition to knowledge sharing, the conference will function as a platform for strategic reflection among NETCO partners. It will provide space to exchange expectations, assess the maturity and impact of collaborative housing initiatives across Europe, and engage citizen-led groups in defining emerging priorities. The event will also map the needs and capacities of local actors to guide NETCO's next phase of activities and advocacy. Preparations: Coordination with local partners in Manresa and other stakeholders to design the programme, select case studies for visits, and ensure participation from municipalities, social housing agencies, and community organisations. Delivery (Manresa): Implementation of conference activities, including panel discussions, thematic workshops, and site visits showcasing affordable and social CH projects. Follow-up: Systematisation of lessons learned and dissemination of outcomes to NETCO partners and the broader European collaborative housing community through a summary report and communication tools.

Work package WP10 – New beginnings and scaling Up - key elements and steps ahead for NETCO.

Work Package Number	WP10	Lead Beneficiary	1 - Manresa
Work Package Name	New beginnings and scaling Up - key elements and steps ahead for NETCO.		
Start Month	21	End Month	24

Objectives
- Strengthen advocacy efforts on the social impact of housing at the local level by identifying and structuring policy recommendations. - Develop strategies for scaling up collaborative housing initiatives and future planning.

Description

New beginning and scaling up - key elements and steps ahead for NETCO.

Type of event: In-person (small scale)

Duration: 1 day

Date: November 2027

Place: Brussels (Belgium)

Estimated number of countries (residence of direct participants): 1–3

Estimated number of individual direct participants: 25–50

This final NETCO event in November 2027 in Brussels will bring together the consortium and associated partners to present conclusions and outline strategic directions for scaling up collaborative housing across the EU.

Organised jointly with the Institute of Human Rights and Business and the EU Community Land Trust Network, the event will feature a participatory workshop and discussion panel involving EU policymakers, housing experts, and social economy actors. It will serve as both a dissemination and policy alignment exercise, ensuring NETCO's results contribute directly to ongoing European housing debates.

Preparations: Coordination of input from partners and associated organisations to draft guidelines and future planning proposals.

Delivery (Brussels): Participatory sessions and panel discussions presenting and refining EU-level recommendations.

Follow-up: Consolidation of feedback into a final set of strategic recommendations and a roadmap for scaling collaborative housing, disseminated to NETCO partners and stakeholders.

This Work Package will ensure that NETCO's results are transformed into a long-term strategic framework for collaborative housing policy and practice in Europe. Participating in the workshop Join the participatory workshop and discussion panel to present, debate, and refine the proposed EU-level recommendations.

Finalising outputs Consolidate feedback from the workshop into a final set of strategic recommendations and a roadmap for scaling collaborative housing across the EU. Transfer of the results of this WP to the NETCO partners. Dissemination of the outcomes.

This final NETCO event will bring the consortium and associated partners together to present conclusions and outline next steps for collaborative housing advocacy and scaling.

Organised in partnership with the Institute of Human Rights and Business and the EU Community Land Trust Network, the event will take the form of a participatory workshop and discussion panel, attended by EU-level stakeholders, policymakers, and housing experts.

Preparations: Coordination of inputs from partners and associated entities to draft EU-level guidelines and proposals for future collaborative housing initiatives.

Delivery (Brussels): Presentation, debate, and refinement of recommendations through participatory workshops and thematic discussions.

Follow-up: Consolidation of feedback into a final set of strategic recommendations and a roadmap for scaling collaborative housing across Europe, followed by dissemination of outcomes and transfer of results to all NETCO partners.

This Work Package will thus ensure that the knowledge and results generated by NETCO evolve into a long-term strategic framework for European collaborative housing policy and practice.

STAFF EFFORT

Staff effort per participant <i>Grant Preparation (Work packages - Effort screen) — Enter the info.</i>											
Participant	WP1	WP2	WP3	WP4	WP5	WP6	WP7	WP8	WP9	WP10	Total Person-Months
1 - Manresa	1.00	1.00		1.00	1.00	1.00	1.00	1.00	1.00	1.00	9.00
2 - SostreCivic		1.00		1.00	1.00	1.00			1.00		5.00
3 - Valencia		1.00		1.00		1.00			1.00		4.00
4 - Bologna		1.00			1.00	1.00		1.00	1.00		5.00
5 - Firenze		1.00		1.00		1.00			1.00		4.00
6 - urbaMonde	1.00	1.00		1.00		1.00	1.00		1.00		6.00
7 - Elindhoven		1.00		1.00		1.00			1.00		4.00
8 - Amsterdam		1.00		1.00	1.00	1.00			1.00		5.00
9 - Cluj		1.00		1.00		1.00			1.00		4.00
10 - Thessaloniki		1.00		1.00		1.00			1.00		4.00
11 - Halandri		1.00		1.00		1.00			1.00		4.00
12 - WSPOL		1.00		1.00		1.00			1.00		4.00
13 - ID22		1.00		1.00		1.00		1.00	1.00		5.00
14 - C:B	1.00	1.00	1.00	1.00	1.00	1.00		1.00	1.00	1.00	9.00
15 - Košice		1.00		1.00		1.00			1.00		4.00
16 - Soderhamns		1.00		1.00		1.00			1.00		4.00
17 - Bruxelles		1.00		1.00		1.00	1.00	1.00	1.00		6.00
18 - Zagreb		1.00		1.00		1.00			1.00		4.00
19 - Poli Torino		1.00		1.00		1.00			1.00		4.00

Staff effort per participant <i>Grant Preparation (Work packages - Effort screen) — Enter the info.</i>											
Participant	WP1	WP2	WP3	WP4	WP5	WP6	WP7	WP8	WP9	WP10	Total Person-Months
Total Person-Months	3.00	19.00	1.00	18.00	5.00	19.00	3.00	5.00	19.00	2.00	94.00

LIST OF DELIVERABLES

Deliverables <i>Grant Preparation (Deliverables screen) — Enter the info.</i> <i>The labels used mean:</i> <i>Public — fully open (🚩 automatically posted online)</i> <i>Sensitive — limited under the conditions of the Grant Agreement</i> <i>EU classified —RESTREINT-UE/EU-RESTRICTED, CONFIDENTIEL-UE/EU-CONFIDENTIAL, SECRET-UE/EU-SECRET under Decision 2015/444</i>						
Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date (month)
D1.1	EDS WP 1 - NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas.	WP1	6 - urbaMonde	R — Document, report	PU - Public	4
D2.1	EDS WP 2 - NETCO European Conference: Collaborative Housing and Cooperative Housing	WP2	6 - urbaMonde	R — Document, report	PU - Public	6
D3.1	EDS WP 3 - Collaborative Housing and applied research	WP3	14 - C:B	R — Document, report	PU - Public	8
D4.1	EDS WP 4 -NETCO European Conference: Rural Cohousing and social inclusion	WP4	9 - Cluj	R — Document, report	PU - Public	11
D5.1	EDS WP 5 -EU Alliance for Collaborative Housing	WP5	2 - SostreCivic	R — Document, report	PU - Public	13
D6.1	EDS WP 6 - NETCO European Conference: Collaborative Housing for the elderly.	WP6	15 - Košice	R — Document, report	PU - Public	15
D7.1	EDS WP 7 - NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.	WP7	6 - urbaMonde	R — Document, report	PU - Public	18

Deliverables

Grant Preparation (Deliverables screen) — Enter the info.

The labels used mean:

Public — fully open (🚩 automatically posted online)

Sensitive — limited under the conditions of the Grant Agreement

EU classified — RESTREINT-UE/EU-RESTRICTED, CONFIDENTIEL-UE/EU-CONFIDENTIAL, SECRET-UE/EU-SECRET under Decision [2015/444](#)

Deliverable No	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level	Due Date (month)
D8.1	EDS WP 8 - Collaborative housing and the European Housing Sector	WP8	14 - C:B	R — Document, report	PU - Public	19
D9.1	EDS WP 9 - NETCO European Conference: Social housing and affordable collaborative housing.	WP9	1 - Manresa	R — Document, report	PU - Public	23
D10.1	EDS WP 10 - New beginning and scaling up - key elements and steps ahead for NETCO.	WP10	1 - Manresa	R — Document, report	PU - Public	24

Deliverable D1.1 – EDS WP 1 - NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas.

Deliverable Number	D1.1	Lead Beneficiary	6 - urbaMonde
Deliverable Name	EDS WP 1 - NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas.		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	4	Work Package No	WP1

Description
Title of the event: NETCO Webinar: Collaborative housing – basics, historic approach and added value of the new CH wave for citizens and local areas Type of event: Online Duration: 1 day Date: February 2026 Place: Online Estimated number of countries (residence of direct participants): 13 Estimated number of individual direct participants: 101–200 Target groups: City practitioners; Policy officers; Policymakers; Public housing agencies; Citizen-led housing groups; Collaborative housing activists; Civil society organisations (CH-focused and broader civic participation); Researchers; EU policy officers and politicians. Brief description of the event (EN): An online live-streamed webinar serving as the first milestone of NETCO's knowledge-sharing process. It introduces collaborative housing (CH) concepts and their historical evolution, situating CH within current European socio-economic and policy frameworks. The session combines expert inputs with interactive polls, Q&A, and participatory tools to gather evidence on local CH practices and needs across the EU. UrbaMonde (via Co-habitat) ensures wide dissemination and the active involvement of citizen-led initiatives and housing cooperatives. Preparations: Content definition; invitation and briefings for speakers; technical setup and logistics; outreach and registration. Delivery: Live streaming with moderated chat, polls, and surveys; structured data gathering and consultations. Follow-up: Summary report with key takeaways and aggregated feedback; dissemination to partners and stakeholders. The Event Description Sheet will also include: Link to the recording (streaming). Event agenda and speakers list. Sex-disaggregated participation data (women/men/non-binary). Hyperlinks to slides/briefs/webinars (when applicable). GDPR-compliant screenshots (no personal data) and communication materials. Evaluation report and survey results. The EDS will be published on the project website: https://netcoproject.org/

Deliverable D2.1 – EDS WP 2 - NETCO European Conference: Collaborative Housing and Cooperative Housing

Deliverable Number	D2.1	Lead Beneficiary	6 - urbaMonde
Deliverable Name	EDS WP 2 - NETCO European Conference: Collaborative Housing and Cooperative Housing		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	6	Work Package No	WP2

Description

Event Description Sheet – WP2

- title of the event: NETCO European Conference: Collaborative Housing and Cooperative Housing
- type of event: in situ
- duration: 2 days
- date: April 2026
- place: Montpellier, France
- estimated number of countries (countries of residence of direct participants): 13-15
- estimated number of individual direct participants: 101–125
- target groups: City practitioners, Policy officers, Policy makers, Public housing agencies, Citizen-led housing groups, Collaborative housing activists, Civil society organizations (CH-focused), Civil society organizations (non-CH-focused) / Public engagement and active citizenship CSOs, Researchers, EU policy officers and politicians
- brief description of the event in EN: The NETCO European Conference on Collaborative and Cooperative Housing in April 2026 in Montpellier will explore synergies between emerging collaborative housing models and traditional cooperative approaches. This European-level in-situ event will bring together municipalities, housing agencies, citizen-led initiatives, and civil society organisations to exchange knowledge, policies, and practices fostering social and affordable housing solutions.

The conference will include expert meetings, thematic panels, and participatory workshops, complemented by study visits to exemplary housing initiatives. It will showcase innovative co-housing models, discuss affordable housing strategies, and highlight municipal and community-driven approaches across Europe.

Beyond disseminating good practices, the event will create a structured dialogue among stakeholders to define shared priorities for the NETCO project, assess the maturity and scalability of CH initiatives, and identify the needs of local actors. The conference will reinforce partnerships between public authorities and civil society, underlining the role of collaboration in delivering sustainable and inclusive housing solutions.

Preparations: Addressing local stakeholders, initiatives, and the wider public to promote co-creation forums and participation.

Delivery: Presentation of best practices among partners, showcasing innovative CH models and affordable housing experiences.

Follow-up: Reflection on case examples with key stakeholders, synthesis of lessons learned, and dissemination of outcomes through NETCO's communication channels."""

The Event Description Sheet will also include:

- A brief report of the best cases on CH and cooperative housing.
- The conference agenda and list of speakers/panelists
- Sex-disaggregated data on participation (total number of women, men, and non-binary people)
- Websites and social media channels where the event was promoted and published
- Hyperlinks to registered materials such as presentations, reports, or recordings (when applicable)
- Photos of the event (GDPR-compliant)
- Communication materials such as flyers, brochures, press releases
- Other documents, including the evaluation report and results of feedback questionnaires.

The EDS will be published on the project's dedicated website: <https://netcoproject.org/>

Deliverable D3.1 – EDS WP 3 - Collaborative Housing and applied research

Deliverable Number	D3.1	Lead Beneficiary	14 - C:B
Deliverable Name	EDS WP 3 - Collaborative Housing and applied research		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	8	Work Package No	WP3

Description**Event Description Sheet – WP3**

- title of the event: Collaborative Housing and Applied Research
- type of event: in situ (small-scale face-to-face event)
- duration: 1 day
- place: 1–3 countries
- venue: Brussels

- estimated number of countries: 1–3
- estimated number of individual direct participants: 25–50
- target groups: City practitioners, Policy officers, Policy makers, Public housing agencies, Citizen-led housing groups, Collaborative housing activists, Civil society organizations (CH-focused), Civil society organizations (non-CH-focused) / Public engagement and active citizenship CSOs, Researchers, EU policy officers and politicians, Researchers and PhD candidates; Policy analysts;
- brief description of the event in EN:

This small-scale face-to-face event within NETCO 2.0 will focus on integrating research methodologies in collaborative housing (CH) projects. The workshop will present NETCO to practitioners and academics, inviting them to identify potential research areas within its scope and explore opportunities for PhD candidates to engage NETCO members in their research. The University of Turin will provide a comparative overview of CH in Northern and Central Europe versus Southern and Eastern Europe. Discussions will address the classification of CH cases across the EU and the mapping of research topics to be pursued by students and academics.

This WP aims at hosting a NETCO-led session with participation in a panel discussion to disseminate findings and gather expert feedback. Outcomes from both the workshop and ENHR session will be compiled into a synthesis report, including a comparative evidence-based analysis of CH models in Europe, highlighting economic, legal, and social impacts, and providing recommendations for policy and practice.

The Event Description Sheet will also include:

- A brief report - comparative analysis of CH models in Europe
- the event agenda and presentations
- sex-disaggregated data on participation (total number of women, men, and non-binary people)
- websites and social media channels where the event was promoted
- hyperlinks to registered materials such as presentations, reports, or recordings (when applicable)
- photos of the event (GDPR-compliant)
- communication materials (flyers, brochures, press releases)
- the synthesis report and results of feedback questionnaires

The EDS will be published on the project website: <https://netcoproject.org/>

Deliverable D4.1 – EDS WP 4 -NETCO European Conference: Rural Cohousing and social inclusion

Deliverable Number	D4.1	Lead Beneficiary	9 - Cluj
Deliverable Name	EDS WP 4 -NETCO European Conference: Rural Cohousing and social inclusion		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	11	Work Package No	WP4

Description
Event Description Sheet – WP4 • title of the event: NETCO European Conference: Rural Cohousing and Social Inclusion • type of event: in situ • duration: 1 day • place: Cluj Metropolitan Area (Romania) • date: October 2026 • estimated number of countries (countries of residence of direct participants): 13–15 • estimated number of individual direct participants: 101–125 • target groups: City practitioners, Policy officers, Policy makers, Public housing agencies, Citizen-led housing groups, Collaborative housing activists, Civil society organizations (CH-focused), Civil society organizations (non-CH-focused) / Public engagement and active citizenship CSOs, Researchers, EU policy officers and politicians • brief description of the event in EN:European-level in situ conference hosted in the Cluj Metropolitan Area, focusing on rural cohousing and social inclusion. The event will showcase the experience of CMA IDA, which has developed replicable methodologies over more than 10 years in the field of social housing. These include the relocation of 113 families to desegregated areas, the provision of tailored services to support housing stability, and the implementation of participatory and inclusive selection processes. CMA IDA will also present one of Romania's first collaborative housing systems, designed to secure housing for highly vulnerable families.

The conference will combine plenary debates, participatory workshops, and an in situ visit, facilitating peer exchange and dissemination of best practices across European partners. It will also engage local stakeholders, initiatives, and the wider public through co-creation forums, incorporating—where possible—the outcomes of locally implemented Collaborative Housing Forums.

The Event Description Sheet will also include:

- agenda and list of speakers/panelists
- sex-disaggregated participation data (women, men, non-binary people)
- websites and platforms where the event was promoted
- hyperlinks to materials (presentations, reports, recordings, when applicable)
- photos of the event (GDPR-compliant)
- flyers, press releases, or other communication materials
- evaluation report and results of feedback questionnaires.
- Set of policy recommendations for EU bodies on CH solutions in the rural context.

The EDS will be published on the project website: <https://netcoproject.org/>

Deliverable D5.1 – EDS WP 5 -EU Alliance for Collaborative Housing

Deliverable Number	D5.1	Lead Beneficiary	2 - SostreCivic
Deliverable Name	EDS WP 5 -EU Alliance for Collaborative Housing		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	13	Work Package No	WP5

Description
Event Description Sheet – WP5 Title of the event: EU Alliance for Collaborative Housing Type of event: In-person (small scale) Duration: 1 day Date: December 2026 Place: Barcelona (Spain) Estimated number of countries (residence of direct participants): 4–6 Estimated number of individual direct participants: 25–50 Target groups: Municipalities; Public housing bodies; CH networks and cooperatives; Social enterprises; Foundations and ethical finance; EU-level stakeholders. Brief description of the event (EN): A multi-actor workshop co-organised by Sostre Cívica and the Institute of Human Rights and Business (Built Environment & Sustainability Programme) to structure the European Alliance for Collaborative Housing. Through policy labs and focus groups, participants align advocacy priorities and sketch the Alliance’s mandate, governance, and roadmap (governance, finance, legal frameworks). Preparations: Background research; partner inputs on national frameworks and advocacy needs. Delivery: Interactive workshops and peer exchanges to co-develop the Alliance’s structure and agenda. Follow-up: Drafting of the Strategic Plan & Rapport with actionable policy recommendations. The Event Description Sheet will also include: Strategic Plan & Rapport (deliverable). Agenda and participants list. Sex-disaggregated participation data. Publication on https://netcoproject.org/ and media links. Workshop materials (presentations, notes). Photos (GDPR-compliant). Evaluation report. The EDS will be published on the project website: https://netcoproject.org/

Deliverable D6.1 – EDS WP 6 - NETCO European Conference: Collaborative Housing for the elderly.

Deliverable Number	D6.1	Lead Beneficiary	15 - Košice
Deliverable Name	EDS WP 6 - NETCO European Conference: Collaborative Housing for the elderly.		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	15	Work Package No	WP6

Description
Event Description Sheet – WP6 Title of the event: NETCO European Conference: Collaborative Housing for the Elderly Type of event: In situ Duration: 2 days Date: February 2027 Place: Košice (Slovakia) Estimated number of countries (residence of direct participants): 13 Estimated number of individual direct participants: 101–125 Target groups: Municipalities; Social care and health services; Public housing agencies; CH networks; NGOs; Researchers; Architects and service designers. Brief description of the event (EN): A European-level conference on developing CH solutions tailored to older adults. Programme includes expert meetings, participatory workshops, and study visits, highlighting models that support autonomy, intergenerational solidarity, accessibility, and affordability. Preparations: Co-creation with local stakeholders; integration of relevant Collaborative Housing Forum outcomes. Delivery: Participation of all NETCO 2.0 partners; knowledge exchange and site visits to age-friendly initiatives. Follow-up: Policy report on the state of the art in CH for the elderly with best-practice cases; dissemination to EU and local stakeholders. The Event Description Sheet will also include: A policy report on the state of art of CH for the elderly and presenting best practices. Agenda, speakers, and visit itineraries. Sex-disaggregated participation data. Website publication (https://netcoproject.org/) and media links. Slide decks and briefs; GDPR-compliant photos. Evaluation survey results. The EDS will be published on the project website: https://netcoproject.org/

Deliverable D7.1 – EDS WP 7 - NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.

Deliverable Number	D7.1	Lead Beneficiary	6 - urbaMonde
Deliverable Name	EDS WP 7 - NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	18	Work Package No	WP7

Description
Event Description Sheet – WP 7 Title of the event: NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together. Type of event: Online

Duration: 1 day
 Date: May 2027
 Place: Online
 Estimated number of countries (residence of direct participants): 13
 Estimated number of individual direct participants: 101–200
 Target groups: Municipalities; Architects/urbanists; CH groups; CSOs; Public housing agencies; Researchers; EU policy audiences.
 Brief description of the event (EN):
 An interactive live-streamed session applying NEB principles (beauty, sustainability, togetherness) to CH design and governance. Features expert talks, case presentations from urban and rural contexts, and a Collaborative Housing Forum segment with polls/surveys. UrbaMonde (Co-habitat) ensures technical and dissemination support and mobilises citizen and co-housing initiatives.
 Preparations: Programme design, speaker briefings, technical setup, outreach.
 Delivery: Streaming with moderated Q&A, live polls, and online workshop interactions.
 Follow-up: Recording link and summary note circulated to stakeholders.

The Event Description Sheet will also include:
 Link to recording (deliverable).
 Agenda and speakers.
 Sex-disaggregated participation data.
 Project website publication and social media links.
 Slide decks; GDPR-compliant screenshots.
 Evaluation results.
 The EDS will be published on the project website: <https://netcoproject.org/>

Deliverable D8.1 – EDS WP 8 - Collaborative housing and the European Housing Sector

Deliverable Number	D8.1	Lead Beneficiary	14 - C:B
Deliverable Name	EDS WP 8 - Collaborative housing and the European Housing Sector		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	19	Work Package No	WP8

Description
Title of the event: Collaborative Housing and the European Housing Sector (ISHF – Collaborative Housing Days) Type of event: In situ (small scale) Duration: 1 day Date: June 2027 Place: Lisbon (Portugal) Estimated number of countries (residence of direct participants): 4–6 Estimated number of individual direct participants: 25–50 Target groups: Municipal officers; Social/affordable housing providers; CH/CLT networks; Researchers; Funders; EU and national stakeholders. Brief description of the event (EN): Together with the University of Torino, and supporting partners as the European Network of Community Land Trust and others, the NETCO project will be presented during the International Social Housing Festival (ISHF) as part of the Collaborative Housing Days, following the success of previous editions in Barcelona (2023) and Dublin (2025). The event will take place in Lisbon in June 2027. The workshop positions CH within Europe's housing ecosystem, connects NETCO with complementary EU initiatives, and identifies future collaboration and advocacy strands. Preparations: Background research; partner inputs on national CH frameworks; materials planning. Delivery: Panels, discussions, and networking sessions linking practitioners, policymakers, and researchers. Follow-up: Leaflet summarising NETCO's key activities and a concise report on findings; distribution across the consortium and sector networks. The Event Description Sheet will also include: A leaflet on NETCO and a report on its key activities.

Agenda and speakers.
 Sex-disaggregated participation data.
 Publication on <https://netcoproject.org/> and event page references.
 Presentations and photos (GDPR-compliant).
 Feedback summary.
 The EDS will be published on the project website: <https://netcoproject.org/>

Deliverable D9.1 – EDS WP 9 - NETCO European Conference: Social housing and affordable collaborative housing.

Deliverable Number	D9.1	Lead Beneficiary	1 - Manresa
Deliverable Name	EDS WP 9 - NETCO European Conference: Social housing and affordable collaborative housing.		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	23	Work Package No	WP9

Description
Event Description Sheet – WP9 Title of the event: NETCO European Conference: Social housing and affordable collaborative housing. Type of event: In situ Duration: 2 days Date: October 2027 Place: Manresa (Spain) Estimated number of countries (residence of direct participants): 13 Estimated number of individual direct participants: 101–125 Target groups: Municipalities; Public/social housing providers; Citizen-led initiatives; CH networks; CSOs; Researchers; EU-level stakeholders. Brief description of the event (EN): A culminating European conference featuring structured debates, panel sessions, workshops, and study visits to highlight inclusive co-housing models, affordability mechanisms, and enabling municipal strategies. The event supports strategic reflection among partners on maturity and impact of CH initiatives, and maps local needs to orient NETCO's forward agenda. Preparations: Programme design with Manresa and partners; case selection and site visit planning; mobilisation of stakeholders. Delivery: Panels, thematic workshops, and site visits to affordable/social CH projects. Follow-up: Policy report on the state of CH in Europe with best-practice cases; dissemination to partners and broader networks. The Event Description Sheet will also include: A policy report on the state of art in collaborative housing in Europe and presenting best practices. Agenda, speakers, and site visit itineraries. Sex-disaggregated participation data. Publication on https://netcoproject.org/ and media links. Presentations and photo gallery (GDPR-compliant). Evaluation outputs. The EDS will be published on the project website: https://netcoproject.org/

Deliverable D10.1 – EDS WP 10 - New beginning and scaling up - key elements and steps ahead for NETCO.

Deliverable Number	D10.1	Lead Beneficiary	1 - Manresa
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Deliverable Name	EDS WP 10 - New beginning and scaling up - key elements and steps ahead for NETCO.		
Type	R — Document, report	Dissemination Level	PU - Public
Due Date (month)	24	Work Package No	WP10

Description
Event Description Sheet – WP10 Title of the event: New beginning and scaling up - key elements and steps ahead for NETCO. Type of event: In-person (small scale) Duration: 1 day Date: November 2027 Place: Brussels (Belgium) Estimated number of countries (residence of direct participants): 1–3 Estimated number of individual direct participants: 25–50 Target groups: EU institutions and agencies; Municipal representatives; Social/affordable housing stakeholders; CH networks; Funders; Researchers. Brief description of the event (EN): A closing workshop and panel (with the Institute of Human Rights and Business and the EU CLT Network) to present and validate NETCO's final policy recommendations, and to co-design a roadmap for scaling collaborative housing across the EU. Preparations: Consolidation of partner inputs; drafting of guidelines and future planning proposals. Delivery: Participatory workshop and panel debate to refine EU-level recommendations. Follow-up: Strategic Plan for NETCO compiling the final recommendations and scale-up roadmap; dissemination to partners and stakeholders. The Event Description Sheet will also include: Report: A Strategic Plan for NETCO Agenda, speakers, and participant list. Sex-disaggregated participation data. Publication on https://netcoproject.org/ and outreach links. Slides and briefs; GDPR-compliant photos. Evaluation report and feedback synthesis. The EDS will be published on the project website: https://netcoproject.org/

LIST OF MILESTONES

Milestones <i>Grant Preparation (Milestones screen) — Enter the info.</i>					
Milestone No	Milestone Name	Work Package No	Lead Beneficiary	Means of Verification	Due Date (month)
1	Delivery of the first European NETCO Webinar	WP1	6 - urbaMonde	Event Description Sheet, participants lists, photos, social media posts and publications, travel documents	4
2	Delivery of the NETCO European Conference in Conference in Manresa, Spain	WP2	1 - Manresa	Event Description Sheet, participants lists, photos, social media posts and publications, travel documents	6
3	NETCO hosting a panel discussion/ a workshop in the European Network of Housing Research Annual Conference (venue tbc)	WP3	14 - C:B	Event Description Sheet, participants lists, photos, social media posts and publications, travel documents	8
4	Delivery of the NETCO European Conference in Cluj, Romania		9 - Cluj	Event Description Sheet, participants lists, photos, social media posts and publications, travel documents	11
5	Delivery of the second European NETCO Webinar	WP7	6 - urbaMonde	Event Description Sheet, participants lists, photos, social media posts and publications	18

LIST OF CRITICAL RISKS

Critical risks & risk management strategy <i>Grant Preparation (Critical Risks screen) — Enter the info.</i>			
Risk number	Description	Work Package No(s)	Proposed Mitigation Measures
1	Low engagement or delayed involvement of project partners. High level risk.		There is a risk that some partners may delay deliverables or participate inconsistently, which could impact project coherence and timeline. This will be mitigated through clear internal coordination, formalised bilateral partner agreements, and a dedicated Project Management Strategy. These will include transparent task allocation, shared milestones, and regular progress tracking. Engagement will be incentivised by linking budget disbursement to active participation and reinforced by monthly coordination calls and WP-level meetings to ensure responsiveness and shared ownership
2	Limited participation of target beneficiaries and vulnerable groups. High level risk.		There is a risk that individuals most affected by housing exclusion (e.g. women, youth, migrants, elderly) may be underrepresented in CH Forums and workshops. To ensure their involvement, local partners will form Networks of Civil Society for Collaborative Housing, actively engaging grassroots organisations that work with these communities. Outreach materials and engagement methods will be adapted for accessibility, while participatory formats will be tailored to diverse needs to ensure inclusion in all activities.
3	Heterogeneity of collaborative housing contexts and implementation levels. Medium level risk.		Partners come from diverse legal, political, and institutional environments, which may result in inconsistencies in data collection, terminology, or contributions to shared deliverables. To address this, the project will apply a harmonised methodology for information gathering, supported by common templates and conceptual frameworks. The presence of experienced advisory partners will ensure quality control, while flexibility will allow for contextualisation within a unified analytical approach.
4	Gender bias or unequal participation in decision-making. Medium level risk.		In certain local contexts, structural inequalities may limit the active involvement of women or marginalised groups in project activities or decision-making processes. NETCO 2.0 will counter this by mainstreaming gender equality across all WPs and adopting participation protocols based on European Institute for Gender Equality (EIGE) standards. Dedicated awareness sessions will be delivered during transnational events, and gender-disaggregated monitoring indicators will help ensure inclusive representation at all levels.
5	Political instability or changes in municipal leadership. High level risk.		Given the project's duration, political turnover—such as local elections or reallocation of responsibilities—may interrupt partner commitment or disrupt implementation at city

Critical risks & risk management strategy <i>Grant Preparation (Critical Risks screen) — Enter the info.</i>			
Risk number	Description	Work Package No(s)	Proposed Mitigation Measures
			level. To mitigate this, NETCO 2.0 ensures that all municipalities designate both political figures and technical staff as project contact points. This dual engagement will provide continuity and resilience. The project will also embed CH objectives within existing strategic frameworks, making them less vulnerable to political shifts.
6	Miscommunication or reputational risks related to the concept of collaborative housing. Medium level risk		Collaborative housing remains a relatively new concept in some contexts and may be misunderstood or politicised locally. To reduce this risk, the communication team will implement a strategic Editorial Plan for each event, supported by strong visual storytelling, local success stories, and tailored messaging. The project will rely on partners with established media outreach capacity and will be ready to activate a rapid response mechanism if clarification or correction is needed in public messaging.
7	Staff turnover or shifts within the Project Team (e.g. municipal staff leaving or being reassigned) Medium level risk.		Given the length of the project (24 months) and the involvement of multiple (20) local administrations, staff changes—such as departures, internal promotions, or reassignments—may disrupt continuity and institutional memory. To address this, each partner is required to designate at least two contact persons per institution: one operational and one strategic. All key meetings and materials will be documented and shared through an internal collaborative platform to ensure smooth handovers. Where staff turnover occurs, the project team will provide onboarding support to new personnel, ensuring that institutional knowledge is retained and project momentum is maintained.

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TECHNICAL DESCRIPTION (PART B)

COVER PAGE

Part B of the Application Form must be downloaded from the Portal Submission System, completed and then assembled and re-uploaded as PDF in the system. Page 1 with the grey IMPORTANT NOTICE box should be deleted before uploading.

Note: Please read carefully the conditions set out in the Call document (for open calls: published on the Portal). Pay particular attention to the award criteria; they explain how the application will be evaluated.

PROJECT	
Project name:	Network of Cities for Collaborative Housing NETCO 2.0
Project acronym:	NETO 2.0
Coordinator contact:	Maite Arrondo, Municipality of Manresa

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PROJECT SUMMARY

Project summary
See Abstract (Application Form Part A).

##PRJ-SUM-PS\$# ##REL-EVA-RE@# ##PRJ-OBJ-PO@#

1. RELEVANCE

1.1 Background and general objectives

Background and general objectives
Describe the background and rationale of the project.

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*How is the project relevant to the scope of the call? How does the project address the general objectives of the call?
What is the project's contribution to the priorities of the call?
Which target groups will be supported/assisted by/in the project. Why have you chosen to focus on them?*

Background

Housing has become a pressing priority across the European Union, as more and more citizens face barriers to accessing safe, affordable, and adequate housing. Rising rents, housing speculation, demographic shifts, and the scarcity of inclusive housing models have turned the housing crisis into one of the most urgent social challenges of our time and one of the main drivers of inequality. In response, the EU has made housing a central pillar of its policy agenda, as demonstrated by the appointment of a European Commissioner responsible for housing in 2023, the development of the European Affordable Housing Initiative, and the increased alignment of housing strategies with Green Deal objectives, the New European Bauhaus, and anti-poverty goals.

However, the capacity to respond to these challenges lies largely at the local level. Municipalities are on the frontlines of housing policy implementation, urban development, and social inclusion. They need dedicated platforms for structured exchange, peer learning, and collaboration across borders — especially when it comes to exploring alternative housing models such as collaborative housing (CH), which offer innovative, community-led solutions to current housing shortages. There is a growing demand for spaces where municipalities can jointly explore legal, financial, and social mechanisms, while also learning how to better engage citizens in co-creating housing strategies tailored to local contexts.

The NETCO 2.0 project builds on the foundations laid by the first edition of NETCO, funded by the CERV Programme and led by the Municipality of Barcelona from May 2022 to April 2024. The original project brought together 16 partners from 10 EU and 2 non-EU countries and created a dynamic platform for policy-level exchange and study visits in cities like Barcelona, Bologna, Berlin, and Brussels. The participating cities included the most known European urban centres from: Spain (Barcelona, serving as the coordinator), Germany (Berlin and Dresden), Portugal (Lisbon), Greece (Thessaloniki), The Netherlands (Amsterdam and Eindhoven), France (Grand Lyon and Strasbourg), Croatia (Zagreb), Romania (Cluj), Belgium (Brussels), Slovenia (Ljubljana), Italy (Torino and Bologna), United Kingdom and Norway (Oslo). While mostly focused on municipal cooperation and exploration of good practices, NETCO in 2022-2024 generated strong momentum, raising interest among cities, civil society, and researchers in developing concrete, citizen-led housing solutions.

NETCO 2.0 responds to this growing demand for inclusive housing by expanding both the scope and ambition of the network. With the City of Manresa as the new coordinator, the project brings together 20 partners, supported by 3 Associated Partners— including the Municipality of Barcelona (the former Leader of NETCO) and nine other former members — alongside nine new actors from across Europe. It integrates a strong participatory dimension, invites broader civil society involvement, and embeds a comparative European perspective. NETCO 2.0 focuses on strategic themes such as social and affordable collaborative housing, senior and intergenerational housing, rural cohousing and social inclusion, gender approach into housing and youth access to housing. It aims to structurally support citizen-led solutions and facilitate sustainable cross-sector collaboration at local, national, and EU levels. Through high-impact activities, knowledge exchange, and policy recommendations, NETCO 2.0 positions collaborative housing as a practical, inclusive, and scalable response to the EU's housing challenge.

The project objectives are:

1. Facilitate knowledge exchange among municipalities involved in designing and implementing co-housing initiatives across the EU.
2. Analyze collaborative housing (CH) models and housing systems, disseminating best practices in policies while addressing economic, legal, and social impacts in Europe.
3. Foster networking and collaboration among community members engaged in collaborative housing initiatives.
4. Strengthen advocacy efforts on the social impact of housing at the local level by identifying and structuring

The leader's and partner's relationship with the topic of the project

The City of Manresa is well positioned to lead NETCO 2.0 due to its deep engagement in collaborative housing (CH) and sustainable urban development. As a medium-sized city in Catalonia with a solid track record in social and cooperative housing, Manresa has supported and co-developed pioneering initiatives, including Spain's first affordable housing cooperative to receive funding from the Council of Europe Development Bank. Manresa has actively partnered with Sostre Cívica—Catalonia's leading cooperative housing entity—by facilitating land access, integrating collaborative housing into urban planning, and involving civil society actors in housing policy design.

The municipality has implemented strategic actions to promote public housing through three channels: adapting urban planning to create new opportunities, identifying intervention points within the existing residential stock (notably in the Historic Centre), and co-defining objectives for public housing development with local actors. Manresa's housing priorities focus on young people seeking to stay in the city, working-class residents, and populations in need of decent, affordable alternatives. Currently, the city hosts three collaborative housing projects and is advancing work in related areas such as vacant housing and public housing provision. Through these efforts, it has gained both practical and policy-level expertise. Manresa's goal is to learn from diverse European CH models, strengthen its own strategies, and contribute to scaling effective solutions across the EU. Its alignment with Sustainable Development Goals and its local vision—anchored in energy transition, circular economy, ecomobility, and the 15-minute city—further solidify its role as a forward-looking, inclusive urban leader capable of guiding a cross-national initiative like NETCO 2.0.

The partners of NETCO 2.0 bring together a diverse yet complementary mix of municipalities, regional associations, and civil society actors, united by a shared urgency to tackle Europe's housing crisis. Many returning partners—including Barcelona, Amsterdam, Berlin, and Thessaloniki—build on successful collaborative housing (CH) strategies, while new partners such as Manresa, Florence, Košice, and Soederhamn are seeking to pilot or expand innovative models adapted to their local needs. From urban hubs to rural areas, partners face rising housing costs, aging populations, social exclusion, and growing demand for sustainable, community-led alternatives. They join NETCO 2.0 to exchange practices, strengthen policy tools, scale up cooperative housing, and empower citizens—especially vulnerable groups such as young people, single-parent families, the elderly, and low- to middle-income households. Together, they reflect the geographical, social, and institutional diversity needed to co-develop effective and transferable housing solutions across Europe.

European context of particular groups of citizens in the EU – rationale for NETCO 2.0

Access to adequate, affordable, and inclusive housing remains one of the most pressing challenges in the EU, affecting various social groups, including migrants, young people, and persons with disabilities. The project addresses these critical housing inequalities by promoting collaborative and cooperative housing models, aligning with EU policy priorities such as the European Pillar of Social Rights, the EU Youth Strategy (2019–2027), and the EU Strategy for the Rights of Persons with Disabilities (2021–2030). In addition to addressing inequalities among these groups, the project aligns with broader EU efforts to foster social inclusion, economic resilience, and sustainable urban development. Housing insecurity directly affects quality of life, employment, and civic participation, reinforcing cycles of poverty and exclusion. According to Eurostat's 2024 *Key Figures on European Living Conditions*, housing costs are increasingly burdensome—particularly in urban areas with limited supply. The [Migrant Integration Statistics](#) show migrants face higher overcrowding and housing cost burdens, while [Disability statistics](#) reveal major barriers to accessible housing, limiting independent living. By promoting community-driven housing solutions, the project empowers citizens to co-create inclusive, sustainable, and affordable housing ecosystems—advancing the [European Pillar of Social Rights](#) and the URBACT Collaborative Housing initiative.

Importantly, the project supports the new European Affordable Housing Initiative, led **by the EU's first-ever Commissioner for Housing**. This initiative signals a historic policy shift—acknowledging the failure of purely market-driven housing strategies and emphasizing the need for systemic, community-based alternatives. NETCO will contribute by advancing citizen-led, non-speculative housing models that ensure affordability, social cohesion, and housing justice.

The project also supports the European Green Deal and EU energy targets in the building sector by integrating low-carbon construction, renewable energy, and circular economy principles—making housing both affordable and climate-resilient. It contributes to the European Platform to Combat Homelessness (EPOCH), offering alternative tenure models that provide long-term stability and community integration for marginalized populations.

Housing remains a key driver of inequality, poverty, and discrimination in Europe. Collaborative and cooperative housing—complementing state and municipal public housing—offer sustainable, citizen-led alternatives to this crisis (Tummers, 2016). **These models bring citizens together to discuss, share best practices, and actively shape housing policies, enhancing civic engagement and reinforcing democratic participation across the EU.** They include co-housing, cooperatives, Community Land Trusts (CLTs), self-build, ecological, and socially produced housing—adapted to local legal, economic, and cultural contexts (Thompson, 2020).

Municipalities are key actors in enabling these models by:

- Facilitating partnerships among citizens, cooperatives, and social actors;
- Establishing dedicated units offering legal, fiscal, and governance support;
- Providing land, training, and technical assistance for citizen-led housing.

While collaborative housing is not a one-size-fits-all solution, it is a vital complement to traditional public housing, helping to counterbalance market-driven inequalities. Governments at all levels should support

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and expand non-market housing models, ensuring their long-term sustainability and protection from speculation. Housing is more than just a commodity—it is a fundamental right, directly linked to education, healthcare, social participation, and voting rights. By fostering knowledge-sharing and promoting best practices, the project will also advance expertise on gender, intersectionality, anti-discrimination, and local strategies to combat racism.

Project relevance with regard to the Call objectives and priorities

NETCO 2.0 is directly aligned with the overarching objectives of the Call: it brings citizens from 13 EU countries together across borders, fosters meaningful exchanges, and promotes democratic engagement through a structured and growing network of towns. NETCO 2.0 scales up best practice exchanges on collaborative housing (CH) across Europe—through EU-wide online and in-person events, study visits, and forums that spotlight how citizen-led initiatives and public authorities co-create housing solutions. These practices offer real-life examples of democratic participation, social innovation, and inclusive policy-making—demonstrating how housing can be a platform for rethinking local governance and citizen empowerment.

In first place, the project facilitates knowledge exchange, best practices, and policy development at the local level across the strongest and most influential urban centres in Europe (Barcelona, Valencia, Berlin, Brussels, Strasbourg, Warsaw, Thessaloniki, Amsterdam, Eindhoven, Bologna, Florence, Zagreb) and smaller municipalities (Kosice, Chalandri, Soederhamn, Vila Nova, Cluj). Thus, it directly supports the main objective of the Call to develop sustainable networks of towns, deepening and intensifying their cooperation. In this “edition” of NETCO, the range of collaborative housing typologies is expanded in order to include a wider range of cases encompassing from rural cohousing experiences to other cases orientated to specific target groups such as women, students, or elderly. Furthermore, in this phase of NETCO will devote special attention to identify the cities partner needs to advance collaborative housing and to structure these towards concrete policy recommendations towards the EU level. This is particularly relevant in the current context when the European Affordable Housing Plan by the European Commission is being discussed and that will be presented in late 2025 by the also first ever European Commissioner on Housing of the EU. The aim of NETCO in this second phase is to contribute to the European agenda on housing, through a bottom up approach from cities and collaborative housing initiatives built on citizens participation. This would contribute not only to the common objective of enlarging the social and affordable housing stock, but additionally, to do it grounded in citizens and local participation.

Secondly, NETCO's second phase aims to further develop a platform that brings together citizens, local practitioners and municipal policy makers to exchange best practices on collaborative housing as a means of increasing community engagement. Collaborative housing is defined by high degrees of user participation, the establishment of reciprocal relationships, mutual help and solidarity, and different forms of crowd finances and management. (Cziske 2018). These communities often target a specific group, such as seniors, couples, or singles, and can also be gender oriented. If well managed, by sharing facilities and resources they can lower costs and improve economic performance. Local level and municipalities are key enablers in promoting these initiatives that meet the need to enlarge the social and affordable housing stock while at the same time strengthening the social fabric and impact through participation of communities, neighbours and citizens.

Through online and in person meetings, partners would keep exchanging best practice and case based examples of collaborative housing. Peer learning from practical experiences where local governments together with civil society and co-housing initiatives have worked together to provide alternative solutions to access housing. Meeting a diverse array of needs, from demands of active aging for elderly population, to initiatives that approach housing as an instrument for social integration or to revitalize rural areas. The EU provides a rich pool of practical, evidence base success cases, tailored to local very specific contexts with a great potential for transferability and scalability. To promote the exchange among these local cases is at the core of this next phase of NETCO.

Collaborative housing is by definition co-created: it brings together local authorities, citizens, civil society organizations, and technical experts. The project addresses EU citizens' need for dignified, accessible housing by engaging them not as passive beneficiaries but as active agents of change. Peer learning from diverse CH models across Europe will equip participants with the tools and imagination to address common challenges—particularly in the fields of social cohesion, affordability, and ecological transition. NETCO 2.0 also contributes to the **New European Bauhaus** initiative, embedding its three core principles:

- **Sustainability:** CH projects often pioneer environmental innovation, from the use of circular building materials to renewable energy systems. These environmental concerns are embedded in the long-term use and management of the housing by residents themselves.

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- **Inclusivity:** CH models respond to social isolation, gendered burdens of care, and age-related exclusion. Initiatives range from cohousing for single mothers to intergenerational housing or student cooperatives—tackling different forms of inequality and promoting mutual support.
- **Aesthetics:** CH projects explore innovative spatial arrangements through co-design between future residents and architects, producing some of the most forward-looking and community-centered urban forms. These participatory design processes often result in award-winning architecture that is both functional and expressive of shared values.

Through these lenses, the project encourages awareness and knowledge-sharing on the intersection of **housing, citizenship rights, and social inclusion**, echoing the EU's efforts to combat racism, discrimination, and gender-based inequality. It supports **minorities, migrants, and vulnerable groups** by promoting housing models that foster **social integration, access to services, and collective ownership**, often in direct cooperation with local administrations.

Ultimately, NETCO 2.0 will enrich the EU-wide debate on housing by feeding **bottom-up insights** into EU policy—connecting grassroots innovation with strategic advocacy. It will produce tangible outputs, including comparative policy recommendations, citizen forums, and visibility tools, empowering municipalities and communities to replicate solutions tailored to their contexts.

At a time when housing has become a **top EU priority**, symbolised by the creation of a Commissioner for Housing, this project contributes to a **European vision** where affordable, inclusive, and sustainable living is treated as a shared right. By creating lasting links between towns, NETCO strengthens the foundations for a more democratic, united, and socially just Europe—where housing is not merely a commodity, but a **common good**.

Which target groups will be supported/assisted by/in the project?

The target groups supported by the project include a wide range of municipal, civil society, and research actors who are central to collaborative housing (CH) development. These groups are carefully defined to ensure that the project engages those most relevant to both the technical implementation of housing strategies and the participatory processes that make CH impactful.

The diverse NETCO 2.0 partnership enables tailored engagement with each group—facilitating structured exchanges between technical personnel from municipalities, civil servants, citizen-led initiatives, and experts. This diversity enriches the project's ability to support cross-sectoral learning, long-term networking, and institutional change. The following are the key target groups that will be supported:

1. **City practitioners** – As key implementers of local housing policies, these actors will contribute directly to mutual learning by sharing tools, challenges, and practical solutions in CH development.
2. **Policy officers** – Often working in adjacent sectors (e.g. urban planning, social services, or environment), these officials will be supported to integrate housing considerations into broader urban strategies, enhancing cross-sectoral coordination.
3. **Policy makers** – Their engagement is vital for ensuring political buy-in, scaling successful practices, and integrating project outcomes into local, national, and EU-level policy frameworks.
4. **Public housing agencies** – These institutions bring deep technical and operational knowledge. Within the project, they will test collaborative housing models, advise on policy feasibility, and support pilot actions.
5. **Citizen-led housing groups** – They will play an active role in workshops, peer-learning activities, and collaborative forums, ensuring grassroots voices shape project recommendations and reflect lived realities.
6. **Collaborative housing activists** – As experienced multipliers, they will help disseminate project findings, encourage innovation, and ensure inclusive practices are embedded throughout project implementation.
7. **Civil society organizations (CH-focused)** – These thematic experts will support content development, facilitate participation, and drive policy advocacy within and beyond the project.
8. **Civil society organizations (non-CH-focused)** – Engaged for their cross-cutting expertise, these groups (working in youth, migration, gender, inclusion, education, etc.) will broaden the project's impact, linking CH to wider societal issues and ensuring it supports inclusive, intersectional responses to housing needs. Of particular importance are organizations working on active citizenship, civic education, and anti-discrimination.
9. **Researchers** – Providing analytical and scientific input, researchers will use NETCO 2.0 as a practice-based platform to gather comparative data, develop policy-relevant insights, and disseminate findings across academic and policy circles.
10. **EU Policy officers and politicians** – NETCO 2.0 specifically targets EU-level policymakers and institutional representatives engaged in housing, social rights, urban development, and citizen participation. These particularly includes policy officers and political figures from the European Commission, Members of the European Parliament and the European Economic and Social Committee (EESC), who will be approached through the dissemination of key deliverables such as the Strategic Plan of the EU Alliance for Collaborative Housing, targeted policy briefs, and tailored

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advocacy papers.

By targeting these ten groups, NETCO 2.0 ensures that collaborative housing is not only a subject of policy exchange but a practical, participatory process involving all relevant stakeholders—from institutions to grassroots.

1.2 Needs analysis and specific objectives

Needs analysis and specific objectives (n/a for Programme Contact Points)

Provide a needs assessment. A need is a gap between what is and what should/ would be helpful or useful. The needs assessment should be your starting point. Specify what needs will be addressed and how they have been identified. It should be specific and focus on the actual needs of the target group. It should include relevant, reliable data and, a robust analysis clearly demonstrating the need for the action (therefore, avoid references to generic statements and information about the problems and needs of the target group). The needs assessment should incorporate gender equality issues and non-discrimination considerations that identify the differences between and among women and men, girls and boys, in terms of their relative position in society and the distribution of resources, opportunities, constraints and power in a given context. The data supporting the needs assessment should be disaggregated by sex, as well as age or disability, whenever possible. You can refer to existing research, studies and previous projects that already demonstrate the need for action. If your project is supported by a public authority, annex the Letter of support.

The needs assessment for NETCO 2.0 was conducted through a structured, multi-step process, ensuring that the project directly responds to the challenges faced by municipalities, housing cooperatives, and citizens engaged in collaborative housing across Europe. It draws on (1) insights from the first NETCO edition (2022–2024), (2) the Feasibility Study carried out within NETCO in early 2024, (3) discussions and extensive consultations with prospective partners with both returning and new partners, and (4) broader European data and policy analysis. This layered approach allows NETCO 2.0 to address not only the urgent need for a transnational action that will have an impact on the local level, but also the gaps in municipal capacity, legal frameworks, knowledge and skills exchange that persist across the EU.

Insights from NETCO's first edition (2022–2024)

Findings from NETCO's first edition highlighted EU-wide challenges and opportunities for collaborative housing at the municipal level. Cities participating in the first edition identified critical needs, and confirmed a strong demand for municipal engagement, policy support, and knowledge exchange to facilitate the growth of collaborative housing. Cities involved in the first phase highlighted the lack of legal frameworks, financial instruments, and public sector involvement as key barriers to implementing cooperative housing models. The need for capacity-building and peer learning was also emphasized, as many municipalities struggle with technical and regulatory complexities when integrating collaborative housing into their local policies.

Main identified issues:

- Legal gaps: Lack of local and national frameworks to support co-housing and community-led housing.
- Financial barriers: Inaccessibility of public land, inadequate funding schemes, and absence of tailored financial instruments.
- Policy fragmentation: Weak integration of CH into broader housing policies and urban development strategies.
- Lack of peer learning: Municipalities lack access to EU-wide platforms for structured exchange, preventing scaling of successful models.

Suggested solutions:

- Stronger municipal involvement in enabling land access, financing tools, and legal frameworks to support community-led housing models.
- Improved governance structures that allow for better citizen participation in housing projects and more effective collaboration between public institutions, cooperatives, and civil society.
- Capacity-building for municipalities and housing cooperatives, ensuring that technical expertise, regulatory knowledge, and financial tools are more widely accessible.
- Scalability and replication strategies, emphasizing the need to move beyond isolated pilot projects and integrate collaborative housing models into mainstream housing policies.

Participating cities confirmed the need for stronger municipal engagement, improved governance tools, and co-creation with citizens. These needs directly informed NETCO 2.0's three objectives:

- Facilitating **knowledge exchange** (Objective 1),

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- Advancing **policy analysis and dissemination** (Objective 2),
- Supporting **grassroots collaboration and civic engagement** (Objective 3).

NETCO Feasibility Study (2024)

The 2024 Feasibility Study, conducted with 20 stakeholders from 11 countries (NETCO 1's partners) discussed further the needs and the first concept of the future project. It confirmed the importance of long-term cooperation among cities to develop inclusive housing strategies, and it assessed the practical viability and strategic direction of the future project, **focusing on collaborative housing within the framework of networks of towns**. The study analyzed the structural, financial, and policy conditions necessary to scale up cooperative and community-led housing solutions across European municipalities. This phase also ensured alignment with key EU objectives, particularly those aimed at fostering citizen engagement, cross-border cooperation, and long-term urban sustainability. Therefore, NETCO 2.0 builds upon the Networks of Towns framework by leveraging the exchange of knowledge and best practices between European municipalities and engaged citizen groups to address the housing crisis.

Key needs and objectives emerging from the Feasibility Study included:

- **The need for institutionalised municipal networks** focused on collaborative housing, enabling structured cooperation grounded in co-creation, shared governance, and long-term peer support.
- **Demand for structured policy exchange** on key enablers of collaborative housing, such as access to land, tailored financial tools, and enabling legal frameworks.
- **Recognition of thematic gaps**, including the need to adapt CH models to rural contexts, ageing populations, youth, and gender-specific housing needs.
- **Alignment with major EU strategies and frameworks**, particularly the European Pillar of Social Rights, the Affordable Housing Initiative, and the New European Bauhaus, confirming the project's strategic positioning.

The Study also reinforced three core objectives of NETCO 2.0:

1. **Strengthening citizen participation through housing:** The project fosters cross-border learning where municipalities, cooperatives, and civil society actors can exchange on inclusive, sustainable housing models. This contributes to citizens' engagement and awareness of shared European challenges and solutions.
2. **Developing sustainable municipal networks:** By promoting structured collaboration among cities, the project enables transferability and adaptation of CH models across diverse legal, institutional, and social contexts. This supports more robust and inclusive local housing systems.
3. **Framing a long-term vision for European integration through housing:** The study validated the idea that collaborative housing can serve as a vehicle for deeper EU integration—linking social rights, urban sustainability, and democratic participation through citizen-led housing initiatives.

Partner-specific needs

The needs assessment also incorporated detailed feedback from NETCO partners, grouped below according to their engagement status and local priorities:

Returning partners from NETCO 1 (involved in previous NETCO edition)

- **Barcelona- Sostre Cívica (Spain):** Scaling municipal co-housing programmes; contributing policy leadership and community-based implementation experience.
- **Zagreb (Croatia):** Developing its first cooperative housing project; NETCO provides technical guidance and inspiration.
- **Berlin Id22 (Germany):** Consolidating land commons and co-housing expertise to support peer learning on inclusive models.
- **Thessaloniki (Greece):** Advancing Housing First models and integrating CH into a broader urban inclusion strategy.
- **Brussels Capital Region (Belgium):** Fighting housing exclusion and discrimination, especially for elderly women, migrants, and single-parent families.
- **Amsterdam & Eindhoven (Netherlands):** Innovating in housing cooperatives and smart planning for youth and elderly populations.
- **Cluj (Romania):** Addressing housing exclusion among Roma communities and sharing desegregation strategies across cities.
- **Strasbourg (France) :** Strong university city with affordability challenges; seeking peer models and support for inclusive housing policies.

New partners (joining NETCO for the first time):

- **Manresa (Spain):** Local leadership in CH with right-to-use models, cession of land, and integration of Sostre Civic projects into urban planning.
- **FVMP (Valencia-Spain):** Supporting local governments to operationalise CH legislation; seeking best practices for implementation and capacity-building.
- **Florence (Italy):** Addressing "grey poverty" (low-income families, women-led households); aligning CH with urban transformation plans.
- **Bologna (Italy):** Running five pilot CH projects; seeking benchmarking to mainstream CH into local housing policy.
- **UrbaMonde (France):** Civil society expert in student, elderly, and Global South CH; will support dissemination, research, and community-building.
- **Chalandri (Greece):** No prior CH experience; using NETCO to launch a pilot, mobilise residents, and build a housing strategy with citizen participation.
- **WSPOL (Poland):** Supporting community-led housing and advocating for tenant cooperatives, particularly for women and seniors.
- **Košice (Slovakia):** Integrating CH into the creation of a new city district; exploring co-housing for youth and families.
- **Soederhamn (Sweden):** Seeking rural co-housing solutions for an ageing population; interested in intergenerational models and combating isolation.
- **Vila Nova de Gaia (Portugal)** Expanding social and affordable housing; interested in CH for middle-income and vulnerable groups.

This wide variety of contexts demonstrates the relevance of a networked, structured approach to capacity-building and knowledge sharing (Objectives 1 and 3).

EU-level needs and data

The broader housing crisis in Europe further underscores the necessity of NETCO 2.0. Eurostat data highlights significant disparities in housing conditions, with non-EU citizens and lower-income groups experiencing higher rates of overcrowding and financial strain. In 2023, 34.2% of non-EU citizens lived in overcrowded housing compared to 13.7% of nationals, while 21% of non-EU citizens spent a disproportionate share of their income on housing. Similarly, young people face increasing barriers to secure housing, with 26% of individuals aged 15-29 living in overcrowded dwellings, and 10.1% dedicating over 40% of their income to housing costs. These figures indicate an urgent need for alternative housing models that prioritize affordability, inclusion, and long-term stability.

Housing inequality and financial burden – migrants and people from foreign origin

Housing conditions across Europe reveal stark inequalities, particularly affecting non-EU citizens and lower-income groups. According to **Eurostat** ([Living conditions in Europe – housing](#)):

- Homeownership disparities: In 2023, 74.0% of EU nationals owned their homes, compared to just 35.7% of EU mobile citizens and 23.4% of non-EU citizens.
- Overcrowding rates: 34.2% of non-EU citizens lived in overcrowded housing, compared to 20.8% of EU mobile citizens and 13.7% of nationals.
- Housing cost burden: 21.0% of non-EU citizens spent a disproportionate share of their disposable income on housing, compared to 16.2% of EU citizens and just 8.3% of nationals.
- Migrants and people from foreign origin, also face disproportionately difficulties in access to housing, due not only for economic reasons but also due to discriminatory patterns in the housing rental market. According to FEANTSA, an average of 70% of people from foreign origin live on rental, in insecure tenure or in overcrowded dwellings.
- The financial burden of housing costs and the lack of affordable options pose serious risks of social exclusion and hinder economic mobility. This project seeks to promote collaborative and cooperative housing solutions as an innovative and sustainable alternative to traditional housing markets.

Young people and housing challenges

Young people face increasing barriers to securing housing, exacerbated by rising costs and limited availability. According to Eurostat ([Young people – housing conditions](#)):

- 26.0% of young people (aged 15–29) lived in overcrowded dwellings in 2023—9.2 percentage points higher than the overall population.
- 10.1% of young people spent 40% or more of their disposable income on housing in 2023.

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- The EU Youth Strategy (2019–2027) identifies housing affordability as a key factor in preventing youth poverty and social exclusion.

Women

Women in the EU continue to face significant challenges in accessing affordable housing, primarily due to persistent income disparities and employment patterns. In 2023, the unadjusted gender pay gap stood at 12.0%, indicating that women's gross hourly earnings were, on average, 12.0% lower than men's¹. This wage gap is further exacerbated by employment trends: approximately 28% of women in the EU work part-time, compared to just 8% of men. These factors contribute to reduced overall earnings for women, limiting their financial capacity to secure adequate housing.

Single-parent households, predominantly led by women, are particularly vulnerable. In 2023, 10.1% of young people (aged 15-29) in the EU lived in households that spent 40% or more of their disposable income on housing, a figure higher than the general population's average². This indicates that single mothers often allocate a substantial portion of their income to housing costs, leaving them financially overburdened. The combination of lower wages, part-time employment, and high housing expenses underscores the pressing need for policies addressing the housing affordability crisis among women, especially single mothers, in the EU³.

Persons with disabilities and inclusive housing

Access to adequate housing is a key element of social inclusion for people with disabilities. Eurostat ([Disability statistics – housing conditions](#)) highlights that people with disabilities are more likely to experience housing deprivation and accessibility issues. The EU Strategy for the Rights of Persons with Disabilities (2021–2030) aims to:

- Reduce discrimination and inequalities in housing access.
- Improve accessibility, affordability, and housing conditions for persons with disabilities.
- Ensure equal rights and opportunities for all EU citizens.

NETCO partners' needs analysis in the context of the EU-level data

A strong understanding of your target groups, backed by precise needs assessments and contextual evidence, is key to making the case for NETCO 2.0. Below is a structured summary, grouping the NETCO partners according to the primary target groups, identifying key challenges, and reflecting on gender-specific needs:

1. Elderly people

Berlin (Germany): Focus on intergenerational and senior co-housing models. Gender-sensitive needs reflected in design and accessibility priorities. Eindhoven (Netherlands): Rapidly ageing population. The city is adapting to "double ageing" (more elderly, living longer). Co-housing is explored as a sustainable alternative. Warsaw (Poland): WSPOL promotes senior co-housing to counteract loneliness and avoid institutional care, with particular attention to older women. Soederhamn (Sweden): Rural elderly face isolation or relocation. Co-housing can allow them to stay close to familiar communities. Kosice (Slovakia): Senior citizens with low incomes and no private housing are prioritized in allocation of city flats. Gaiurb/Vila Nova de Gaia (Portugal): Prioritizes single elderly women who face growing housing insecurity and often live in poor housing conditions. Strasbourg (France): Includes ageing in urban planning and housing debates, with strong gender perspective.

2. Youth and students

Manresa (Spain): Young residents seek to remain in the city despite housing unaffordability. Commune di Firenze (Italy): Students are unable to access affordable rentals, despite being vital to the city. Chalandri (Greece): Promotes access to affordable housing for youth as private market prices surge. Brussels Capital Region (Belgium): Students struggle with high housing costs and limited access. Amsterdam (Netherlands): Seeks to empower younger, lower-income groups through co-housing models. Zagreb (Croatia): Youth among socially vulnerable groups, impacted by inaccessible rents. Strasbourg (France): Strong university presence; youth are active in civic housing debates and community housing projects.

¹ [Gender pay gap statistics - Statistics Explained](#)

² [Gender pay gap in Europe by country 2022 | Statista](#)

³ [Rising housing costs in the EU: the facts \(infographics\) | Topics | European Parliament](#)

3. Women & gender perspective

Brussels Capital Region (Belgium): Elderly women at higher risk of isolation and poverty. Women headed single-parent households face triple the rate of homelessness. Comune di Firenze (Italy): New poverty is predominantly female-led; housing costs exceed 30% of household income for many. Municipality of Chalandri (Greece): Previously tried to launch housing for GBV survivors — collaborative housing now seen as a promising model. WSPOL (Poland): Gendered interest in elder co-housing for women to avoid isolation. FVMP/Valencia (Spain): Single mothers and elderly women identified as the most affected by housing insecurity. Zagreb (Croatia): Single-parent families, largely women-led, and women with physical disabilities among the most at-risk. Strasbourg (France): Gender mainstreaming included in all housing initiatives. Women, especially those experiencing intersectional vulnerabilities, are a priority group.

4. Low-to-middle income & working-class groups

Manresa (Spain): Residents from the working class seek dignified housing and affordable rents. Comune di Bologna (Italy): Focuses on those too poor for market housing but ineligible for public housing. Firenze (Italy): “Grey poverty” population — income too high for assistance, too low for market rents. Vila Nova de Gaia (Portugal): Middle-class families increasingly excluded from housing market due to rising costs. Eindhoven (Netherlands): Looking to expand affordable housing for low- and middle-income groups. Amsterdam (Netherlands): Focuses on empowering low- and middle-income residents to co-create housing solutions. Strasbourg (France): High costs and housing exclusion affect working-class families and residents in transition.

5. Minorities, People with Disabilities, and LGBTQI+

Cluj (Romania): The Roma community of Pata Rât faces extreme housing exclusion, poverty, and health hazards. Brussels Capital Region (Belgium): Focus on anti-discrimination in access to housing for ethnic minorities, LGBTQI+ persons, and migrants. Zagreb (Croatia): Physically disabled citizens and ethnic minorities struggle with accessing suitable, affordable housing. Strasbourg (France): Strong anti-discrimination frameworks support housing rights of vulnerable minorities and LGBTQI+ persons. Berlin (Germany): Inclusive housing models reflect diversity — traditional/non-traditional families, queer individuals, and migrants.

6. Citizens at risk of homelessness or exclusion

Thessaloniki (Greece): Targets beneficiaries of national homelessness programme and tests Housing First. Gender equality built into selection criteria. Cluj (Romania): Residents in informal settlements at direct risk of eviction and extreme housing insecurity. Brussels (Belgium): Homelessness growing; focus on women and minorities particularly affected. WSPOL (Poland): Supports people in the “rental gap,” i.e., not qualifying for public aid but unable to rent in the market. Gaiurb (Portugal): Assists precariously housed families vulnerable to gentrification and displacement.

7. Civil Society and grassroots housing groups

Barcelona/Sostre Civic (Spain): Sostre Civic supports bottom-up housing initiatives and right-to-use cooperatives. UrbaMonde (France): Works closely with civil society and housing initiatives through the Co-Habitat Network. Active across EU and Global South. Berlin/id22 (Germany): Supports grassroots housing and community land trust models. Amsterdam (Netherlands): Focuses on citizen-led development, empowering non-institutional housing actors. Strasbourg (France): Strong collaboration with CSOs and citizen-led initiatives in urban development and housing innovation.

Collaborative Housing as a means of citizen engagement

The collaborative housing model fosters community-led responses to housing shortages by promoting affordability, sustainability, and social cohesion. As highlighted by URBACT (*Collaborative Housing | URBACT*), this model is a viable strategy for enhancing citizen participation, strengthening social networks, and ensuring long-term affordability beyond market-driven solutions. NETCO 2.0 will build upon these principles by identifying best practices and developing policy recommendations aimed at scaling up collaborative housing initiatives across Europe.

NETCO 2.0 directly responds to these challenges by facilitating cooperation among municipalities, encouraging policy innovation, and expanding access to proven collaborative housing models. The project aims to empower local authorities, housing cooperatives, and civil society organizations by offering practical tools through structured knowledge exchange, capacity-building, and joint advocacy. It will actively contribute to EU priorities such as the European Affordable Housing Plan, the EU Youth Strategy (2019–2027), and the EU Strategy for the Rights of Persons with Disabilities (2021–2030) by embedding gender-sensitive and inclusive approaches within local housing policies.

A crucial outcome of the needs analysis is the integration of **gender mainstreaming**, ensuring the

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project addresses structural inequalities in housing access and decision-making. Women—particularly single mothers and elderly women—are disproportionately impacted by housing insecurity, facing heightened risks of eviction, financial vulnerability, and limited access to safe, affordable homes. NETCO 2.0 will respond to this by ensuring that its policy recommendations, case studies, and training materials apply a gender lens and promote inclusive participation in shaping and managing collaborative housing solutions.

Gender and non-discrimination mainstreaming

The project addresses gender and intersectional discrimination by integrating inclusive practices into all phases of design, implementation, and policy development. Specific attention is given to:

- Women survivors of gender-based violence, with cases like Chalandri exploring collaborative housing as a protective and empowering model.
- Elderly women at risk of isolation, supported through co-housing initiatives in Soederhamn, WSPOL, and the Brussels Capital Region, where ageing, gender, and income insecurity intersect.
- Ethnic minorities and migrants, such as the Roma community in Cluj and migrant populations in Brussels, facing systemic exclusion from secure, affordable housing.
- LGBTQI+ persons, who often encounter discrimination in traditional housing markets and benefit from inclusive, community-led models as seen in Berlin and Strasbourg.
- People with disabilities, for whom accessibility, autonomy, and affordability are addressed through adapted CH models, in line with the EU Strategy for the Rights of Persons with Disabilities.

All project activities—including peer learning, capacity-building, policy development, and dissemination—will integrate **gender-sensitive** and **intersectional approaches**. This ensures that collaborative housing is promoted not only as an innovative urban solution but also as a means to combat systemic exclusion and foster equal access to housing as a fundamental right.

All activities will integrate gender-sensitive and inclusive housing practices, both in technical content and policy recommendations.

Target Groups resulting from the needs analysis

The project's target groups reflect the diverse spectrum of stakeholders involved in the development and implementation of collaborative housing (CH). These include municipalities, city practitioners, public housing agencies, civil society organizations, researchers, and citizen-led housing groups. By engaging this broad network of actors, NETCO 2.0 ensures that the solutions proposed are adaptable, inclusive, and scalable across different European contexts. Therefore, the target stakeholders are groups that can act as **local enablers** to reach groups identified as particularly sensitive to housing issues, such as women, youth, elderly, migrants, etc.:

City practitioners

- Direct contributors in 10 NETCO small and big scale transnational activities, online and in situ.
- Co-creators of peer-learning sessions and technical exchanges on CH models.
- Contributors to dissemination of good practices and policy co-development.
- Enablers of CH Forums to engage with community initiatives and promote cross-sectoral dialogue.

Policy officers

- Participants in workshops and webinars focused on cross-sectoral learning.
- Engaged in scenario-building exercises and interdisciplinary knowledge exchange.
- Mobilisers of interdepartmental coordination to integrate housing with wider urban policies.

Policy makers

- Key actors in expert meetings and high-visibility events to promote policy uptake.
- Supporters and endorsers of policy recommendations and long-term vision.
- Participants in EU-level dialogues and strategic planning meetings.

Public housing agencies

- Co-hosts of study visits showcasing collaborative housing practices.
- Facilitators of implementation-based workshops and local actions.
- Contributors to data gathering, consultations, and technical content development.

Citizen-led housing groups

- Core participants in CH Forums and co-creators of participatory workshops.
- Contributors to grassroots consultation processes and local engagement strategies.
- Participants in study visits and peer-to-peer mentoring activities.

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- Experts in relevant WPs (particularly in WP1, WP4, WP7) for insights on governance and community-led approaches.
- Collaborative housing activists**
 - Drivers of visibility and dissemination, especially in online webinars and awareness-raising events.
 - Co-organisers of local civic engagement initiatives.
 - Partners in cross-border exchanges and thematic knowledge sharing.
- Civil society organizations (CH-focused)**
 - Expert participants in policy co-design sessions and Collaborative Housing Forums.
 - Co-developers of content, tools, and strategies to support community-driven housing.
 - Contributors to WP discussions and dissemination across EU civil society networks.
- Civil society organizations (non-CH-focused) / Public engagement and active citizenship CSOs**
 - Partners in bringing in interdisciplinary perspectives and linking housing to wider social challenges like youth, migration, gender equality or anti-discrimination.
 - Participants in interdisciplinary workshops and scenario-building sessions.
 - Co-facilitators of community engagement and inclusion activities.
 - Key contributors to the horizontal mainstreaming of anti-discrimination, gender equality, and diversity in housing.
- Researchers**
 - Partners in expert meetings and data collection strategies.
 - Analysts and co-authors of deliverables such as reports, abstracts, and strategic recommendations.
 - Advisors for WP1, WP3, WP5, WP8 and WP10, ensuring knowledge transfer between research and policy.
 - Co-presenters at events such as the European Network of Housing Research Annual Conference.
- EU Policy Officers and politicians**
 - Strategic recipients of key deliverables such as the policy briefs, and advocacy papers, ensuring translation of local insights into EU policy discussions.
 - Participants in high-level dissemination events and public sessions at EU fora, including Civil Society Week and thematic policy dialogues.
 - Stakeholders engaged through targeted briefings and advocacy through the EU Alliance for Collaborative Housing on project findings, enhancing policy relevance of collaborative housing at EU level.
 - Key actors in reinforcing the institutional legitimacy of citizen-led housing models, promoting their inclusion in EU strategies on housing, social rights, and democratic participation.

Last but not least, the letters of support from public bodies to the non-governmental partners involved in the project are attached to the application. They regard: id22 (a letter from the district Friedrichshain-Kreuzberg, Berlin, Germany), Sostre Civic (a letter of support from Barcelona), WSPOL association from Gdynia Municipality, Poland.

#@COM-PL-CP@#

1.3 Complementarity with other actions and innovation — European added value

Complementarity with other actions and innovation (n/a for Programme Contact Points)

Explain how the project builds on the results of past activities carried out in the field and describe its innovative aspects. Explain how the activities are complementary to other activities carried out by other organisations.

Illustrate the European dimension of the activities: trans-national dimension of the project; impact/interest for a number of EU countries; possibility to use the results in other countries, potential to develop mutual trust/cross-border cooperation among EU countries, etc.

Which countries will benefit from the project (directly and indirectly and why have you chosen them)? Where will the activities take place?

Clarify to what extent the project builds on synergies with other EU projects. If applicable, explain to what extent your project builds on previous project results in this field (state of play, relation to existing/recent developments, approaches, achievements, other EU programmes).

Note: The project should also complement or add benefits to the EU Member States' interventions in the area of gender equality and non-discrimination mainstreaming.

Complementarity with other actions and innovation

Building on the success of its first phase, NETCO 2.0 takes forward the key recommendations from the

final publication summarising the outcomes of the first edition, namely the report [“Why and how cities can promote affordable and sustainable Collaborative Housing”](#) (CoHabitat Network). The first NETCO demonstrated that strong municipal engagement is essential for enabling collaborative housing to thrive—particularly through supportive legal frameworks, innovative financing, and multi-stakeholder partnerships. Cities that actively back non-speculative, citizen-driven housing models can significantly enhance affordability, inclusion, and sustainability in housing.

While grounded in the lessons of the first edition, NETCO 2.0 introduces important innovations and qualitative shifts. Unlike its predecessor—which prioritised study visits and high-level exchanges—this phase focuses on deepening transnational collaboration, advancing structured advocacy, and institutionalising CH within mainstream housing strategies. It engages municipalities, civil society, and housing cooperatives as co-creators of solutions, while scaling up successful pilots and embedding collaborative models in long-term public policy.

A key innovation of NETCO 2.0 lies in its use of participatory tools to foster citizen engagement and institutional transformation. This includes peer-to-peer exchanges between experienced and emerging cities, scenario-building workshops for local authorities, and *Collaborative Housing Forums* where each partner invites civil society organisations to co-design local approaches. In parallel, the project will provide a digital learning infrastructure—webinars, recordings, and an open-access platform for best practices—broadening access to knowledge and reinforcing the project’s commitment to civic participation and democratic engagement. These formats align directly with the **Call’s objectives**, including strengthening democratic governance, enhancing active citizenship, and bringing citizens together to share solutions and values across borders.

The project also introduces a stronger focus on **EU-level advocacy**, connecting local housing challenges with ongoing European policy developments. It actively contributes to the **European Affordable Housing Plan** (under the first EU Commissioner for Housing, Dan Jørgensen), supports the **New European Bauhaus** (through inclusive, participatory, and aesthetic approaches), and aligns with the **European Green Deal** by integrating low-carbon, socially driven housing strategies. Moreover, NETCO 2.0 supports the **European Pillar of Social Rights**, treating housing as a foundation of social justice and inclusion. A central output of the project will be the development of the **EU Alliance for Collaborative Housing**, a long-term, multi-stakeholder platform for knowledge exchange and policy alignment at the European level.

Each **Work Package** is strategically aligned with EU frameworks and directly contributes to policy priorities on gender equality, anti-discrimination, youth empowerment, and the rights of persons with disabilities. In doing so, NETCO 2.0 complements and adds value to Member States’ efforts in mainstreaming equality and combating structural exclusion through housing.

The project’s **strong European dimension** is visible in both scope and methodology. It brings together municipalities, housing practitioners, and civil society actors from **13 EU Member States**, covering a rich diversity of urban and social contexts—from large metropolitan regions to smaller and rural municipalities. This diversity ensures that results are not only contextually relevant but also widely transferable. Through city-led dissemination activities, cross-border workshops, and online collaboration, NETCO 2.0 strengthens mutual trust, policy coherence, and practical cooperation across Europe.

Ultimately, NETCO 2.0 is designed to ensure that collaborative housing transitions from a promising alternative to a mainstream, policy-supported solution across the EU. It contributes to European integration by building community resilience, promoting citizen-led development, and advancing shared values through local innovation—turning housing into a pillar of democratic renewal and inclusive growth.

Complementarity with other actions and innovation

NETCO 2.0 builds strategically on a range of successful EU-funded initiatives previously implemented by its partners. These earlier projects have generated valuable insights, technical knowledge, and tested approaches that directly inform the design, methodology, and strategic objectives of NETCO 2.0. Importantly, NETCO does not duplicate their efforts but instead consolidates and scales their results by anchoring them in a structured, long-term transnational network of municipalities and civil society actors committed to collaborative housing (CH).

In Spain, **FVMP** has played a pivotal role in shaping sustainable local development and housing policy. Through projects such as *LOGREENER* and *LOCAL4GREEN* (Interreg MED), FVMP gained significant expertise in promoting green local fiscal policies and sustainable urban strategies. The *TEESCHOOLS* project (Interreg NEXT MED), focused on energy efficiency in public buildings, laid the groundwork for integrating climate-conscious design into housing policy. These experiences fed directly into NETCO 2.0’s Work Packages related to climate-resilient housing and the European Green Deal. In parallel,

FVMP's ongoing collaboration with the Valencian Government through the **Plan VIVE** and its leadership of the **Technical Office Against Depopulation (OTCD)** reflect deep engagement in public housing and community-led solutions for rural areas—two dimensions NETCO 2.0 is designed to scale at the European level.

Similarly, **Sostre Cívica**, on behalf of the Municipality of Barcelona, brings concrete success stories in implementing large-scale cooperative housing on public land. Notably, Sostre Cívica won the **European Social Innovation Competition 2022** and secured over **€31 million from the Council of Europe Development Bank** to build more than 350 cooperative homes in Catalonia. These homes are all on municipally ceded land and represent one of the most ambitious cooperative housing programmes in Europe. These initiatives demonstrate the viability of combining public land with social economy actors to scale up collaborative housing. The policy tools, financial models, and participatory methods tested by Sostre Cívica now feed directly into NETCO's policy dialogues and toolkits for cities across the EU.

UrbaMonde (France) contributes cutting-edge expertise through its active role in international collaborative housing networks. In addition to participating in NETCO's first edition, UrbaMonde was co-applicant in the **ERA-NET Cofund Urban Transformation Capacities (ENUTC)** research project **CO-HOPE** (2022–2025), which explored the resilience of collaborative housing models during crises, including the COVID-19 pandemic. Its earlier involvement in **SHICC (Sustainable Housing for Inclusive and Cohesive Cities)**, an Interreg NWE project (2017–2021), helped develop and promote Community Land Trusts (CLTs) across Europe. Both projects have generated data, tools, and governance models that NETCO 2.0 draws upon and contextualizes for diverse urban realities.

These experiences allow NETCO 2.0 to offer a **multi-level innovation**:

- **Thematic innovation**, by applying collaborative housing not only to urban but also to rural, senior, and youth housing needs—especially underrepresented in existing EU actions.
- **Methodological innovation**, through embedded peer-learning formats (scenario-building, forums, civic tools) that go beyond passive exchange to active co-production.
- **Governance innovation**, by promoting participatory planning, co-governance, and citizen-led project implementation in a structured EU network of towns.
- **Policy innovation**, by contributing directly to EU initiatives such as the **European Affordable Housing Plan**, **New European Bauhaus**, and **European Pillar of Social Rights**, and by advocating for supportive legal and fiscal frameworks.

Finally, NETCO 2.0 avoids duplication by addressing a gap left by other EU-funded actions: many existing housing projects (e.g. UIA, URBACT) are city-specific, technical in nature, or isolated in focus. NETCO instead offers a **pan-European, municipal-driven, and citizen-oriented platform** where collaborative housing serves as a lever for social inclusion, gender equality, environmental sustainability, and democratic renewal. The project reinforces national and EU-level interventions by bringing local innovation to the policy table and ensuring that community-driven housing solutions are recognised, replicated, and upscaled across borders.

Complementarity with other EU actions and innovation

NETCO 2.0 aligns with the EU's *European Pillar of Social Rights Action Plan*, particularly the commitment to lift 15 million people out of poverty and social exclusion by 2030. By scaling up collaborative and cooperative housing as a viable model, the project addresses housing exclusion and promotes long-term affordability, security, and social cohesion—particularly for young people, women, migrants, the elderly, and other vulnerable or underserved groups.

At the policy level, NETCO 2.0 complements and operationalises several ongoing EU initiatives, contributing to their implementation at the local and municipal levels. This is done by ensuring that relevant EU policies, initiatives and directives are incorporated into the agenda of NETCO transnational and local activities, webinars, analysis, policy recommendations, Collaborative Housing Forums, etc. The matrix of how EU policies, laws and initiatives will be addressed in the project, was prepared in the stage of project planning per each Work Package. Here are some examples of this approach:

- The European Affordable Housing Plan, led by the first EU Commissioner for Housing, recognises public, social, and cooperative housing models as essential to addressing Europe's housing crisis. NETCO 2.0 ensures municipal-led initiatives and grassroots models are represented and visible within this policy space, feeding real-world experience into the EU policy process. (WP1-10, in particular WP2 "Social housing and affordable collaborative housing" and WP4 "Rural Cohousing and social inclusion"),
- The New European Bauhaus (NEB) is supported through NETCO 2.0's focus on people-centred, beautiful, inclusive, and sustainable urban housing. NETCO promotes participatory design, place-making, and co-creation with end-users—especially in underserved or excluded communities. (WP1-10, but in particular WP7 "Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together".)

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- The European Green Deal and Renovation Wave are reinforced through NETCO's promotion of sustainable building practices, including circular design, low-carbon materials, and long-term affordability. These dimensions are especially relevant in cities where energy poverty or resource constraints present ongoing challenges (WP5 "EU Alliance for Collaborative Housing").
- The EU Platform to Combat Homelessness (EPOCH) is complemented by NETCO's non-speculative, stable tenure solutions—especially for youth, women at risk of homelessness, and low-income groups in transition (WP3 "Collaborative Housing and applied research").
- The EU Roma Strategic Framework WP4 event in Cluj (Romania), LGBTIQ Equality Strategy WP1 "Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas", EU Strategy for the Rights of Persons with Disabilities (2021–2030) WP6, and Anti-Racism Action Plan all find practical application in NETCO's approach to inclusive, community-led housing models. The project explicitly addresses intersectional discrimination, ensuring gender equality and the needs of vulnerable communities are built into housing policies, design, and governance.

This matrix illustrates how each Work Package contributes to and aligns with specific EU strategies and policies, ensuring a comprehensive approach to collaborative housing across Europe:

Work Package	European Affordable Housing Plan	New European Bauhaus	European Green Deal	European Pillar of Social Rights	Gender Equality Strategy 2020-2025	EU Platform to Combat Homelessness (EPOCH)	EU Strategy for the Rights of Persons with Disabilities	the EU Roma Strategic Framework	LGBTIQ Equality Strategy	Anti-Racism Action Plan
WP1	✓	✓		✓	✓				✓	
WP2	✓	✓		✓		✓				
WP3	✓	✓		✓		✓				
WP4	✓	✓		✓		✓		✓		✓
WP5	✓	✓	✓	✓						
WP6	✓	✓		✓			✓			
WP7	✓	✓		✓						
WP8	✓	✓		✓						
WP9	✓	✓		✓					✓	✓
WP10	✓	✓		✓						

Which countries will benefit from the project? Where will the activities take place?

NETCO 2.0's strong European dimension is ensured through a diverse partnership covering 13 EU countries selected for their strategic relevance and their stage of engagement in collaborative housing:

- Advanced cities (e.g. Manresa, Barcelona, Berlin, Amsterdam, Eindhoven, Bologna, Brussels) bring tested models, legal frameworks, and financing solutions.
- Emerging cities (e.g. Zagreb, Warsaw, Cluj, Košice, Soederhamn) represent places where municipal policies are still being shaped and benefit from peer-learning and exposure to tested tools.

Direct project activities will take place in the municipalities of:

- Spain (3 partners) – including Barcelona, Manresa, and FVMP representing regional/local levels
- Italy (2 partners) – Bologna and Florence
- France (2 partners) – Eurométropole de Strasbourg and UrbaMonde
- The Netherlands (2 partners) – Amsterdam and Eindhoven
- Germany (2 partners) from Berlin, district of Friedrichshain-Kreuzberg
- Greece (2 partners) – Thessaloniki and Chalandri
- Belgium - Brussels
- Portugal - Vila Nova de Gaia Municipality

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- Poland - Warsaw
- Sweden - Municipality of Soederhamn
- Slovakia - Kosice
- Croatia - Zagreb
- Romania - Cluj

Additional Associated Partners include organisations from Italy, Belgium, and the UK, contributing expertise and visibility to EU-level dissemination and policy alignment.

Key international project events will be hosted in:

- Manresa (Spain)
- Barcelona (Spain)
- Cluj-Napoca (Romania)
- Košice (Slovakia)
- Berlin (Germany)
- Bologna (Italy)

NETCO 2.0's strong dissemination and policy advocacy strategy ensures wider impact. The project's outputs will be presented at major European events, including:

- The European Network for Housing Research (ENHR) Annual Conference, venue *tbc*
- The International Social Housing Festival in Barcelona
- Co- Habitat Network meeting online
- New European Bauhaus Event/Festival in Brussels

Through these high-visibility engagements, NETCO ensures that the local knowledge and innovation emerging from cities and grassroots housing initiatives meaningfully influence broader policy debates in other (possibly all) EU countries.

Transnational dimension of the project and interest for a number of EU countries

NETCO 2.0 is fundamentally transnational in its approach and scope. It brings together public authorities, housing practitioners, researchers, and civil society actors from **13 EU countries**, encompassing a diverse range of urban and regional contexts. The selected countries represent both advanced collaborative housing ecosystems (such as Berlin, Amsterdam, and Barcelona) and emerging municipalities (such as Košice, Cluj-Napoca, and Zagreb) that are exploring or piloting innovative housing models. This balanced partnership fosters dynamic, cross-border knowledge exchange and ensures that project outcomes are both **applicable and transferable** across a wide range of EU contexts.

Because of its direct alignment with major EU policy initiatives—such as the European Pillar of Social Rights, the European Affordable Housing Plan, the New European Bauhaus, the Green Deal, and EPOCH—NETCO 2.0 is strategically positioned to generate significant interest and impact across the EU. The project supports EU efforts in areas like **housing affordability, social inclusion, climate resilience, and democratic innovation**, offering concrete municipal-level contributions to the implementation of European policy frameworks.

Beyond the countries directly participating, many other EU Member States are expected to benefit indirectly through the broad dissemination of NETCO deliverables, high-profile public events, and open-access learning tools. The project is expected to act as a reference for municipal authorities, national governments, and EU institutions seeking to better understand how collaborative and citizen-led housing can contribute to tackling Europe's housing crisis.

To maximise impact, NETCO 2.0 includes a robust knowledge-sharing strategy:

- Online formats such as webinars, digital workshops, and civic learning sessions will reach broad audiences beyond the core partnership, ensuring accessibility across Member States.
- In-person and hybrid events will be hosted in Manresa (Spain), Cluj (Romania), Košice (Slovakia), and Berlin (Germany), providing multiple opportunities for real-time exchange and visibility.
- All partners will host Collaborative Housing Forums in their localities, where municipalities will invite local CSOs and residents to engage in NETCO activities, deepening participation and ensuring relevance across different communities.

The project's results will also be promoted through high-visibility international conferences, such as the European Network for Housing Research (ENHR) Annual Conference, the International Social Housing Festival, and Civil Society Week 2025 (where NETCO 2.0 will host a high-level session with EU policymakers and institutional stakeholders).

To ensure replicability and long-term European impact, NETCO 2.0 will produce a series of high-quality, evidence-based deliverables developed in collaboration with leading institutions such as the Politecnico di Torino, the Institute for Human Rights and Business, and the European Community Land Trust

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Network. These outputs include:

- Policy Report: State of the Art of Collaborative Housing in Europe – A comprehensive overview of CH developments, practices, and policy frameworks across the EU.
- Comparative Analysis Report – Evidence-based analysis of CH models across diverse regions, identifying key enablers and barriers.
- Policy Recommendations: CH in Rural Areas – Targeted strategies for rural and semi-rural municipalities.
- Policy Report: CH for the Elderly – Focused on ageing populations, demographic trends, and inclusive CH models.
- Strategic Plan: EU Alliance for Collaborative Housing – A roadmap to consolidate cross-border cooperation among CH stakeholders.
- Policy Recommendations for EU Institutions – Actionable proposals to support CH through legal, financial, and institutional measures.
- Brief Report on CH and Cooperative Housing – Practical lessons and cases to inform policy and advocacy efforts.
- NETCO Project Leaflet & Key Activities Report – A user-friendly summary for dissemination and outreach.
- Video Recordings of online sessions (WP1 and WP7) – Select webinars and public exchanges made available online for extended use and learning.

These outputs will not only serve the participating cities but will also be designed for adaptation in other Member States, making NETCO 2.0 a true multiplier of impact at the European level.

Finally, NETCO supports the **EU Alliance for Collaborative Housing**, a bottom-up citizen-led platform of actors committed to strengthening the legal and financial foundations for non-speculative housing across Europe. By engaging with this alliance and EU institutions like the European Commission, European Parliament, European Economic and Social Committee (EESC) and Committee of the Regions, NETCO 2.0 helps embed collaborative housing as a legitimate, effective, and democratic model within the EU's broader housing policy framework.

In summary, NETCO 2.0 is designed not only to address local challenges but also to serve as a pan-European policy lab, where municipal innovations meet EU ambitions—bridging grassroots action and supranational strategy. Its relevance, innovation, and strategic alignment guarantee interest and engagement from a wide number of EU countries, both during and after the project.

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2. QUALITY

2.1 Concept and methodology

Concept and methodology

Outline the approach and methodology behind the project. Explain why they are the most suitable for achieving the project's objectives. Include ethical and safety considerations to ensure that target groups are not subjected to harm in any way.

Note: Methodology is not a list of activities but are instruments, approaches that will be used, applied and created.

The multi-step needs analysis conducted for NETCO 2.0 provided a realistic and data-driven assessment of the challenges and gaps in collaborative housing faced by cities, towns, and rural areas within this large-scale European network. By combining insights from municipalities, civil society organizations, housing cooperatives, and researchers, the project identified key barriers such as fragmented governance structures and a lack of replicable policy frameworks. The diversity of partner cities, ranging from large EU capitals to smaller municipalities, ensured that the analysis captured a broad spectrum of housing challenges, including those specific to youth, elderly populations, and rural communities.

The initial thorough needs assessment directly informed the design of the project's Work Plan, methodology, and expected impacts, ensuring that they are coherent, evidence-based, and aligned with EU policy priorities. NETCO 2.0 strategically addresses these challenges by fostering cross-border collaboration, creating sustainable municipal networks, and facilitating structured peer-learning and advocacy efforts. The project's methodology incorporates a mix of research activities, policy consultations, participatory workshops, and citizen-led initiatives, ensuring that housing solutions are community-driven, scalable, and adaptable across different local contexts.

NETCO 2.0 is based on a robust and inclusive methodology that combines policy coordination,

knowledge exchange, participatory engagement, and EU-level advocacy to generate impact across local, national, and European levels. The project recognises that truly transformative housing policies require multi-level, cross-sector collaboration between municipalities, civil society, and research institutions—especially where divergent understandings and experience levels exist.

At the core of NETCO 2.0 lies the principle that collaboration is not only the goal but also the method. The project fosters equal recognition of institutional and community-based expertise, ensuring that innovative housing solutions emerge from mutual learning and co-creation.

Strategic methodology to achieve objectives

NETCO 2.0 is structured around four interlinked pillars, corresponding directly to the project's four core objectives. Each pillar is supported by a carefully selected set of participatory, analytical, and advocacy-driven activities designed to achieve systemic impact across local, national, and European levels.

Pillar 1: Facilitate knowledge exchange among municipalities involved in designing and implementing co-housing initiatives across the EU.

This pillar focuses on enabling peer learning and mutual capacity-building among local authorities, city practitioners and interested citizens. By connecting municipalities with varied experiences in collaborative housing (CH), NETCO 2.0 creates a learning ecosystem in which cities can adapt, refine, and implement CH solutions.

Key activities:

- Transnational Conferences and Study Visits: On-site peer exchanges hosted in cities like Berlin, Bologna, Manresa, and Cluj will showcase successful collaborative housing projects and their legal, technical, and financial frameworks.
- Peer-to-Peer Mentoring Workshops: Experienced cities (e.g., Bologna, Amsterdam, Berlin) mentor emerging ones (e.g., Cluj, Kosice, Vila Nova de Gaia), providing direct technical guidance and implementation support.
- Scenario-Building Workshops: Local authorities explore future-oriented CH strategies tailored to their specific contexts.
- Comparative analysis and tools: Development of comparative reports and templates to inform urban policies.

Pillar 2: Analyze collaborative housing (CH) models and housing systems, disseminating best practices in policies while addressing economic, legal, and social impacts in Europe.

This pillar aims to consolidate and systematize knowledge on collaborative housing by documenting innovative practices and challenges from across the EU, translating them into usable policy tools.

Key activities:

- Research activities and data gathering: Surveys and fieldwork conducted by partners such as Politecnico di Torino, Cluj Metropolitan Area, and IHRB will collect evidence across legal, financial, and social dimensions.
- Expert Meetings: Involving academics, housing professionals, and in selected cases, civil society (e.g., citizen-led housing groups), particularly in WP3 (applied research), WP4 (affordable housing), WP6 (senior housing), WP8 (housing sector dissemination), and WP10 (project legacy).
- Collaborative Reports and Policy Papers: Including comparative reports, thematic briefs on CH for the elderly, rural CH, and policy recommendations for EU institutions.
- Webinars and Online Exchanges: Curated by UrbaMonde, focusing on knowledge transfer and expert dialogue around emerging themes like New European Bauhaus principles or financial innovation.

Pillar 3: Foster networking and collaboration among community members engaged in collaborative housing initiatives.

NETCO 2.0 promotes citizen-led housing as a form of democratic innovation. It ensures that grassroots voices shape housing strategies and are meaningfully integrated into policymaking.

Key activities:

- Collaborative Housing Forums (CH Forums): Each project partner will organize a forum in their locality, inviting 2–3 civil society organizations to participate in structured exchanges, workshops, and consultations. These forums will foster dialogue between municipalities and grassroots housing actors, shaping project recommendations.
- Workshops for Citizen-led Groups: Including co-design sessions, participatory planning, and interactive learning formats that address governance, access to land, and anti-discrimination.
- Inclusion of Citizen Groups as Experts: In selected work packages, particularly WP2, WP4, WP6, WP7, WP10, where their lived experience and practical expertise will be valued alongside institutional knowledge.

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- **Visibility & Storytelling:** Testimonies and examples from initiatives led by Roma communities (Cluj), LGBTQI+ groups (Berlin), survivors of violence (Chalandri), and intergenerational cohousing projects (Barcelona) will be highlighted to promote inclusive housing models.

Pillar 4: Strengthen advocacy efforts on the social impact of housing at the local level by identifying and structuring

This pillar ensures that local experiences and citizen voices inform EU housing policy. It aims to bridge the gap between grassroots innovation and institutional decision-making through structured advocacy and strategic dissemination.

Key activities:

- **EU Policy Dialogues and High-Level Events:** NETCO 2.0 will participate in events such as Civil Society Week (EESC), the International Social Housing Festival, and the European Network of Housing Research Conference, presenting findings and proposals to policymakers.
- **Building the EU Alliance for Collaborative Housing:** A key advocacy structure that will sustain cross-sector cooperation beyond the project, influencing EU housing strategies, funding mechanisms, and legal frameworks.
- **Dissemination of Best Practices:** Through newsletters, videos, social media, and multilingual policy briefs, NETCO will ensure that lessons learned are shared widely among EU cities, civil society, and institutions.
- **Digital Civic Learning Tools:** Including a centralised online platform with event recordings, case studies, webinars, and open-access resources to reach stakeholders beyond the consortium.

Integration of participatory methods across the project

NETCO 2.0's methodology is participatory by design. It empowers citizens, civil society, and municipalities to co-create knowledge and solutions:

- **Workshops:** Hands-on, interactive, and tailored to participant needs (municipalities, civil society, CH groups).
- **Study Visits:** Immersive experiences in successful CH projects across Europe.
- **Consultations:** With citizen-led groups and public actors to validate findings and shape recommendations.
- **Online Exchanges:** Ensuring accessibility, inclusion, and continuity beyond physical events.

All partners will participate in what we refer to as the European Conferences (WP2, WP4, WP6, and WP9), as well as in the webinars (WP1 and WP7), ensuring broad engagement and cross-cutting exchange across the entire consortium. In the case of small-scale events, such as those in WP3, WP5, WP8, and WP10, where only a subset of partners is directly involved, the Project Management Team will ensure active engagement by collecting inputs from all partners and integrating the results of these activities into the broader Network.

Meaningful engagement of NETCO 2.0 target groups

NETCO 2.0 ensures the active and meaningful involvement of its primary target groups—municipalities, public authorities, civil society actors, researchers, and citizen-led housing initiatives—through a combination of structured participation, co-creation processes, and ongoing dialogue at all levels of governance.

For municipalities, city practitioners, and public housing agencies, NETCO 2.0 offers direct access to policy innovation tools, capacity-building support, and structured transnational cooperation formats. Through peer-to-peer mentoring, study visits, and scenario-building workshops, local authorities will gain hands-on insights into CH financing mechanisms, land use strategies, inclusive governance models, and legal frameworks. Their participation in policy co-design sessions and exposure to real-life case studies will enhance their capacity to integrate collaborative housing into local housing strategies. Furthermore, collaboration with leading research bodies such as Politecnico University of Torino will ensure access to cutting-edge knowledge and evidence-based policy recommendations tailored to their specific urban contexts. **For civil society organizations, researchers, and citizen-led housing groups,** the project creates a platform for advocacy, strategic collaboration, and bottom-up innovation. Key partners such as Sostre Civic, UrbaMonde, id22, and the Institute of Human Rights and Business (IHRB) will ensure that human rights, anti-discrimination, and social justice are embedded in all project dimensions. Civil society actors will actively shape deliverables through surveys, consultations, workshops, and thematic webinars—engaging not only as beneficiaries but also as co-authors of project outputs and contributors to policy processes. **Citizen-led housing initiatives** will be meaningfully engaged across multiple Work Packages through participatory activities such as local Collaborative Housing Forums, study visits, digital civic tools, and co-creation workshops. Their practices and

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perspectives will directly feed into policy briefs, scenario exercises, and strategic deliverables, thereby fostering new alliances between grassroots groups and institutional actors. Their visibility will be amplified at high-profile events such as Civil Society Week 2026–2027 at the EESC in Brussels and other EU-level conferences. NETCO 2.0 applies a **methodologically diverse and participatory approach**: including in-person and online workshops, structured mentoring, open digital platforms, expert meetings (some of which will include citizen-led groups as thematic contributors), and interactive dissemination events. These formats will empower stakeholders to share their knowledge, challenge assumptions, and co-develop actionable solutions that respond to local realities while aligning with EU priorities.

The **Collaborative Housing Forums**—one per partner city—will offer a tangible opportunity for local NGOs and grassroots initiatives to engage in structured exchanges, policy consultations, and capacity-building activities. Each forum will ensure that at least two to three community-based organizations per city are actively integrated into the project's learning and advocacy cycle.

In line with the objectives of the CERV programme, NETCO 2.0 fosters **inclusive and democratic participation** through:

- Multi-level communication and outreach strategies targeting local, national, and EU audiences;
- Active representation of diverse voices in EU housing debates;
- Continuous dialogue between policy and practice through structured, high-impact events.

By aligning local practice with European policy frameworks, NETCO 2.0 ensures that **collaborative housing emerges as both a practical solution and a strategic tool** to foster democratic engagement, equity, and sustainable urban development. Through peer learning and transnational cooperation, the project not only facilitates knowledge transfer but also builds mutual respect and solidarity—creating space for genuine dialogue on housing futures across Europe.

Project deliverables

The project will generate a range of outputs to ensure effective knowledge dissemination, policy impact, and engagement with key stakeholders across Europe. These deliverables will contribute to the advancement of collaborative housing policies and best practices, providing municipalities, policymakers, researchers, and civil society organizations with valuable insights and tools for implementation.

- Video Recordings of Online Sessions – Selected webinars and public sessions will be recorded and made available online to ensure accessibility and long-term impact.
- Policy Report: State of the Art of Collaborative Housing in Europe – A comprehensive overview of current collaborative housing (CH) developments across the EU, showcasing successful practices and policy frameworks.
- Comparative Analysis Report – An evidence-based comparative analysis of collaborative housing models across different regions in Europe, identifying key enablers and barriers.
- Policy Recommendations: CH in Rural Areas – A targeted set of recommendations for EU and national authorities to support the development of collaborative housing in rural and semi-rural contexts.
- Policy Report: CH for the Elderly – A dedicated report addressing demographic trends and presenting successful CH models tailored for ageing populations.
- Strategic Plan: EU Alliance for Collaborative Housing – A roadmap for future joint action, strengthening long-term cooperation between CH actors across Europe.
- Policy Recommendations for EU Institutions – A concise set of actionable proposals to support collaborative housing through funding, legal recognition, and institutional support at the EU level.
- Brief Report on CH and Cooperative Housing – A synthesis of practical experiences from cooperative and community-led housing projects contributing to the policy and advocacy agenda.
- NETCO Project Leaflet and Key Activities Report – A user-friendly, visual summary of the project's objectives, partners, milestones, and key achievements for wide dissemination.
- Final Strategic Plan for NETCO – An integrated deliverable consolidating key findings, long-term policy proposals, and governance mechanisms to ensure the sustainability of the network.

Innovative Approach

NETCO 2.0 stands out by moving beyond conventional urban policy exchange:

- It breaks down silos between policymakers and civil society by embedding grassroots initiatives into transnational policy dialogues.
- It mainstreams CH as an inclusive and climate-resilient housing strategy, aligned with key EU priorities (European Green Deal, NEB, Renovation Wave).
- It establishes a permanent platform for cooperation and policy advocacy: the EU Alliance for Collaborative Housing.

- It promotes horizontal governance, allowing each partner city and organisation to contribute and benefit through tailored roles, inclusive exchanges, and shared leadership.
- By placing **inclusion, knowledge-sharing, and policy innovation** at the centre, NETCO 2.0 ensures that collaborative housing transitions from isolated experimentation to an established pillar of EU housing policy—transforming how cities respond to exclusion, affordability, and democratic participation in the housing sector.

Ethical and Safety Considerations

NETCO 2.0 places ethical principles and EU fundamental values at the core of its implementation strategy, especially given its engagement with vulnerable groups and its ambition to influence housing governance at both the local and European levels. The project explicitly aligns with **Article 2 of the Treaty on European Union** and **Articles 21 and 23 of the EU Charter of Fundamental Rights**, ensuring respect for **human dignity, freedom, democracy, equality, the rule of law, and human rights**, including those of minorities and disadvantaged populations.

As the project engages populations who often face housing exclusion—**migrants, minority ethnic communities, persons with disabilities, young people, women (especially single mothers), LGBTQI+ individuals, and elderly citizens**—the NETCO 2.0 consortium is committed to the following core principles throughout the design, implementation, and evaluation of all project activities:

- **Informed consent:** All participants will receive clear information about the purpose, format, and use of their contributions before agreeing to participate.
- **Voluntary participation:** No individual or organisation will be obliged to participate in project activities; participation is always optional and consensual.
- **No Harm:** The safety, well-being, and dignity of participants will be prioritised. No activity will expose participants to risk, stress, or exploitation.
- **Confidentiality and anonymity:** Personal data and sensitive information will be anonymised and securely stored, in full compliance with EU General Data Protection Regulation (GDPR) standards.
- **Respect for diversity and inclusion:** Events, communication materials, and dissemination efforts will reflect Europe's diversity and avoid stereotypes, biases, or discriminatory framing.

As part of the project's operational governance, the Project Manager, supported by the Network Manager, will oversee a dedicated Guidelines for Ethics, Gender Mainstreaming, Non-Discrimination and Data Management, to be adopted by all partners at the project's start. This toolkit will serve as the ethical reference document throughout NETCO 2.0 and will:

- Provide methodological standards for inclusive participation.
- Offer recommendations for gender-sensitive facilitation.
- Detail reporting formats for identifying and mitigating ethical risks.
- Align data collection and management with GDPR and national data protection rules.
- To ensure data privacy and GDPR compliance, NETCO 2.0 will use a secure suite of self-hosted or EU-hosted open-source tools. This includes e.g. a Nextcloud instance for file sharing and collaborative editing, integrated calendar/task management, and video conferencing via Jitsi Meet or BigBlueButton. These tools guarantee full control over data and ethical handling of all communications.

The guidelines will also be systematically reviewed at key project stages, with feedback loops from partners and local stakeholders.

Gender Equality and Non-Discrimination Mainstreaming

NETCO 2.0 strongly promotes gender equality and combats discrimination on the basis of age, disability, ethnicity, or sexual orientation. Gender mainstreaming is fully integrated into the project's needs analysis, methodology, communication strategy, and expected impact.

Collaborative Housing as a Gender-Responsive Practice

Academic literature confirms that collaborative housing (CH) can support more gender-equitable domestic environments by transforming household structures and care responsibilities:

- In Scandinavian CH models, researchers found that cohousing has contributed to a more equal distribution of domestic and care work, especially in multigenerational and interdependent housing structures (Vestbro and Horelli, 2012).
- According to Horelli (2013), CH represents a rupture with traditional, patriarchal family models by embedding shared governance, collective caregiving, and the redistribution of emotional and physical labour.
- Jordi Bosch Meda (2017) highlights that women are disproportionately affected by

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financialisation and rising real estate costs, particularly in urban areas. CH offers a more stable and inclusive model that can mitigate these systemic inequalities.

NETCO 2.0 builds on these findings by:

- Prioritising women-led CH initiatives and gender-inclusive housing design in its activities (e.g. CH Forums, case studies).
- Including gender-disaggregated indicators in all evaluations.
- Highlighting projects that directly serve women affected by gender-based violence, e.g. in Chalandri and Valencia.
- Integrating care and housing in models for elderly women in Eindhoven and Soederhamn.
- Featuring housing models inclusive of LGBTQI+ people and other underrepresented groups, particularly in Berlin and Brussels.

Monitoring and Impact Assessment

To ensure meaningful mainstreaming, NETCO 2.0 will:

- Apply gender and non-discrimination criteria in all data collection tools (surveys, interviews, consultation forms).
- Track differentiated participation by gender, age, and background across all events.
- Include gender equality impacts in final reporting and dissemination.
- Promote inclusive and representative visuals and language in all communication outputs.
- Evaluate potential **gendered impacts** of project recommendations and strategies during policy co-design phases.

Data Protection and Privacy

All data-related activities will be carried out in accordance with the **EU General Data Protection Regulation (GDPR)** and national legal frameworks. NETCO 2.0 commits to:

- Informing all participants of their rights concerning personal data.
- Ensuring that personal data is collected only for clearly defined purposes and processed lawfully, fairly, and transparently.
- Storing data securely and limiting access to authorised personnel only.
- Applying anonymisation where applicable, especially for vulnerable groups.

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2.2 Consortium set-up

Consortium cooperation and division of roles (if applicable) (*n/a for Town Twinning and Programme Contact Points*)

Describe the participants (Beneficiaries, Affiliated Entities and Associated Partners, if any) and explain how they will work together to implement the project. How will they bring together the necessary expertise? How will they complement each other?

In what way does each of the participants contribute to the project? Show that each has a valid role and adequate resources to fulfil that role.

Note: When building your consortium you should think of organisations that can help you reach objectives and solve problems.

NETCO 2.0 brings together a well-balanced and complementary consortium of 20 partners from 13 EU countries, plus three Associated Partners, selected for their experience in collaborative housing (CH), social inclusion, participatory governance, and urban innovation. The consortium includes a strong mix of local authorities, housing cooperatives, research institutions, civil society organisations, and practitioners. This diversity ensures that the project reflects multiple urban realities—large cities, medium-sized urban areas, and rural or depopulated territories—allowing for meaningful peer exchange and policy transferability across contexts.

Participating partners

Spain

- City of Manresa (Municipality): Project Coordinator. Brings expertise in local engagement and collaborative urban planning, leading on WP1 (Coordination) and contributing to local pilot actions.

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- Federació Valenciana de Municipis i Províncies (FVMP): Key player in local development, supporting municipal capacity-building, especially in rural and ageing areas.
 - Sostre Civic (on behalf of Barcelona): Cooperative with extensive experience in implementing large-scale CH projects, contributing models for social inclusion and leading thematic content on land use and financing models.
- Italy
- Comune di Bologna: Pioneer in public-civil cooperation and housing innovation, co-leads policy co-creation and thematic exchanges.
 - Comune di Firenze: Strong local housing and social policy framework; provides input on participatory planning and youth-oriented CH models.
- France
- Eurométropole de Strasbourg: Brings strategic input on metropolitan governance and housing inclusion.
 - UrbaMonde-France: NGO with pan-European CH expertise, leads on dissemination and links with the CoHabitat Network.
- The Netherlands
- Gemeente Eindhoven: Key contributor on digital innovation and smart housing technologies.
 - City of Amsterdam: Strong experience in social housing policy and co-governance with citizen groups.
- Romania
- Cluj Metropolitan Area: Active in youth participation, Roma inclusion and affordable housing pilots. Contributes to WP4 and CH for vulnerable groups.
- Greece
- Thessaloniki (via Major Development Agency): Offers models for housing integration, especially for migrants and youth.
 - Municipality of Chalandri: Leading case on housing for survivors of gender-based violence; brings expertise in linking housing to gender-sensitive policy.
- Poland
- WSPOL Association for Housing: National voice on collaborative housing policy advocacy in Eastern Europe; supports knowledge transfer and community outreach.
- Germany
- Berlin Friedrichshain-Kreuzberg (Municipality): An innovator in housing commons and city-owned property. Brings governance models and pilot actions.
 - id22: Institute for Creative Sustainability: Leader in community-led housing research, peer learning design, and urban inclusion methodologies.
 - Connection:berlin: Civil society actor bridging community groups and policymakers; active in engagement with minority groups.
- Slovakia
- Kosice: Contributes emerging models of collaborative housing in post-socialist urban settings and promotes intermunicipal learning.
- Sweden
- Municipality of Soederhamn: Brings a rural and ageing population lens to the network. Focuses on intergenerational and inclusive housing.
- Croatia
- Zagreb: Shares experiences of integrating CH into social housing and revitalising underused public buildings.
- Belgium
- Brussels Capital Region: A frontrunner in migrant-inclusive housing and regional governance innovation.
- Portugal
- Vila Nova de Gaia: Adds experience with youth housing and public land use.

Associated Partners

- Institute of Human Rights and Business (IHRB): Brings global expertise on housing as a human right, supporting rights-based policy design and advocacy efforts at the EU level.
- Politecnico University of Torino: Academic lead on research, evaluation, and knowledge transfer. Contributes to comparative analysis, policy reports, and academic dissemination.
- European Community Land Trust Network: Provides expertise on long-term affordability, land stewardship, and housing finance models. Supports WP7 and replication strategies.

Hosts of transnational NETCO events

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NETCO 2.0 adopts a decentralised and democratic approach to project governance, with the coordination of Work Packages (WPs) and hosting responsibilities distributed across diverse partners. This ensures shared ownership, regional balance, and collective capacity-building across the consortium.

- UrbaMonde WP1 and WP7 – online (Webinars)
- Manresa: WP2 (big scale) and WP10 (small scale) – face to face
- Connection:berlin: WP3 (small scale) - face to face
- Cluj: WP4 (big scale) - face to face
- Sostre Civic: WP5 (small scale) - face to face
- Kosice: WP6 (big scale) - face to face
- Bologna: WP8 (small scale) - face to face
- Id22: WP9 (big scale) - face to face

NETCO 2.0 is designed as a highly complementary, interdisciplinary consortium, bringing together municipalities, researchers, civil society actors, and policymakers to transform collaborative housing from an isolated initiative into a mainstream policy solution. By fostering peer learning, policy experimentation, and citizen participation, the project ensures that collaborative housing becomes a permanent and scalable component of Europe's housing strategies.

The structure of the consortium maximizes knowledge transfer, allowing experienced cities to mentor emerging ones, while research institutions provide technical validation and policy recommendations. This model not only ensures that the project delivers immediate impact but also builds the foundation for a long-term, sustainable network that will continue beyond the funding period.

Partner contributions and engagement across activities

NETCO 2.0 includes municipalities and public bodies with a demonstrated interest or existing experience in CH, social and rural housing, and affordable senior housing. Public housing agencies participating in the project are responsible for implementing pilot actions and managing affordable housing initiatives. The NETCO 2.0 consortium unites municipalities, NGOs, and advocacy groups from 13 EU Member States, bringing together a unique combination of policy expertise, technical knowledge, and community-driven experience to foster the development of collaborative housing across Europe. The consortium is structured to ensure effective cooperation, knowledge exchange, and policy influence, allowing partners to build on each other's strengths while addressing housing challenges at multiple levels—from local implementation to EU-wide advocacy.

Through direct engagement in **research activities, peer learning, advocacy, and dissemination**, partners will not only share their knowledge and best practices but also help shape actionable policy recommendations at both local and EU levels. Their contributions will be integrated into **project conferences, expert meetings, online learning tools, workshops, and EU advocacy platforms**, ensuring real impact and lasting value.

Consortium capacity and synergies

The NETCO 2.0 consortium benefits from a wide range of concrete experiences that partners will contribute across project activities, creating a rich, practice-based learning environment. Cluj will showcase its long-standing efforts to relocate over 550 individuals from segregated urban settlements to integrated housing, offering a replicable model of social inclusion supported by participatory planning. Bologna will present its innovative municipal cohousing regulations and examples of both public and private collaborative housing developments, providing a framework for other cities to follow. Florence will share its coordinated metropolitan housing strategy through its public agency Casa Spa, which serves over 30 municipalities, illustrating a scalable governance model. Sostre Cívica and the City of Barcelona will present their agreement to develop over 1,000 cooperative homes, including pioneering cohousing projects for senior citizens and people with intellectual disabilities.

From the Netherlands, Eindhoven will contribute lessons from its "Living Lab 040" and concepts such as "Woonst" and biobased housing models that integrate affordability, innovation, and sustainability. Thessaloniki and Chalandri will offer insights into energy-efficient renovations and participatory co-governance approaches, while Soederhamn brings a rural housing planning perspective from Sweden, reflecting on the early-stage exploration of co-building models. Brussels Capital Region will reflect on its support for community land trust models and affordable housing experiments like CALICO.

FVMP brings unique legal and regulatory knowledge from the Valencian Collaborative Housing Law and will facilitate municipal peer learning based on their experience supporting local authorities. UrbaMonde will contribute methodologies from its international CoHabitat Network, focusing on citizen-led housing and non-speculative land governance. WSPOL will bring advocacy strategies tailored to the Central and Eastern European context, while Amsterdam, though contributing mainly in-kind, will share its

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longstanding policy framework supporting social and cooperative housing. These contributions will feed directly into data collection, scenario-building workshops, policy forums, and EU-level deliverables, ensuring that project outputs are rooted in lived municipal realities and tested solutions.

Each partner will organise **Collaborative Housing Forums**, a cornerstone activity of NETCO 2.0 designed to embed community voices into the project's transnational dialogue. As part of these Forums, each partner will identify and invite **two to three civil society organisations**—particularly those actively engaged in collaborative or community-led housing initiatives—to participate in structured exchanges. These organisations will take part in **local workshops, online debates, and policy consultations**, contributing their on-the-ground experience and community insights. This process ensures that **grassroots perspectives are not only represented but meaningfully integrated** into the project's policy recommendations, comparative reports, and strategic planning outputs. In doing so, NETCO 2.0 reinforces its commitment to co-production, participatory governance, and inclusive policy development at both local and European levels.

The Network Manager plays a pivotal role in ensuring the coherence, inclusivity, and collaborative nature of NETCO 2.0. Their core responsibility is to coordinate and harmonise the contributions of all partners, ensuring that each partner is meaningfully represented and actively engaged throughout the project lifecycle. This includes curating and integrating inputs across all work packages and systematically incorporating the outcomes of the local Collaborative Housing Forums—including citizen feedback, civil society contributions, and grassroots insights—into the project's wider deliverables.

The Network Manager will also be responsible for ensuring that each partner has space and visibility in the transnational events—whether as presenters, facilitators of workshops, or hosts of study visits—so that the full diversity of practices, contexts, and experiences across the consortium is reflected. Moreover, the Network Manager will act as a bridge between local-level actions and the EU-level policy and advocacy agenda, helping align municipal practices with European policy debates. This reinforces NETCO 2.0's horizontal, democratic governance model and guarantees that community-led experiences inform strategic outputs such as policy briefs, comparative reports, and recommendations for EU institutions.

Project teams, staff and experts each partner has appointed relevant technical staff and whose profiles are described in the table below. Therefore the NETCO 2.0 team represents 13 different European countries.

2.3 Project teams, staff and experts

Project teams and staff <i>Describe the project teams and how they will work together to implement the project.</i> <i>List the staff included in the project budget (budget category A) by function/profile (e.g. project manager, senior expert/advisor/researcher, junior expert/advisor/researcher, trainers/teachers, technical personnel, administrative personnel etc. and describe briefly their tasks. Provide CVs of all key actors (if required).</i> Note: Please ensure a gender-balanced representation in the composition of project teams and staff performing the action.		
Name and function	Organisation	Role/tasks/professional profile and expertise
	Manresa (external)	Network Manager; a housing policy expert with a background in political science and human rights. She led EU-funded projects at Barcelona City Council, including the first edition of NETCO, and served as Director General of Housing for the Government of Navarra (2023–2024), advancing collaborative and affordable housing regulation. She has worked with homelessness organisations, contributed to EU research on housing rights, and co-authored academic publications. She has focused her career on promoting access to affordable housing and homelessness. Currently, she collaborates with ALDA and URBACT as an expert in sustainable urban development.
	connecti on:berlin and supporting Manresa (external)	Project Manager; particularly experienced in managing Networks of Towns, ensuring strategic coordination, quality control, and policy alignment. As an evaluator, she assesses impact, optimizes governance, and enhances stakeholder engagement. Her expertise in urban policies and civic participation will support NETCO 2.0, as it did in the first edition of NETCO (2022-2024).

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	Manresa (external)	Communication Expert, the Community Manager and Social Media manager of NETCO
	Manresa	Architect and head of urban Planning team. He has been involved in the city's urban planning and in decision-making regarding the organization of work teams, design of the city's urban development strategy and being able to materialize the objectives intended by Manresa in public housing policies through different urban projects.
	Manresa	Architect, and head of urban planning and housing at the City Council, technically leading the city's urban transformation projects and directly managing public housing projects in the city in coordination with the municipal company Forum.
)	Manresa	International relations and European projects coordinator at the City Council of Manresa, with extensive experience in participating in cities' networks and managing transnational projects (Horizon, Interreg, URBACT). Currently member of the Executive Council of the main European medium-sized cities network Eurotowns.
	FVMP	Holds a background in sociology and political science, specializing in gender and equality policies. With extensive experience in public administration, she has successfully managed EU projects like Erasmus+, Horizon Europe, and CERV. Her expertise in public policy development and social inclusion aligns with the goals of the NETCO.
	FVMP	She brings 20 years of experience in managing EU projects (Interreg MED, SUDOE, Erasmus+). Her expertise in EU institutions and local development supports effective network-building. FVMP's collaboration with the Valencian Institute of Housing ensures combining technical know-how and local partnerships to promote sustainability.
	Sostre Civic	Management of cooperative housing model development and viability
	Sostre Civic	Economic and financial management technician
	Bologna	Head of Collaborative Housing Unit within the Housing Policies Department of the Municipality of Bologna
	Bologna	Jurist, Collaborative Housing Unit.
	Firenze	Director of the Special Office for Housing and Living
	Firenze	Manager of the Housing Office
	UrbaMonde-France	Project manager has a long experience analysing and documenting CH, through research projects. He has been participating to the first NETCO project and is a co-author of the final publication and of a policy brief on Collaborative Housing in Europe (CO-HOPE, 2025).
	UrbaMonde-France	Project manager who has joined UrbaMonde in 2014 and co-founded the CoHabitat Network, that she has been coordinating since with other colleagues. She is part of a new housing cooperative which will move in by 2026.
	Eindhoven	International Project Manager
	Eindhoven	Senior advisors in Housing. Both and are involved in implementing the Innovation Agenda Housing.
	Amsterdam	Project lead in the program for the last 2,5 years. , engaged with the topic since the program started in Amsterdam.

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	Amsterdam	Policy advisor working on the program since 2024.
	Cluj	Manager of Social Department of CMA IDA
	Cluj	Program Director of CMA IDA
	Thessaloniki	Political scientist specializing in human rights and social inclusion, with extensive experience in CH. Led Thessaloniki's social housing strategy, pilot programs, and URBACT's Cities 4 Cohousing. Advocates for strong local authority role in housing policy in Greece.
	Municipality of Chalandri	Architect and urbanist (MSc UCL, DPU) specializing in EU-funded urban development. Managed housing projects including "Curing the Limbo" (UIA), "Hydro-Heritage Cities" (URBACT), and "Rock the Block" (EUI). Conducted housing market research in Greece with ETERON Institute.
	Municipality of Chalandri	Architect, senior advisor to Chalandri on spatial planning and energy upgrades. Co-founder of "FLYA" Energy Community and "Community-led Houses Europe" cooperative. Active in the Commoning Space Network e.V. and advisor to the Hellenic Society for the Protection of Nature.
	WSPOL Association for Housing	Architect and urban planner, PhD candidate at Warsaw University of Technology and recipient of Warsaw's doctoral scholarship. Experienced in design offices in the Netherlands and Poland, currently leading social housing development efforts in Poland.
	WSPOL Association for Housing	Legal adviser specializing in rail transport and housing policy. Co-founder and chairwoman of WSPOL Association for Housing, advocating for senior co-housing to reduce loneliness and enhance independent living in urban policies.
	Id22	Decades of experience with CoHousing, cooperatives, and Community Land Trusts, working with local authorities in Berlin and internationally. Author of Social-Ecological Cooperative Housing, CoHousing Cultures, and CoHousing Inclusive. Co-founder of Berlin's first Community Land Trust, Stadtbodenstiftung, and Board Member of Spreefeld Housing Cooperative.
	Košice	Head of the Strategic Development Department in Košice, with extensive experience in managing both investment and social projects. An active member of the EPOCH platform, he oversees all municipal projects, bringing strong analytical and strategic thinking to urban development.
	Košice	Social affairs officer with over five years of experience in social housing, transitional housing programs, and housing infrastructure projects. A member of the national working group at the Ministry of Transport and Construction, contributing to legislative reforms aimed at improving housing accessibility for vulnerable populations.
	Košice	Housing department head in Košice, specializing in housing legislation, availability, and rental policies. With extensive experience in housing and apartment management, she actively engages in legislative consultations, advocating for improved housing access, rental regulations, and social housing policies.
)	Soederhamn	Community planner working on Soederhamn's housing policy and guidelines as well as representing the municipality in a national project on co-housing and co-building. Also works in strategic land use planning.
	Zagreb	Architect and urban planner, engaged in developing participatory spatial planning practices in Croatia. Her work expands spatial development, architectural and urban design and coordination of participatory planning formats . As a planner within Institute for Physical Planning of the City of Zagreb she works on urban plans for the city.
	Zagreb	Architect and president of the Committee for Spatial Planning of Zagreb City Assembly coordinates housing and urban policies in Zagreb. Engaged in research within Right to the City organization, with research on developing cooperative housing in Central and South European region and policy analysis on housing within Croatian context.

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	Brussels Capital Region	She is the main responsible of the European projects in which Brussels Housing is involved. She has coordinated the UIA-project CALICO where she ensured the administrative and budgetary coordination. She has a master's degree in law and has worked as a legal advisor for Brussels Housing since 2015.
	Brussels Capital Region	He is involved in all European projects in which Brussels Housing is taking part. He has been involved in the UIA-project CALICO, especially in the financial coordination. He is a team coordinator since 2020 for an unit responsible for the grants allocated to different housing actors.
	Vila Nova de Gaia	Architect (MSc in Sustainable Construction), Head of Energy and Climate Action at Gaiurb, Vila Nova de Gaia. Leads sustainability and innovation projects in national and EU partnerships on energy efficiency, sustainable construction, and circular economy. Coordinates architectural projects in social housing, testing solutions for resilient and regenerative urban development.
	Vila Nova de Gaia	Social educator (PhD in Psychology), Coordinator of the Social Development Unit at Gaiurb's Housing Department. Specializes in social intervention, poverty reduction, and social inclusion policies. Experienced in education, research, and fostering cross-sector cooperation for greater social cohesion.

Outside resources (subcontracting, seconded staff, etc)

If you do not have all skills/resources in-house, describe how you intend to get them (contributions of members, partner organisations, subcontracting, etc).

If there is subcontracting, please also complete the table in section 4. Moreover, ensure that subcontractors are aware of gender mainstreaming and non-discrimination mainstreaming.

Insert text

2.4 Consortium management and decision-making

Consortium management and decision-making (if applicable) (n/a for Town Twinning and Programme Contact Points)

Explain the management structures and decision-making mechanisms within the consortium. Describe how decisions will be taken and how regular and effective communication will be ensured. Describe methods to ensure planning and control.

Note: The concept (including organisational structure and decision-making mechanisms) must be adapted to the complexity and scale of the project.

Consortium management and decision-making

The role of the Project Coordinator

The Municipality of Manresa, as Project Coordinator of NETCO 2.0, plays a central role in ensuring the successful delivery of the project. It assumes full responsibility for the strategic, financial, and operational coordination of activities, in line with the Grant Agreement. Manresa also oversees the implementation of the work plan, ensuring that the project meets its objectives and delivers high-quality, inclusive outputs with long-term impact. To support these tasks, the Coordinator has appointed a **Project Management Team (PMT)**, composed of the Network Manager, Project Manager, and Communication Manager, supported by the administrative and technical Municipality staff. The PMT is tasked with the daily coordination of the consortium, managing operational planning, internal communication, quality assurance, and reporting. The Managers assist Manresa in the day-to-day delivery and coordination of activities across the consortium. The Coordinator leads the implementation of the project's activities in accordance with **the Grant Agreement**, ensuring that objectives are met, partners remain engaged, and the project delivers high-quality outputs with lasting impact.

Core responsibilities of the Coordinator include:

- **General Project Management:** The Coordinator acts as the primary reference point for all partners, facilitating a structured and collaborative approach to project implementation. This includes setting timelines, coordinating planning cycles, managing risks, and ensuring effective internal communication. The Project Coordinator, through the engaged managers, will convene regular online meetings with WP leaders, oversee task allocation, and monitor the project's overall coherence and alignment with EU

values and objectives.

- Financial and administrative oversight: Manresa will manage the project budget and coordinate the financial flows. It will ensure full compliance with EU financial regulations, prepare financial reports, and monitor budget use. Consortium Agreements will be developed and signed with each partner to clearly outline mutual obligations, rights, and financial responsibilities.
- Communication with EACEA: As the official intermediary between the consortium and the European Education and Culture Executive Agency (EACEA), the Coordinator will be responsible for all formal communication, including interim and final reports. Manresa will also represent NETCO 2.0 at external events, contribute to EU-level dialogues on housing, and ensure the project's alignment with CERV programme goals.
- Manresa chairs the **Board of Partners**, the main strategic governance body composed of all project Partners and Associated Entities. The Board of Partners ensures that major decisions are taken collectively, provides oversight on direction and performance, and upholds the project's inclusive, participatory values. The final accountability for project delivery rests with Manresa, in its capacity as Coordinator, but decision-making is shared and participatory, in line with the principles of horizontal governance.
- Support to WP Leaders and local hosts: The Project Coordinator ensures that each Work Package Leader receives consistent methodological and operational support, including templates, guidelines, and communications checklists. For local event hosts, Manresa coordinates the planning process, ensuring quality standards, alignment with the project's impact logic, and proper follow-up.
- Visibility, communication, and dissemination coordination: While the Communications Manager leads day-to-day dissemination, the Coordinator ensures coherence between outreach activities and project milestones. Manresa will ensure that all partners apply the project's visual identity consistently, follow EU visibility guidelines, and contribute to common dissemination outputs.

Project Management Team

Network Manager –

The Network Manager is responsible for shaping the content structure and strategic vision of the project. She leads partnership coordination, oversees the development of key deliverables, and ensures that the diverse experiences of consortium partners are translated into meaningful outputs. Maite works closely with expert advisors, researchers, and local actors to curate the project's publications and thematic content. She plays a central role in aligning NETCO's activities with the EU-level advocacy agenda, particularly through her leadership in integrating outcomes into the Strategic Plan of the EU Alliance for Collaborative Housing. Her work ensures that grassroots insights and good practices are elevated into European policy debates and institutional dialogues.

Project Manager –

The Project Manager is responsible for the technical and operational coordination of the project. She ensures that all activities are implemented efficiently and on schedule, that partners remain engaged, and that civil society actors are actively involved in every relevant phase—especially in the co-creation of events and dissemination activities. Malgorzata oversees the internal communication flow, partner reporting, and daily consortium management. She also leads the project's Monitoring, Evaluation, and Quality Assurance processes, coordinating feedback loops and developing internal tools and indicators to track progress against the four core objectives. She ensures consistency, responsiveness, and the application of corrective measures when needed including those related to ethical standards and gender mainstreaming in the project.

Communication Manager –

The Communication Manager is in charge of the project's overall communication and dissemination strategy. Sergio manages the visibility and branding of NETCO 2.0, ensuring a coherent and engaging presence across social media, press outreach, and stakeholder communications. He supports the design and delivery of promotional content, internal updates, and media packages, while ensuring compliance with EU visibility guidelines. Working closely with the Network Manager, he aligns communication outputs with thematic priorities and ensures that both institutional audiences and the general public remain informed, engaged, and connected to the project's activities and results.

Together, the PMT manages the internal workflow, chairs regular online coordination meetings, and ensures timely and accurate communication with the European Education and Culture Executive Agency (EACEA).

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Work Package Leaders (WP Leaders)

Eight partners will act as Work Package (WP) Leaders by hosting NETCO 2.0's transnational events: UrbaMonde, Manresa, connection:berlin, Cluj-Napoca, Sostre Civic, Kosice, Bologna, and id22 Berlin. Each WP Leader is responsible for the planning, implementation, and follow-up of their assigned event, with clear accountability for content quality, partner and stakeholder participation, and documentation. WP Leaders begin preparations at least three months in advance and follow a shared roadmap developed in coordination with the Project Management Team (PMT). This process includes defining objectives and expected outcomes, coordinating contributions from partners and local stakeholders, preparing InfoPacks for participants, and developing editorial and dissemination plans in collaboration with the Communication Manager. All WP Leaders document the outcomes and methodologies of their events using the Event Description Sheets, which contribute to internal reporting and external visibility. Each WP Leader is supported by a **Logistic Team**, composed of the Project Manager and the event host's local team. This team is responsible for developing the agenda, managing contacts with invited civil society organisations, and ensuring the smooth logistical delivery of the event. While the WP Leaders are directly responsible for their events, the Project Manager, under the supervision of the Coordinator, retains final accountability for overall consistency and timely reporting across all Work Packages, ensuring that each event contributes meaningfully to the project's strategic objectives.

Project partners

All partners in the consortium actively participate in events, co-develop content, disseminate findings at the local level, and contribute to community and stakeholder engagement. Each appoints a **Contact Person** to act as the liaison with the PMT and the rest of the consortium, ensuring efficient coordination and flow of information. Some partners also host events, and in doing so, take on additional responsibilities in content curation and logistical planning. Altogether, the partners constitute the Board of Partners, the main strategic governance body.

Technical and academic experts

Subject matter specialists, researchers, and trainers who will contribute expertise on EU housing policies, participatory urban planning, and collaborative housing models. They provide technical guidance, support training activities, and ensure the project aligns with the latest research and best practices in the field.

Consortium Management and Decision-Making

The NETCO 2.0 consortium operates under a collaborative and transparent governance model, designed to ensure equal participation of all partners and smooth implementation of the project. Strategic and operational oversight is led by the **Project Coordinator**, Municipality of Manresa, supported by the Project Management Team (PMT)—consisting of the Network Manager, Project Manager, and Communication Manager—who are responsible for day-to-day coordination, financial monitoring, and quality control. Each project partner appoints a Contact Person to act as the main liaison between their organisation and the wider consortium. This ensures a direct and continuous **dialogue** on implementation, challenges, and contributions. The PMT convenes regular online coordination meetings (at least quarterly), as well as in-person sessions during transnational events. During these meetings, all partners contribute to project decisions, share updates, and align on joint priorities.

All cooperation and internal processes are formally governed by the **Consortium Agreement**, signed by all partners at the start of the project. This binding document defines roles, responsibilities, reporting procedures, decision-making protocols, financial rules, ethical standards, and the framework for conflict resolution. Decision-making follows a consensus-based model where all partners have an equal voice. If consensus cannot be reached, majority voting procedures will be applied, ensuring inclusivity and efficiency.

Tools used to ensure effective planning and control:

- Project-related documents are stored on a shared repository, enabling real-time access to key materials for all partners.
- Consortium Agreements clearly define financial and legal obligations, minimizing risks related to partner withdrawals or project adjustments.
- Monitoring and evaluation are embedded into the project design, with periodic assessments conducted at key milestones.
- A project tracking system ensures adherence to timelines, with structured reporting on key performance indicators.

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- Documentation of project activities, including attendance records, financial proof, and participation data, ensures compliance with EU reporting and auditing requirements.

Conflict resolution pathway

1. All partners are encouraged to address disagreements bilaterally at the earliest possible stage through open and respectful dialogue. Most operational issues—such as scheduling, deliverables, or resource allocation—can and should be resolved informally between the involved parties.
2. If bilateral resolution is unsuccessful, the issue will be escalated to the **Project Manager**. The PM will act as a neutral mediator, facilitating a structured discussion between the parties, identifying the root of the disagreement, and proposing practical solutions based on the Consortium Agreement and project objectives.
3. If the issue cannot be resolved at the PM level, it will be referred to the **Network Manager**, who will review the situation from a strategic perspective. The Network Manager will consult both parties, consider potential project-wide implications, and provide a recommendation or negotiated solution.
4. In rare cases where no resolution is possible through previous steps, the issue will be escalated to the Project Coordinator. The Coordinator has the authority to make binding decisions in accordance with the Consortium Agreement and overall interest of the project. Their decision will be final and must be respected by all parties.

Additional safeguards

- Documentation: All escalated issues and decisions will be documented for accountability and transparency.
- Consortium Agreement: The roles, responsibilities, and dispute resolution mechanisms are clearly outlined in the Consortium Agreement, signed by all partners at the beginning of the project.
- Equity & non-discrimination: All conflict resolution procedures will be conducted with full respect for equality, inclusiveness, and cultural sensitivity, in line with the project's ethical commitments.

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2.5 Project management, quality assurance and monitoring and evaluation strategy

Project management, quality assurance and monitoring and evaluation strategy

Describe the measures planned to ensure that the project implementation is of high quality and completed in time. Describe the methods to ensure good quality, monitoring, planning and control.

Describe the evaluation methods and indicators (quantitative and qualitative) to monitor and verify the outreach and coverage of the activities and results (including unit of measurement, baseline and target values). The indicators proposed to measure progress should be relevant, realistic and measurable.

Note: *The monitoring and evaluation strategy should also incorporate gender and non-discrimination considerations in order to measure changes and assess impact on gender equality issues. The indicators should be gender responsive so that they can measure gender equality changes over time. For instance, a gender responsive indicator can measure the increase in women's rate of employment or changes in social attitudes towards gender roles in work-life balance. The evaluation should be participatory and inclusive to all stakeholders, ensuring that women's and men's voices are prevalent throughout the entire evaluation process.*

The implementation of NETCO 2.0 is grounded in a structured, transparent and collaborative management model designed to ensure quality, timeliness, and alignment with EU values and programme objectives. Our project methodology is closely aligned with PRINCE2 principles, aiming to deliver the project on time, within scope, and budget. We adhere to five PRINCE2 core principles, i.e.:

1. Continued justification (What is the value of the project for me and my organisation/ institution I represent?).
2. Defined roles and responsibilities (What is expected of me?, What can I expect from others?, and Who makes what decisions?)
3. Focus on products, outcomes, impact (What do we want to achieve)
4. Learn from experience (What can be done better? What are our strengths?)
5. Manage by stages: the project to be divided into a number of manageable chunks (What happens next? How do we know it is achieved?)
6. Manage by Exception: Establishing tolerances for each project objective to empower decision-making at appropriate levels without unnecessary escalation.

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For communication and coordination, we utilize self-hosted or EU-hosted tools based on free/libre or open-source software:

- Nextcloud: For file storage and collaborative document editing.
- Integrated Calendar and Task Management: Tools within the same ecosystem to streamline scheduling and task tracking.
- Video Conferencing: Utilizing platforms like Jitsi Meet or BigBlueButton to facilitate virtual meetings and discussions.

Role of the PM Team in Quality Assurance - monitoring and corrective measures

Our quality assurance approach encompasses monitoring and evaluation techniques to ensure project success and sustainability:

- Methods employed: progress reports, feedback surveys, social media analytics, interviews, and impact assessments to identify challenges and make necessary adjustments.
- Risk management: maintaining a risk register to anticipate and mitigate potential conflicts or delays, ensuring smooth project execution.

Quality Assurance is an integral part of NETCO 2.0, aiming to ensure that the project objectives will have been met in the most effective way. The Project Manager, supported by other members of the PM Team, will be responsible for the QA process. To this regard, the PM will: (1) monitor project qualitative and quantitative indicators, (2) coordinate the evaluation process, and (3) report the results to the Network Manager, the Board of Partners, and the Coordinator (Manresa), (4) suggest corrective measures.

The PM is responsible for setting success indicators and measuring the project's monitoring and evolution accordingly. Quality control assessments are conducted quarterly, evaluating risk factors of undertaken activities. A "lessons learned" feedback system is also utilized within the Network. Results from these monitoring activities are promptly analyzed to facilitate necessary corrective actions that help achieve expected objectives. The Quality Assurance process results from the Evaluation reports are reviewed by the PM Team and tracked to verify the development and effective implementation of corrective actions. The project's monitoring and evaluation activities serve as a continuous barometer of quality assurance compliance and implementation. Quality Assurance results are documented in the Final Project Report.

Below they are listed some of the key indicators, which will be used to trace the and measure the real impact of the implemented actions within the whole Consortium:

- Cycle time: Time needed to complete each activity.
- Number of adjustments to the work program: Frequency of project planning changes.
- Budget modification: Variance between actual budget and initial project budget.
- Number of errors: Instances requiring activity repetition (if any).
- Participant satisfaction rate: Measures participants' satisfaction with the project's communication and marketing efforts, aiding in identifying areas for improvement.

Measures of support of the QA when planning transnational project events (10):

- Clearly define goals and purpose: Ensuring clarity on event objectives and purpose aligns efforts and resources toward achieving desired outcomes.
- Identify target audience and key measurements: Understanding attendees and defining key metrics to assess their engagement and satisfaction is essential for evaluating event effectiveness.
- Conduct entry surveys: Administering entry surveys before meetings assesses participants' current knowledge and awareness levels, providing valuable insights for tailoring presentations and discussions.
- Assess alignment with strategic plan: Evaluating how the event contributes to the project's overall strategic objectives ensures alignment and coherence with broader project goals.
- Share status updates and progress: Regular communication on event planning and preparation fosters transparency and enables stakeholders to provide feedback and support as needed

Our activities are informed by detailed local studies and surveys previously conducted by partner municipalities. This localized data ensures that our interventions are precisely tailored to address specific community needs, enhancing the relevance and effectiveness of project outputs. The incremental progress of the project will be facilitated through iterative feedback rounds. At regular intervals throughout the project timeline, i.e. upon the completion of every Work Package feedback loops will be established to gather input from stakeholders, partners, and participants among. They will be initiated by the Project Management Team and validated by the Steering Committee, allowing for continuous learning, exchange of ideas, and improvement.. These feedback rounds are supposed to provide valuable insights into the effectiveness of project activities, the relevance of

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strategies, and the achievement of objectives. By incorporating feedback into the project's planning and implementation processes, we will adapt and refine our approaches to better meet the evolving needs and priorities of all involved. This iterative approach ensures that we remain responsive to feedback, agile in our decision-making, and committed to achieving meaningful and sustainable outcomes, within the capacities of a project.

Evaluation stages and methods

Digital tools will be central to project implementation, facilitating wider reach and more efficient data collection. For instance, we will use social media platforms for engagement and mobile apps for event management and feedback collection, ensuring that participation is broad-based and input is systematically analyzed.

The Project Management team will employ a combination of monitoring and evaluation techniques to ensure the project's success and sustainability. These techniques will allow the team to identify any challenges or issues and make adjustments to ensure that the project meets its objectives and provides added value to its stakeholders.

Internal evaluation metrics:

- Partner participation: Number of individuals involved and participating in meetings, contributing content; gender balance of participants and speakers, experts involved.
- Content assessment: Addressing the subject area of specific key policies, including challenges, opportunities, and concerns in providing and facilitating information and data. Metrics include the number of documents sent, constraints and limitations, information or knowledge gaps, and data disaggregated by gender.
- External impact: Sustainability and engagement of civil society organizations, city practitioners, policy makers and the wider public. Metrics include the number of organizations that have received communications about the project, feedback from these organizations, attendance at conferences, and participant profiles (e.g., gender, age, foreign origin, or organizations working with these groups).
- Qualitative measures: Related to project expectations and outcomes, such as satisfaction surveys and suggestions for improvement.

Project evaluation data will be collected from all project partners and key stakeholders. Quality Assurance (QA) will be integrated into the Monitoring and Evaluation process, which includes four stages:

- Preliminary evaluation stage: This stage focuses on needs assessment and evaluating the work context. The results will be addressed in the first two Work Packages (WPs) and will serve as our compass for the relevance of all subsequent WPs, providing a means to evaluate progress.
- Mid-term evaluation: Assessing project progress and identifying areas for improvement; ongoing monitoring and Quality Assurance throughout the project's duration.
- Final evaluation and/ or Feasibility Study: Conducting a comprehensive assessment and submitting the Final Project Report to EACEA.
- Post-ante evaluation: Conducted six months after project completion to measure the long-term impact and sustainability of the results achieved.

To ensure that NETCO 2.0 stays on track and delivers real impact, we'll use a mix of monitoring and evaluation techniques that are both practical and insightful.

We'll track **performance indicators** like the number of held, participants engaged, and the depth of their involvement. Regular **surveys**—conducted at the beginning, midpoint, and end of the project—will help us gauge progress and highlight areas for improvement. After each event, **feedback forms** will give us direct input from participants, ensuring their expectations are met.

Every six months, the **project coordinator will compile progress reports**, keeping all partners in the loop about achievements, challenges, and next steps. Meanwhile, **social media analytics** will help us measure the project's online reach and engagement, giving us a sense of how well we're connecting with broader audiences.

To stay on top of finances, **budget tracking** will ensure funds are used effectively, and a **cost-benefit analysis** will assess whether resources are optimized. We'll also gather **stakeholder feedback** through surveys and **interviews with partners** to understand how the project is performing from multiple perspectives.

Finally, **impact assessments** will determine whether we're achieving our goals and making a tangible difference for our target groups. We'll keep meticulous records of **attendance and participation**, using this data to refine future events and strategies. Every step of the way, we'll prioritize transparency, accountability, and continuous learning to maximize NETCO 2.0's success.

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Indicators to be monitored with target values

Incorporating inclusion, gender equality, and intersectionality into the project requires establishing clear indicators to monitor progress and ensure accountability. Quantitative indicators will track metrics such as the number of events organized, participant demographics, and shifts in attitudes among citizens and policymakers toward the project's objectives. Qualitative indicators will assess the effectiveness of inclusion strategies and the project's impact on diverse groups. Regular monitoring of these indicators will uphold high-quality outcomes and alignment with project goals. Quality assurance activities will involve:

- Quantitative data: Evaluating adherence to deadlines and achievement of specific targets and indicators.
- Qualitative data: Analyzing responses from questionnaires and reports to gain insights into the project's inclusivity and effectiveness.

By systematically tracking these indicators, the project can effectively promote gender equality and address intersectional challenges throughout its implementation.

Project objective	Indicators of success
Facilitate knowledge exchange among municipalities involved in designing and implementing co-housing initiatives across the EU.	Quantitative indicators: • Number of municipalities actively participating in knowledge-sharing activities. • Number of workshops, webinars, or study visits organized. • Number of surveys and research reports developed and disseminated. Qualitative indicators: • Feedback from municipalities on the relevance and applicability of knowledge shared. • Perceived improvement in municipalities' capacity to design and implement co-housing initiatives. • Stakeholder testimonials on the impact of shared knowledge in local policymaking. <i>Gender-Specific Indicators:</i> • Proportion of female participants in knowledge-sharing activities. • Number of workshops or sessions specifically addressing gender considerations in co-housing.
Analyze collaborative housing (CH) models and housing systems , disseminating best practices in policies while addressing economic, legal, and social impacts in Europe.	Quantitative indicators: • Number of best practice case studies collected and documented. • Number of publications, reports produced and distributed. • Number of collaborative housing models analysed and disseminated. Qualitative indicators: • Stakeholder satisfaction with the comprehensiveness of analysis and recommendations. • Perceived usefulness of comparative analysis on CH models across different European regions. <i>Gender-Specific Indicators:</i> • Number of best practices identified that effectively address gender disparities in housing. • Feedback from women beneficiaries on the impact of disseminated policies and practices.
Foster networking and collaboration among community members engaged in collaborative housing initiatives.	Quantitative indicators: • Number of community members and organizations engaged in the network.. • Number of collaborative projects initiated within the

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	network. • Number of joint events organized to facilitate direct collaboration. Qualitative indicators: • Quality of relationships formed within the network (measured through surveys/interviews). • Testimonials on improved cooperation and peer learning experiences. Gender-Specific Indicators: • Percentage of women-led organizations participating in the network. • Number of collaborative projects specifically aimed at addressing women's housing needs.
Strengthen advocacy efforts on the social impact of housing at the local level by identifying and structuring policy recommendations.	Quantitative indicators: • Number of policy recommendations formulated and shared with policymakers. • Media coverage and public outreach on the social impact of co-housing initiatives. • Number of engagements with EU institutions, national governments, or local policymakers. Qualitative indicators: • Increased awareness of co-housing benefits among local stakeholders. • Success stories demonstrating tangible improvements in housing accessibility and social cohesion. • Influence on broader EU housing policies or funding frameworks. Gender-Specific Indicators: • Media coverage highlighting women's housing issues and gender-focused solutions. • Feedback from female stakeholders on the effectiveness of advocacy efforts in addressing their specific need

Risk management as a part of the Quality Assurance

For the purposes of a successful risk management, the Project Management Team created the Risk Register which is outlined below. This table includes the initial risk estimations. The Coordinator and the PM Team will work on prevention, which includes designing of an accurate plan and defining the mitigation measures. Thanks to the Register there will be identified possible causes of misunderstandings and/ or conflicts, potential delays in the schedule or fulfilling the objectives and activities, changes in the project budget and its distribution. The Register will be discussed and updated with more details in the first 3 months of the project implementation, together with other partners. It will be updated further on – every 6 months – based on inputs from:

- Event Description Sheets (1 per each Work Package) which are the means of monitoring the milestones and deliverables of the project;
- Feedback collected from events' participants;
- Internal feedback rounds and evaluation reports.

This process is owned by the Project Management Team.

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2.6 Cost effectiveness and financial management

Cost effectiveness and financial management *(n/a for prefixed Lump Sum Grants)*

Describe the measures adopted to ensure that the proposed results and objectives will be achieved in the most cost-effective way.

Indicate the arrangements adopted for the financial management of the project and, in particular, how the financial resources will be allocated and managed within the consortium.

⚠ Do NOT compare and justify the costs of each work package, but summarize briefly why your budget is cost

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effective.

n/a

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2.7 Risk management

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3. IMPACT

3.1 Impact and ambition

Impact and ambition

Define the short, medium and long-term effects of the project.

Who are the target groups? How will the target groups benefit concretely from the project and what would change for them? In what way will the gap identified be reduced? How will the activities contribute to improve the situation (difference between starting point/state of play and the situation after the end of the project?) How will the activities contribute to the promotion and advancement of gender equality and non-discrimination mainstreaming?

Does the project aim to trigger change/innovation? If so, describe them and the degree of ambition (progress beyond the status quo).

Note: Results/outcomes are immediate changes that materialise for the target groups after the end of the project (e.g. improved knowledge, increased awareness). Results/outcomes are different to deliverables. Deliverables are activities undertaken and outputs produced with the resources allocated to the project, e.g. training courses, conferences, manuals, video etc.

When defining expected results/outcomes and deliverables please consider if and how they will reduce, maintain, or increase inequalities between women and men, boys and girls, in all their diversity. What gender, age and disability differentiated results can be expected? How expected results will affect women and men, boys and girls from a range of diverse social groups, differently?

NETCO 2.0 is designed to generate meaningful, long-lasting change across the European housing landscape. Its ambition is not only to elevate collaborative housing (CH) into a recognised and supported model across the EU, but also to ensure that it becomes an inclusive, democratic, and scalable solution—grounded in citizens' rights, social equity, and environmental sustainability. By connecting municipalities, civil society organisations, researchers, and grassroots housing initiatives, NETCO 2.0 directly addresses the structural gaps identified in our transnational needs analysis, especially around civic disengagement, housing precarity, and the lack of institutional mechanisms to support community-led housing.

Collaborative housing (CH) offers a powerful and practical way to bring citizens together across Europe—to discuss, share, and co-create best practices—thereby fostering deeper civic participation. By engaging diverse communities in shaping their living environments, CH strengthens social bonds, promotes democratic dialogue, and reinforces shared European values.

Short-term impact (during project implementation):

- Stakeholders across 13 EU countries (20 municipalities and over 800 direct participants) will be actively engaged in thematic workshops, forums, peer-to-peer exchanges, and advocacy events.
- Policy officers and city practitioners will enhance their skills and knowledge in participatory planning, land policy, and financial models supporting CH.
- Community-based organisations and housing groups will co-develop inclusive housing models through local CH Forums and gain visibility and access to institutions.
- Collaborative Housing (CH) will be positioned more visibly in local debates and EU-level advocacy through events such as Civil Society Week and high-level dialogues with EU institutions.

Medium-term Impact (post-project, 1–3 years):

- New local and regional policy instruments supporting CH will be in development or piloted in at least 5 cities, informed by the project's policy recommendations.
- Municipalities will integrate CH principles into long-term urban planning, benefitting from the tools, templates, and comparative models shared during the project.
- Civil society actors will continue to engage with policymakers and maintain transnational connections via the EU Alliance for Collaborative Housing.
- Project materials—comparative analysis, policy briefs, recommendations—will be used by

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stakeholders beyond the project to inform local strategies.

- NETCO evolves into a structured, self-sustaining European network, driving cross-border collaboration and policy advocacy.

Long-term impact (3+ years):

- Collaborative housing is institutionalised in more cities across the EU, particularly as a response to affordability, demographic ageing, and housing exclusion.
- The EU Alliance for Collaborative Housing functions as a policy-shaping body, amplifying grassroots and municipal perspectives at EU level.
- A cultural shift towards citizen-led housing is visible, with increased civic participation, intergenerational solidarity, and gender-inclusive urban policies.

Target groups and tangible change

The NETCO 2.0 project aims to generate a lasting impact on key target groups, i.e. municipalities (city practitioners, policy officers, policy makers public housing agencies), as well as citizen-led housing groups, collaborative housing activists, CH focused civil society organizations, other civil society organizations, all supported by researchers directly engaged to enrich the exchange. By engaging partners from 13 EU countries, ranging from major European capitals (Brussels, Zagreb, Warsaw, Amsterdam, Berlin) big urban centres (Barcelona, Bologna, Florence, Strasbourg, Eindhoven, Thessaloniki), to smaller urban centers (Cluj, Chalandri, Kosice, Brno, Vila Nova de Gaia) and rural municipalities (Municipality of Soederhamn and associated local authorities located in rural areas in Europe cooperating with the formal project partners), the project ensures a diverse and representative exchange of experiences, challenges, and solutions.

Through a multi-method approach, including research activities, data gathering, consultations, expert meetings, workshops, online webinars, and high-visibility advocacy events, we will equip these groups with the tools, knowledge, and strategic partnerships necessary to scale up **participatory models of collaborative housing solutions across Europe**.

NETCO 2.0 is designed to generate measurable, meaningful benefits for a diverse range of target groups. Based on partner feedback and the detailed needs analysis, the project will directly engage more than **800 stakeholders** from over **20 partner municipalities** and institutions across **13 EU countries**, including public authorities, civil society actors, researchers, and grassroots initiatives. Through 10 transnational events and a combination of in-situ and digital tools (webinars, consultations, policy labs), the project ensures wide-reaching, practical impact.

1. City practitioners (housing officers, urban planners, project managers)

Over 60 city practitioners will:

- Participate in 4 large-scale transnational events, 4 small scale exchanges and 2 thematic online conferences (webinars, Agora debates, workshops).
- Join structured peer-to-peer mentoring schemes and scenario-building workshops.
- Co-design and host local Collaborative Housing (CH) Forums, engaging community actors and urban departments.
- Access comparative tools, templates, and technical guidelines to embed CH models into their policies.

Impact: Stronger capacity to implement inclusive, affordable housing policies that reflect community needs; increased ability to navigate legal, financial, and planning barriers.

2. Policy officers (cross-sectoral staff)

At least 40 policy officers will:

- Engage in policy labs and scenario-building sessions linking housing with other policy areas (climate, mobility, inclusion).
 - Access EU-aligned tools and case studies supporting integrated policy development.
- Impact: Improved horizontal coordination between departments and more coherent urban development strategies.

3. Policy makers (elected officials, national and EU-level representatives)

- Participate in high-level roundtables (e.g. EESC Civil Society Week) and receive targeted policy briefs and recommendations.
- Endorse project outcomes and contribute to institutionalising CH approaches in municipal and national frameworks.
- Impact: Increased political ownership of collaborative housing, better alignment with EU strategies (Affordable Housing Plan, New European Bauhaus), and more inclusive, long-term

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- urban policy-making.
4. Public housing agencies
 - Co-host study visits showcasing innovation in housing governance and community engagement.
 - Collaborate in pilot actions testing new participatory tools.
 - Utilize the Comparative Analysis Report on financing, land use, and legal models.
 - Impact: Increased openness to CH innovation, capacity to build stronger public–community partnerships in housing delivery.
 5. Citizen-led housing groups
 - Co-develop and lead 20+ local CH Forums, engaging directly in strategy co-creation with municipalities.
 - Participate in at least two transnational events and contribute to project advocacy and consultation processes.
 - Their stories and lessons will be highlighted in the Brief Report on CH and Cooperative Housing.
 - Impact: Greater visibility, recognition, and influence in decision-making processes; better access to institutional resources and funding.
 6. Collaborative Housing activists
 - Co-organise transnational events and animate peer learning.
 - Shape project dissemination and co-create the Strategic Plan for the EU Alliance for Collaborative Housing.
 - Impact: Stronger pan-European networks and influence in public policy and media narratives.
 7. Civil Society Organisations (CH-focused and broader social justice actors)
 - At least 10 organisations will co-develop policy content and facilitate dialogues across Europe.
 - Serve as multipliers by disseminating outputs to their networks and advocating at the EU level.
 - Impact: Strengthened civil society representation in EU and municipal housing debates; institutionalised dialogue with public authorities.
 8. Civil Society Organisations (Non-CH focused / Youth, Gender, Disability, Anti-discrimination)
 - Actively engaged in CH Forums, workshops, and scenario-building sessions.
 - Co-produce content promoting inclusive, intersectional housing solutions.
 - Impact: Integration of gender equality, anti-racism, and social justice priorities into collaborative housing strategies.
 9. Researchers (Politecnico di Torino, IHRB, others)
 - Design robust methodologies and evaluation frameworks for project activities.
 - Co-author key deliverables:
 - Comparative Analysis Report
 - Policy Report: CH for the Elderly
 - Strategic Plan for the EU Alliance
 - Policy Recommendations for EU Institutions
 - Present results at major events (e.g. ENHR, International Social Housing Festival).
 - Impact: Transfer of cutting-edge research into actionable policy; lasting partnerships between academia, civil society, and cities.
 10. EU Policy officers and politicians
 - Will receive the Strategic Plan of the EU Alliance for Collaborative Housing, targeted policy briefs, and invitations to high-level events.
 - Directly engaged through EESC, the Committee of the Regions, and the European Parliament during dissemination and advocacy phases.
 - Impact: Better integration of CH into EU frameworks; informed and evidence-based support for CH in funding, legislation, and policy guidance.

Reducing identified gaps and improving the situation

NETCO 2.0 directly responds to urgent social and policy gaps highlighted in the needs analysis conducted by the consortium. Across Europe, structural inequalities persist in housing access and quality—especially among women, youth, migrants, persons with disabilities, and other vulnerable groups. At the same time, municipalities often lack the frameworks, tools, and transnational partnerships needed to promote collaborative housing (CH) as a socially inclusive and sustainable solution.

The project identifies and addresses several specific challenges:

- Women—particularly single mothers and elderly women—face systemic housing insecurity due to income gaps, tenure precarity, and exclusion from male-dominated planning systems.

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- Youth and migrants are overrepresented in overcrowded, substandard, or temporary housing, limiting their ability to access education, employment, and civic life.
- People with disabilities continue to experience major barriers to accessible, adequate housing, particularly in older housing stock or rapidly gentrifying areas.
- Municipalities operate in silos, rarely benefiting from structured cross-border collaboration to co-design replicable CH policies or practices.
- Civil society initiatives remain fragmented and marginalised in decision-making processes, despite their proven role in piloting community-led housing solutions

NETCO 2.0 proposes a multi-level strategy to reduce these gaps and improve the situation across Europe. First, it creates a pan-European network of municipalities, housing cooperatives, NGOs, and academic institutions that fosters structured knowledge exchange, peer learning, and policy transfer. This helps municipalities avoid “reinventing the wheel,” fast-tracking the adoption of effective CH models that are adapted to local needs.

Secondly, the project puts gender-sensitive, inclusive housing at its core. It builds on research showing that collaborative housing can challenge traditional gender roles and foster a more equal distribution of care and domestic responsibilities (Vestbro & Horelli, 2012; Horelli, 2013). Housing is approached not merely as shelter, but as a space of equality, agency, and empowerment. NETCO draws from models such as Chalandri’s municipal housing for survivors of gender-based violence, Brussels’ LGBTQI+ and migrant-inclusive co-housing initiatives, and Cluj’s work with Roma families in desegregated housing. These become concrete case studies to inform policy recommendations and advocacy at the EU level. Importantly, NETCO 2.0 empowers the very groups most affected by housing exclusion. Rather than treating marginalised citizens as passive beneficiaries, the project integrates them as active participants in design, planning, and evaluation. Through Collaborative Housing Forums, citizen-led groups are invited to co-create local strategies, join transnational policy exchanges, and participate in EU-level consultations. This ensures the project remains grounded in lived experience and that policy outcomes reflect real community needs.

Municipalities are equipped with tools and methodologies to strengthen participatory governance, including peer-to-peer workshops, scenario-building sessions, and digital civic learning tools. These formats are designed to build municipal capacity while fostering mutual trust and collaboration between public authorities and civil society.

By institutionalising these approaches through the EU Alliance for Collaborative Housing, NETCO 2.0 ensures that the lessons learned, tools developed, and partnerships built during the project continue beyond its formal timeline. In doing so, it not only improves the situation of those currently affected by housing insecurity but lays the foundation for more equitable and democratic housing systems across the EU.

This work is both complementary to, and builds upon, previous EU-funded initiatives, while addressing gaps they left unfilled—particularly the lack of long-term, multi-stakeholder networks for collaborative housing and the underrepresentation of marginalised voices in EU housing discourse. NETCO 2.0 brings these dimensions together in a coherent and innovative framework, turning housing into a key lever for reducing structural inequality, promoting civic participation, and enhancing EU social cohesion.

Advancing gender equality and non-discrimination

NETCO 2.0 embeds gender equality and non-discrimination across all levels:

- Gender mainstreaming is a guiding principle in the needs analysis, project design, activities, and evaluation.
- Gender equality commitments are included in the evaluation plan; gender-disaggregated data will be collected.
- Via the exchange, exposure of best practices, inputs collection from the partners, specific focus is placed on:
 - Single mothers and elderly women at risk of isolation (e.g. WSPOL, Soederhamn, Eindhoven).
 - Housing for women survivors of violence (e.g. Chalandri).
 - Roma communities (Cluj), migrants (Brussels), LGBTQI+ groups (Berlin).

The project will ensure that:

- All materials use gender-inclusive language and visuals.
- Events include diverse speakers and perspectives.
- Inclusive housing models are co-designed with affected communities.

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3.2 Communication, dissemination and visibility

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Communication, dissemination and visibility of funding

Describe the communication and dissemination activities which are planned in order to promote the activities/results and maximise the impact (to whom, which format, how many, etc.). Clarify how you will reach the target groups, relevant stakeholders, policymakers and the general public and explain the choice of the dissemination channels. Describe how the visibility of EU funding will be ensured.

Communication and dissemination activities should also contribute to the promotion of gender equality and non-discrimination. Communication materials should use gender inclusive language and positive visual representations. E.g.: when developing videos or leaflets ensure that women and men, in all their diversity, are equally represented in a non-stereotypical fashion and portrayed in active empowered roles. In addition, consider using communication channels that they are accessible to general audience, in particular to persons with disabilities, or people from marginalised groups.

Key achievements from NETCO's first edition (2023-2024) include:

- High visibility in social media campaigns: transnational events – study visits in Brussels, Berlin, Bologna and Barcelona -- regularly generated between 4,000–6,600 social media impressions per campaign.
- International engagement: the 2023 Barcelona online event attracted 180 participants from 44 countries, demonstrating global interest in collaborative housing.
- Strategic partnerships: dissemination support from organizations such as Urban Monde, Id22 (Berlin), and the Housing Working Group of Eurocities.
- Publications and media coverage: the widely distributed online NETCO report, which compiled best practices from Bologna, Barcelona, Berlin, and Brussels, providing policy recommendations.
- Strong communication impact, leading to project's selection for the 2024 CERV Programme Communication Campaign. This recognition brought NETCO's experiences and stories to the forefront through photos, videos, and detailed documentation of its achievements.
- Successful engagement of stakeholders across Europe, utilizing social media, digital platforms, in-person events, and external collaborations.

Communication strategy of NETCO 2.0

Building on a strong foundation and benefiting from continuity—with the same project communication manager as in the previous edition—NETCO 2.0 will expand and enhance its communication and dissemination efforts to maximize impact, reach key stakeholders, and ensure broad accessibility. To ensure broad and effective communication, NETCO 2.0 will implement a multi-channel approach, utilizing digital platforms, media partnerships, live events, and stakeholder engagement strategies.

1. Communication tools and channels

Project website: The enhanced NETCO website (<https://netcoproject.org> and <https://netco.carrrd.co>) will serve as the central hub for project updates, event registrations, policy briefs, and case studies. It will include an automated translation feature to ensure accessibility across Europe.

Social media platforms: NETCO will maintain an active presence on Facebook, Twitter, LinkedIn, and Mastodon <https://mastodon.world/@Netco>, building on the successful outreach strategy of its first edition. LinkedIn will engage urban planning and housing professionals. Facebook (<https://www.facebook.com/NETCOproject>) and Twitter (<https://twitter.com/NETCOproject>) will be used for event promotion, live updates, and stakeholder engagement.

Mailing list and newsletters: The existing NETCO mailing list (200+ contacts and growing) will be expanded. Regular NETCO 2.0 newsletters will provide updates, event invitations, and key findings.

NETCO 2.0 will build on the strong and recognisable visual identity established during its first edition (2023–2024), which effectively conveyed the project's values of community, inclusion, and housing innovation. This identity will be further refined for greater clarity, coherence, and visual impact across local and European platforms.

The same Communication Manager from NETCO 1.0 will ensure continuity and consistency in the brand's development and application. All project partners will follow updated visual guidelines to maintain a unified aesthetic and high professional standard.

The visual identity package will include:

- A refreshed project logo,
- Official templates for Word, PowerPoint, and social media,
- Custom virtual backgrounds for webinars,
- Design elements for storytelling materials and event banners.

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This cohesive strategy will reinforce NETCO's visibility, recognisability, and credibility across the EU civic engagement and urban development landscape.

Videos and digital storytelling: NETCO will produce short videos featuring testimonials, best practices, and event highlights, ensuring diverse representation in line with gender equality and non-discrimination principles. Event recordings will be available with multilingual subtitles to maximize accessibility.

Traditional media engagement: Press releases will be distributed at key moments, including the project launch, major transnational events, and the final report release. NETCO partners will leverage their strong local and national media networks to maximize outreach and ensure broad dissemination of project activities and outcomes. Several high-profile city partners with significant dissemination capacities will play a crucial role in amplifying NETCO 2.0's visibility, including e.g. Zagreb Municipality, Manresa Municipality, Eurométropole de Strasbourg, Berlin (Friedrichshain-Kreuzberg), Comune di Bologna, Comune di Firenze, Amsterdam and Eindhoven, Thessaloniki, Barcelona, with extensive experience in promoting community-led housing through national and international press, known for progressive housing policies and access to influential media platforms.

2. Event-based communication and live engagement

Each of the 10 transnational project events will be accompanied by a tailored, real-time communication campaign, as successfully implemented during the first edition of NETCO. To ensure consistency, visibility, and strategic alignment, an **Editorial Plan** will be established in advance between the Communication Manager and each event host. This plan will define specific roles, deadlines, and content formats, including:

- Pre-event communication assets and responsibilities (e.g., visuals, hashtags, press releases)
- Media outreach strategy
- Real-time content generation and dissemination (quotes, live videos, photo stories, testimonials)
- Post-event content processing and publishing (video highlights, summaries, reflections)
- Language and accessibility considerations for wider audience reach

Each event campaign will include:

- Pre-event promotion: Social media announcements, tailored visuals, targeted email invitations, and strategic media outreach.
- Live updates during the event: Real-time engagement via X (Twitter), Facebook and LinkedIn, including quotes, participant interviews, photos, reels, and insights from speakers and sessions.
- Post-event dissemination: Production of concise event summaries, visual wrap-ups, and key takeaways shared via the project website, social media, and the NETCO newsletter.

3. Synergy with high visibility events and well-established events across Europe which bring an added value to the NETCO partnership (in collaboration with the Associated Partners), this is:

- Event held in collaboration with the Institute of Human Rights and Business (Brussels), multi-sectorial level that will reach an audience of stakeholders from diverse backgrounds some of these not familiar with CH itself.
- Event at the International Social Housing Festival in Barcelona, more EU oriented targeting both social and cooperative public housing provider which are central to CH models indeed.
- Event in collaboration with Torino University and the project carried out by on CH models in east and south Europe, targeting scholars and researchers from across the EU.
- UrbaMonde, id22 and connection:berlin will also help us to disseminate and boost impact among a wider public of civil society and non-profit civil society organizations. UrbaMONfe for instance has more than 3200 followers and relevant partners only in LinkedIn
<https://www.urbamonde.org/a-propos/?lang=fr>

4. Target audiences and engagement strategies

NETCO 2.0 will implement a targeted and differentiated communication approach to engage key stakeholders across all levels—local, national, and EU—ensuring broad visibility and meaningful policy impact. Building on the visibility and strategic alliances achieved in the first edition, this phase will focus on more structured outreach and stakeholder-specific content strategies.

Editorial coordination will play a central role. An *Editorial Plan* will be established between the Communication Manager and each local host in advance of every major event. It will define:

- Stakeholder engagement tactics per target group;

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- Messaging priorities and channels;
- Language and accessibility strategy;
- Roles and content deadlines;
- Coordination for event promotion, live coverage, and post-event materials.

Key stakeholder groups and engagement strategies include:

Local and regional authorities, municipalities, city practitioners

- Partner cities will disseminate NETCO 2.0 activities through their institutional channels (websites, newsletters, urban development platforms), ensuring political visibility and integrating outputs into ongoing urban strategies.
- City practitioners will participate in co-design and peer-learning formats, enhancing their knowledge of CH financing, land-use models, and governance tools.

Housing providers and CH practitioners and activists

- Public and cooperative housing providers will be targeted via professional associations, thematic webinars, and direct participation in workshops and study visits, with a focus on scalability of CH in public housing portfolios.

Researchers

- Research institutions, think tanks, and universities will be engaged throughout, particularly in the co-creation of reports and evaluations (e.g. *Comparative Analysis of CH Models*, *CH for the Elderly*).
- NETCO will host academic exchanges, and researchers will co-present outcomes at the *European Network for Housing Research Annual Conference*, enhancing transdisciplinary learning.

Civil Society Organisations (CSOs)

- CSOs will be reached through:
 - Regular newsletters and project updates;
 - Invitations to public-facing events (e.g., *Collaborative Housing Forums*);
 - Thematic working groups tackling diversity, youth inclusion, anti-discrimination, and intersectional equality in housing.
- CSOs not focused specifically on CH (e.g. youth, migration, anti-discrimination) will bring critical interdisciplinary perspectives into NETCO activities.

National Authorities

- Ministries of Housing, Urban Development, and Social Affairs will be engaged via formal invitations to major events, targeted updates, and access to the project's comparative reports and policy briefs.
- Strategic alignment with national housing priorities will be ensured via dialogue formats, especially around NETCO deliverables like the *Policy Report on State of CH in Europe* and *EU-level Strategic Plan*.

EU Policy Officers and politicians

- Policy officers and politicians engaged in the European Commission, the European Parliament, and institutions such as the European Economic and Social Committee (EESC) and the Committee of the Regions (CoR) form a priority stakeholder group.
- NETCO will:
 - Disseminate key deliverables to them including: the *Strategic Plan of the EU Alliance for Collaborative Housing*, policy recommendations, and briefs tailored to EU legislative frameworks.
 - Invite them to participate in high-level policy dialogues, EU-wide webinars, and public sessions hosted during flagship events such as *Civil Society Week*, the *New European Bauhaus Festival*, and the *International Social Housing Festival*.

General public

- The broader public—including youth, elderly people, and marginalized groups—will be reached via social media storytelling, public webinars, visual summaries, and locally hosted civic events.
- Project videos and multilingual materials will ensure accessibility and inclusive outreach, promoting EU values, housing rights, and participatory democracy.

5. Ensuring visibility of EU funding

Acknowledgment statements and EU logo display: all project-related documents, presentations, and publications will include clear statements recognizing EU funding. The EU emblem will be prominently featured on all promotional materials, including the website, social media posts, brochures, and posters, in accordance with official guidelines. The project website will include a dedicated section explaining the role of EU funding, with a link to the relevant EU program page. Publications and reports: All public

reports, studies, and policy papers will acknowledge EU funding. Promotional materials: Flyers, brochures, banners, and other promotional items will clearly feature EU funding acknowledgment. During the transnational events and conferences, both online and in-situ, the EU emblem will be displayed, and funding acknowledgment will be included in speeches, presentations, and event materials.

All project partners will incorporate EU funding acknowledgments into their communication efforts, ensuring clear and consistent visibility of the European Union's support across all project-related materials. Standardized EU acknowledgment statements and logo templates will be made easily accessible to all partners via a shared repository. These will be included in press releases, reports, presentations, event materials, and social media posts. The Communication Manager will oversee the correct application of EU branding guidelines, ensuring that all outputs align with CERV Programme visibility requirements. This includes monitoring the use of the EU emblem, ensuring its correct placement and prominence, and verifying that acknowledgment statements are properly included in all relevant communications.

5. Role of the Communication Manager

The Communication Manager (CM) will oversee the design, implementation, and monitoring of the communication strategy, ensuring alignment with project objectives and EU guidelines. His key responsibilities include:

- Visual identity & branding: Maintain and refine project branding, including the logo, letterhead, PowerPoint templates, and social media graphics, ensuring a consistent and professional visual identity.
- Editorial planning & event promotion: Curate an editorial plan and execute tailored communication campaigns for each transnational event, ensuring live coverage and strategic dissemination.
- Social media management: Manage and expand NETCO's presence on platforms relevant to the project's target groups, including Facebook, Twitter, LinkedIn, and project-specific digital channels.
- Content creation: Develop newsletters, press releases, video scripts, and editorial content to enhance engagement and visibility.
- Website management: Ensure the project website is regularly updated with accessible, relevant, and engaging content.
- Stakeholder engagement: Coordinate with project partners, policymakers, and civil society organizations to maximize synergies in communication and dissemination efforts.
- Gender-sensitive communication & inclusivity: Ensure that all communication materials adhere to gender-neutral language, gender mainstreaming principles, and non-discriminatory representation. The CM will apply the European Institute for Gender Equality (EIGE) guidelines and ensure that communication materials reflect equal and non-stereotypical representation of women, men, and gender-diverse individuals.
- Monitoring and reporting: Track key performance indicators (KPIs), including social media engagement, website traffic, media coverage, and overall impact of communication activities to prepare the Communication and Dissemination Reports required by EACEA.

6. Key performance indicators for communication and dissemination

- Number of social media followers, tracking audience growth across platforms.
- Number of website visitors, measuring public engagement with project content.
- Number of media mentions, assessing the project's visibility in traditional and digital media.
- Engagement rate on social media, monitoring interactions such as likes, shares, and comments.
- Participant satisfaction rate, collecting feedback from event attendees and stakeholders.

7. Commitment to accessibility, gender equality, and non-discrimination

NETCO 2.0 will ensure **gender-inclusive communication, representation, and accessibility** in all materials and activities:

Gender-inclusive language and content:

- All communication outputs—including reports, newsletters, social media, and public statements—will adopt gender-sensitive and inclusive language, in line with the European Institute for Gender Equality (EIGE) guidelines.
- Specific attention will be paid to avoiding stereotypes and to highlighting the contributions of women, men, and gender-diverse individuals in collaborative housing practices and policymaking.

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Diverse visual representation:

- NETCO 2.0 will ensure the balanced and non-stereotypical portrayal of people in all project visuals (photos, videos, graphics).
- Visual materials will actively represent women and men in all their diversity—across different age groups, ethnic backgrounds, abilities, and family structures—especially in active, decision-making, and leadership roles.
- This approach is particularly relevant in the context of housing, where gender, age, and other factors strongly affect access, affordability, and security.

Accessibility measures:

- All digital content will follow accessibility standards, including:
 - Subtitles and transcriptions for all video content;
 - ALT text for images and graphics to support screen readers;
 - High-contrast, legible design for documents and visuals;
 - Where applicable, event materials will be translated or subtitled to reach wider audiences.

Use of EU guidance and best practices:

- NETCO 2.0 will incorporate guidance from the European Institute for Gender Equality (EIGE) and the EU Agency for Fundamental Rights (FRA) to ensure rights-based, gender-sensitive communication and inclusive stakeholder engagement.

Mainstreaming equality through communication and outreach:

To ensure long-term impact and equity, NETCO 2.0 will:

- Mainstream gender equality and anti-discrimination across all communication activities and project outputs;
- Promote inclusive imagery and representation across all platforms;
- Use real-life testimonials and citizen stories to illustrate how housing intersects with issues of gender, poverty, ageing, disability, and migration;
- Highlight EU rights and values by linking local-level examples to broader European policy goals and democratic principles.

Strategic focus on diverse audiences:

- Communication efforts will be tailored to reach underrepresented and marginalized groups, including elderly women, single-parent families, persons with disabilities, youth at risk of exclusion, and ethnic or racial minorities.
- By doing so, the project will reinforce its contribution to a more inclusive, just, and equal Europe, aligning with the goals of the European Pillar of Social Rights, the EU Gender Equality Strategy, and the EU Action Plan against Racism.

By targeting diverse audiences with customized content and formats, and by aligning its activities with key EU urban and housing policy priorities, NETCO 2.0 will establish a strong, multi-level communication ecosystem. This will not only increase project visibility but also drive sustained stakeholder engagement across Europe.

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3.3 Sustainability and continuation

Sustainability, long-term impact and continuation

Describe the follow-up of the project after the EU funding ends. How will the project impact be ensured and sustained?

What will need to be done? Which parts of the project should be continued or maintained? How will this be achieved? Which resources will be necessary to continue the project? How will the results be used?

Are there any possible synergies/complementarities with other (EU funded) activities that can build on the project results?

NETCO 2.0 is designed not only as a project, but as a **lasting European platform** to promote collaborative housing as a tool for social inclusion, participatory democracy, and EU integration. The project's design, outputs, and partnerships are specifically aligned with the **expected impacts of the CERV programme**, ensuring that results continue to benefit EU citizens and institutions beyond the funding period. NETCO 2.0 demonstrates the long-term sustainability of NETCO as a European network, transitioning from an EU-funded initiative into a structured, self-sustaining collaboration platform for cities and stakeholders working on collaborative housing. The project ensures that its impact continues well beyond the funding period by embedding knowledge exchange, policy advocacy, and stakeholder collaboration into municipal policies and EU-level housing discussions.

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One of the main legacies of NETCO 2.0 will be the creation of a structured network that fosters continuous cooperation among partners. The Feasibility Study conducted in early 2024 confirmed that stakeholders recognize the long-term value of NETCO. Most partners expressed commitment to continued engagement, including participation in online knowledge-sharing events, advocacy activities, and structured collaboration without external funding. **A dedicated six-month self-funded period in 2024 and a fully self-sustained 2025 phase have been secured, ensuring that the network remains operational.**

The Network of Cities for Collaborative Housing aims to prepare the change in socio-cultural fabric of local communities, at the scale of the neighbourhoods in which this kind of project would take place boosting the debate and increasing the knowledge on the topic. This way, the sustainability of the project would have two dimensions, from one side the local sustainability, triggering social and institutional change of mindset towards the feasibility and practical resources for these initiatives to succeed and on the other hand among cities, increasing the knowledge and through awareness raising on benefits of this alternative housing models for social inclusion. In the long term, this way lasting impact is expected to occur through the pool of best practices, that city practitioners and civil society organization and wider public can access to and through the networking conducted during the project. These complex programs and policies will no longer be perceived to be develop in isolation but as part of a bigger phenomenon of cities and towns at EU level that aim to address common societal challenges.

Long-term impact and scalability – NETCO 2.0

NETCO 2.0 is designed to create a lasting impact beyond its direct partners, because it:

- **builds transferable models** for collaborative housing that can be adapted by municipalities across Europe, regardless of their legal or policy frameworks.
- **produces open-access deliverables** (evidence-based comparative analysis, policy recommendations on rural CH, case studies, policy briefs) that can be used in different linguistic, cultural, and political European contexts, supporting replication and knowledge transfer.
- **strengthens the long-term capacity** of local actors across Europe through peer learning and exchange—municipalities, civil society organisations, and housing cooperatives—to strengthen their own participatory housing strategies.
- **fosters a European community of practice** by connecting practitioners, researchers, and citizen-led groups, encouraging cross-border policy innovation rooted in practical experience.
- **integrates sustainable mechanisms** such as follow-up alliance (the EU Alliance for Collaborative Housing) feasibility studies, and advocacy tools to ensure that results continue to influence policy and practice beyond the project's end.

The project's objectives—facilitating knowledge exchange, analysing collaborative housing models, disseminating best practices, and strengthening advocacy efforts—align with key European values and priorities. NETCO 2.0 actively contributes to European integration, social cohesion, and civic participation by creating structural collaborations among municipalities, public institutions, and civil society organizations. The network fosters peer-to-peer exchanges that go beyond project timelines, ensuring that collaborative housing remains a key element in urban policy innovation across Europe.

Continuation of the Network beyond EU funding

To maintain momentum, NETCO as an institutionalized platform, works in synergy with **European Alliance for Collaborative Housing** to facilitate exchanges, promote advocacy, and scale up best practices. This alliance will allow the network to continue supporting municipalities and housing cooperatives in navigating legal, financial, and social challenges related to collaborative housing. It will also enable cities to replicate successful housing models, reducing administrative burdens and making cooperative housing more accessible.

NETCO 2.0 partners have mobilized resources to ensure continued operation beyond the EU funding period. Some cities, including Amsterdam, Brussels Region, and Eindhoven, have already indicated in the past their willingness to provide financial contributions to support a follow-up initiative. Additionally, the feasibility study from 2024 identified potential reliable funding opportunities, including EU programs, regional funds, and partnerships with housing organizations. This multi-source funding strategy will help maintain the network's activities in policy development, knowledge exchange, and public engagement. Collaborative Housing Forums Integrate project findings into strategic documents, ensuring that best practices inform municipal, national, and EU-level decision-making.

Synergies with other EU Initiatives and policies

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NETCO 2.0 aligns with key EU policy priorities and will build on existing EU-funded activities. It directly contributes to the European Affordable Housing Plan, the New European Bauhaus, The European Platform to Combat Homelessness, and social inclusion strategies by promoting sustainable, community-driven housing solutions. The project will continue to engage with EU institutions, including the European Parliament (MEPs), the European Economic and Social Committee (EESC), and the Committee of the Regions (CoR), ensuring that collaborative housing remains on the EU policy agenda.

Moreover, the network will maintain strong connections with bottom-up citizen initiatives advocating for affordable housing and link its efforts to European housing cooperatives, urban research institutions, and civil society organizations. By bridging local action with EU policymaking, NETCO 2.0 ensures that its results are not only sustained but also continuously expanded and adapted to future challenges.

Through its long-term vision, structured partnerships, and secured transitional funding, NETCO 2.0 is well-positioned to remain a key European platform for collaborative housing, fostering stronger European cohesion, integration, and civic participation well beyond the project's official timeline. NETCO will produce a **set of high-impact deliverables** to ensure that project results are accessible, actionable, and adaptable to evolving urban and housing challenges across Europe. These include Policy Reports and Policy Recommendations, among others. These deliverables will serve as a blueprint for future initiatives, ensuring that NETCO's impact extends beyond the funding period, reinforcing its role as a catalyst for sustainable, citizen-led housing solutions across Europe.

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4. WORKPLAN, WORK PACKAGES, ACTIVITIES, RESOURCES AND TIMING

4.1 Work plan

Timetable

Timetable (projects up to 2 years) <i>Fill in cells in beige to show the duration of activities. Repeat lines/columns as necessary.</i> Note: Use the project month numbers instead of calendar months. Month 1 marks always the start of the project. In the timeline you should indicate the timing of each activity per WP.																								
ACTIVITY	MONTHS																							
	M 1	M 2	M 3	M 4	M 5	M 6	M 7	M 8	M 9	M 10	M 11	M 12	M 13	M 14	M 15	M 16	M 17	M 18	M 19	M 20	M 21	M 22	M 23	M 24
Task 1.1																								
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Task 3.3																								
Task 4.1																								
Task 4.2																								
Task 4.3																								
Task 5.1																								
Task 5.2																								

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Task 5.3																							
Task 6.1																							
Task 6.2																							
Task 6.3																							
Task 7.1																							
Task 7.2																							
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Task 10.1																							
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5. OTHER

5.1 Ethics and EU values

Ethics and EU values

Describe ethics issues that may arise during the project implementation and the measures you intend to take to solve/avoid them.

Describe how you will ensure gender and non-discrimination mainstreaming in the project cycle. This means integrating gender equality and non-discrimination considerations in the design, implementation, monitoring and evaluation of project activities. Projects activities should be pro-active and contribute to the equal empowerment of women and men, girls and boys, in all their diversity, and ensure that they achieve their full potential, enjoy the same rights and opportunities. Gender and non-discrimination mainstreaming are a key mechanism for achieving gender equality and combating multiple and intersecting discrimination. In the delivery of project activities gender mainstreaming shall be ensured by systematically monitoring access, participation, and benefits among different genders, and by incorporating remedial action that redresses any gender inequalities and discriminatory effects in implementation of planned activities. The activities shall also seek to reduce levels of discrimination suffered by particular groups (as well as those at risk of multiple discrimination) and to improve equality outcomes for individuals. If your project has a direct or indirect impact on children and their rights, indicate it clearly here. Make sure that your project is based on a child rights approach, i.e. that all the rights of the EU Charter of Fundamental Rights and the United Nations Convention on the Rights of the Child (UNCRC) and the Optional protocols, are promoted, respected, protected and fulfilled. The project should address children as rights holders and should ensure their participation in the design and implementation of the project. If you will have direct contacts with children you will have to provide a child protection policies in line with the [Keeping Children Safe Child Safeguarding Standards](#).

Explain how you intend to address privacy/data protection issues related to data collection, analysis and dissemination.

Outline measures to be taken and the policies in place to guarantee full compliance with the EU values mentioned in Article 2 of the Treaty on the European Union and Article 21 of the EU Charter of Fundamental Rights.

Ethical & Safety Considerations in NETCO

The NETCO 2.0 project is fully committed to upholding the highest ethical standards and safeguarding fundamental rights throughout its lifecycle. It aligns with the **EU Charter of Fundamental Rights, Article 2 of the Treaty on European Union, and Article 21**, ensuring the protection of human dignity, non-discrimination, equality, and participation of all individuals—particularly those from vulnerable and underrepresented groups.

The Project Manager, as the person responsible for ensuring the quality of the project's implementation, will be accountable for mainstreaming and maintaining these ethical, gender equality, and non-discrimination principles throughout the project lifecycle. This includes monitoring adherence to these standards across all work packages, partner activities, and outputs, and ensuring that all consortium members apply these principles consistently in both planning and delivery phases.

1. Core Ethical Principles

The project is guided by the following ethical principles in all interactions and activities:

- **Informed Consent:** All participants will be provided with clear, accessible information and asked to give explicit consent prior to any participation.
- **Voluntary Participation:** Engagement in any project activity is fully voluntary and withdrawal is possible at any time without consequence.
- **Do No Harm:** Care will be taken to avoid any physical, psychological, or reputational harm to participants.
- **Confidentiality and Anonymity:** Personal information and data will be securely managed. Sensitive content will be anonymised when shared.
- **Transparency and Accountability:** Regular internal reviews and ethical oversight mechanisms will ensure full compliance with all applicable laws and values.

2. Protection of vulnerable groups

NETCO 2.0 is specifically designed to address and empower communities that face systemic barriers to housing and civic participation, including:

- Women (particularly single mothers and elderly women)
- Persons with disabilities
- Migrant and ethnic minority communities
- LGBTQI+ individuals
- Young people at risk of exclusion
- Low-income and rural populations

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Engagement with these groups will be inclusive, participatory, and sensitive to their lived experiences. The consortium will ensure they are not treated as passive beneficiaries, but as active contributors to policy design and implementation.

3. Gender Equality and Non-Discrimination Mainstreaming

Gender and non-discrimination principles are embedded across the project cycle—from design and implementation to monitoring and evaluation. The project will:

- Apply gender-sensitive approaches in all communications, events, and training.
- Monitor gender-disaggregated data on access, participation, and benefits.
- Integrate the European Institute for Gender Equality (EIGE) guidelines to ensure structural attention to intersectional discrimination.
- Organise workshops and awareness sessions to address gender biases in decision-making and foster equitable collaboration among stakeholders.
- Apply remedial actions where inequalities are detected to guarantee equal participation.

4. Participation of children and child safeguarding

The project does not directly target or involve minors. However, should indirect impacts on children arise—such as through intergenerational collaborative housing models—NETCO 2.0 will ensure that all activities uphold a child rights-based approach aligned with the UN Convention on the Rights of the Child (UNCRC). Any future direct engagement with children will require full adherence to child protection policies as per Keeping Children Safe Standards.

5. Data Protection and privacy

All data processing within the project will strictly comply with the EU General Data Protection Regulation (GDPR). The following safeguards will be applied:

- Minimal data collection, with no unnecessary or intrusive data gathering.
- Secure data storage and transmission, using encrypted systems where appropriate.
- Clear data processing agreements with all partners.
- Anonymisation and pseudonymisation of personal data in published deliverables.
- Transparency for participants, including their right to access, correct, or delete personal data.

6. Upholding EU values

NETCO 2.0 operates on the basis of:

- Democracy, equality, and the rule of law
- Human dignity and respect for minorities
- Social cohesion, inclusion, and justice

The project actively works to combat racism, xenophobia, and homophobia, and to promote mutual understanding, particularly through cultural exchanges and inclusive policy development. Project activities—such as Collaborative Housing Forums, study visits, policy co-creation sessions, and dissemination—are designed to foster active EU citizenship, civic engagement, and shared democratic values.

7. Oversight and ethical governance

A light but effective internal ethical review mechanism will be put in place. The Project Manager and Work Package leaders, supported by academic and civil society experts, will oversee ethical compliance throughout project delivery. This includes:

- Ethical briefings for local organisers and facilitators
- Monitoring of inclusivity in participation
- Reporting and addressing ethical concerns raised during implementation

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5.2 Security

Security

Not applicable.

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1. DECLARATIONS

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Double funding	
Information concerning other EU grants for this project ⚠ Please note that there is a strict prohibition of double funding from the EU budget (except under EU Synergies actions).	YES/NO
We confirm that to our best knowledge neither the project as a whole nor any parts of it have benefitted from any other EU grant (including EU funding managed by authorities in EU Member States or other funding bodies, e.g. EU Regional Funds, EU Agricultural Funds, etc). If NO, explain and provide details.	YES
We confirm that to our best knowledge neither the project as a whole nor any parts of it are (nor will be) submitted for any other EU grant (including EU funding managed by authorities in EU Member States or other funding bodies, e.g. EU Regional Funds, EU Agricultural Funds, etc). If NO, explain and provide details.	YES

Financial support to third parties (if applicable) If in your project the maximum amount per third party will be more than the threshold amount set in the Call document, justify and explain why the higher amount is necessary in order to fulfil your project's objectives.
Insert text

#§DEC-LAR-DL\$#

Call: [insert call identifier] — [insert call name]

EU Grants: Application form (CERV): V2.0 – 01.06.2022

ANNEXES

LIST OF ANNEXES

Standard

Detailed budget table/Calculator (annex 1 to Part B) — *mandatory for Lump Sum Grants* (see [Portal Reference Documents](#))

CVs (annex 2 to Part B) — *mandatory, if required in the Call document*

Annual activity reports (annex 3 to Part B) — *mandatory, if required in the Call document*

List of previous projects (annex 4 to Part B) — *mandatory, if required in the Call document*

Special

Other annexes (annex 5 to Part B) — *mandatory, if required in the Call document*

LIST OF PREVIOUS PROJECTS

List of previous projects					
<i>Please provide a list of your previous projects for the last 4 years.</i>					
Participant	Project Reference No and Title, Funding programme	Period (start and end date)	Role (COO, BEN, AE, OTHER)	Amount (EUR)	Website (if any)
[name]					
[name]					

HISTORY OF CHANGES		
VERSION	PUBLICATION DATE	CHANGE
1.0	01.04.2021	Initial version (new MFF).
2.0	01.06.2022	Consolidation, formatting and layout changes. Tags added.

Call: [insert call identifier] — [insert call name]

EU Grants: Application form (CERV): V2.0 – 01.06.2022

CERV Programme - Citizens engagement and participation strand: European remembrance, Citizens participation, Networks of Towns				
Estimated EU contribution				
ATTENTION: The list of events has to correspond with the list of work-packages described in part B. Please use the same order! 1 EVENT = 1 WORK-PACKAGE The "Total Amount" in this calculator must be equal to the "Total" of the "Requested grant amount" in the Part A, section 3-Budget.				
Project title: (insert the project title here →)		Network of Cities for Collaborative Housing NETCO 2.0		
Event (Work Package) Number	Event type: in situ OR online (manual input)	Number of countries (manual input)	Number of direct participants (manual input)	Lump sums (EUR) (automatic calculation)
1	Online	13-15	101-200	EUR 23.640
2	In_situ	13-15	101-125	EUR 31.715
3	In_situ	1-3	25-50	EUR 13.215
4	In_situ	13-15	101-125	EUR 31.715
5	In_situ	4-6	25-50	EUR 15.855
6	In_situ	13-15	101-125	EUR 31.715
7	Online	13-15	101-200	EUR 23.640
8	In_situ	4-6	25-50	EUR 15.855
9	In_situ	13-15	101-125	EUR 31.715
10	In_situ	1-3	25-50	EUR 13.215
11				EUR 0
12				EUR 0
13				EUR 0
14				EUR 0
15				EUR 0
16				EUR 0
17				EUR 0
18				EUR 0
19				EUR 0
20				EUR 0
21				EUR 0
22				EUR 0
23				EUR 0
24				EUR 0
25				EUR 0
			Total Amount:	EUR 232.280

The "Total Amount" in this calculator must be equal to the "Total" of the "Requested grant amount" in the Part A, section 3-Budget.

ANNEX 2

ESTIMATED BUDGET (LUMP SUM BREAKDOWN) FOR THE ACTION

	Estimated EU contribution										
	Estimated eligible lump sum contributions (per work package)										Maximum grant amount ¹
	WP1 NETCO Webinar: Collaborative housing: basics, historic approach and added value of the new CH wave for citizens and local areas	WP2 NETCO European Conference: Collaborative Housing and Cooperative Housing	WP3 Collaborative Housing and applied research	WP4 NETCO European Conference: Rural Cohousing and social inclusion	WP5 EU Alliance for Collaborative Housing	WP6 NETCO European Conference: Collaborative Housing for the elderly.	WP7 NETCO Webinar: Collaborative Housing and the New European Bauhaus principles: beautiful, sustainable and together.	WP8 Collaborative housing and the European Housing Sector	WP9 NETCO European Conference: Collaborative Housing and Cooperative Housing.	WP10 New beginnings and scaling Up - key elements and steps ahead for NETCO.	
	Forms of funding	Lump sum contribution	Lump sum contribution	Lump sum contribution	Lump sum contribution	Lump sum contribution	Lump sum contribution	Lump sum contribution	Lump sum contribution	Lump sum contribution	
	a	b	c	d	e	f	g	h	i	j	k = a + b + c + d + e + f + g + h + i + j
1 - Manresa	5 640.00	3 350.00	0.00	5 215.00	7 755.00	4 515.00	14 940.00	7 755.00	19 815.00	1 272.00	70 257.00
2 - SostreCivic	0.00	700.00	0.00	700.00	6 000.00	700.00	0.00	0.00	700.00	0.00	8 800.00
3 - Valencia	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
4 - Bologna	0.00	700.00	0.00	0.00	700.00	700.00	0.00	700.00	700.00	0.00	3 500.00
5 - Firenze	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
6 - urbaMonde	8 000.00	17 165.00	0.00	700.00	0.00	700.00	8 000.00	0.00	700.00	0.00	35 265.00
7 - Elindhoven	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
8 - Amsterdam	0.00	700.00	0.00	700.00	700.00	700.00	0.00	0.00	700.00	0.00	3 500.00
9 - Cluj	0.00	700.00	0.00	16 000.00	0.00	700.00	0.00	0.00	700.00	0.00	18 100.00
10 - Thessaloniki	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
11 - Halandri	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
12 - WSPOL	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
13 - ID22	0.00	700.00	0.00	700.00	0.00	700.00	0.00	700.00	700.00	0.00	3 500.00
14 - C:B	10 000.00	700.00	13 215.00	700.00	700.00	700.00	0.00	6 000.00	700.00	11 943.00	44 658.00
15 - Košice	0.00	700.00	0.00	700.00	0.00	16 000.00	0.00	0.00	700.00	0.00	18 100.00
16 - Soderhamns	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
17 - Bruxelles	0.00	700.00	0.00	700.00	0.00	700.00	700.00	700.00	700.00	0.00	4 200.00
18 - Zagreb	0.00	700.00	0.00	700.00	0.00	700.00	0.00	0.00	700.00	0.00	2 800.00
19 - Poli Torino											
20 - VillaNova											
Σ consortium	23 640.00	31 715.00	13 215.00	31 715.00	15 855.00	31 715.00	23 640.00	15 855.00	31 715.00	13 215.00	232 280.00

¹ The 'maximum grant amount' is the maximum grant amount fixed in the grant agreement (on the basis of the sum of the beneficiaries' lump sum shares for the work packages).

ACCESSION FORM FOR BENEFICIARIES

SOSTRE CIVIC SCCL (SostreCivic), PIC 898386647, established in CASP 43, BARCELONA 08010, Spain,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and** the **European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

FEDERACION VALENCIANA DE MUNICIPIOS Y PROVINCIAS (Valencia), PIC 991862055, established in CALLE GUILLEM DE CASTRO 46 - 1º, VALENCIA 46001, Spain,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

COMUNE DI BOLOGNA (Bologna), PIC 999590239, established in PIAZZA MAGGIORE 6,
BOLOGNA 40124, Italy,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and** the **European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

COMUNE DI FIRENZE (Firenze), PIC 969024472, established in PIAZZA SIGNORIA 1,
FIRENZE 50122, Italy,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

urbaMonde-France (urbaMonde), PIC 915694648, established in 38 Rue Saint-Sabin, Paris 75012, France,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

GEMEENTE EINDHOVEN (Eindhoven), PIC 993619889, established in STADHUISPLEIN 10,
EINDHOVEN 5600 RB, Netherlands,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and** the **European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

GEMEENTE AMSTERDAM (Amsterdam), PIC 998617135, established in AMSTEL 1, AMSTERDAM 1011 PN, Netherlands,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

ASOCIATIA DE DEZVOLTARE INTERCOMUNITARA ZONA METROPOLITANA - CLUJ (Cluj), PIC 918382227, established in STRADA MIKLOS ZRINYI 7 AP 2, CLUJ-NAPOCA 400071, Romania,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and** the **European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

DIMOS THESSALONIKIS (Thessaloniki), PIC 965342449, established in VASILEOS GEORGIU 1A, THESSALONIKI 546 36, Greece,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and** the **European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ACCESSION FORM FOR BENEFICIARIES

DIMOS CHALANDRIOU (Halandri), PIC 951686013, established in AGIOU GEORGIOU 30
KAI ARISTIDOU, HALANDRI 152 34, Greece,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

STOWARZYSZENIE MIESZKANIOWE WSPOL (WSPOL), PIC 872697361, established in
RACLAWICKA 29/82a, WARSZAWA 02-601, Poland,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ACCESSION FORM FOR BENEFICIARIES

CONNECTION:BERLIN EV (C:B), PIC 886847624, established in Dolzigerstrasse 44, Berlin 10247, Germany,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ACCESSION FORM FOR BENEFICIARIES

SODERHAMNS KOMMUN (Soderhamns), PIC 985586252, established in Oxtorgsgatan 19,
SODERHAMN 826 80, Sweden,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

SERVICE PUBLIC REGIONAL DE BRUXELLES (Bruxelles), PIC 991252022, established in Place Saint-Lazare 2-4, Saint-Josse-ten-Noode 1210, Belgium,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 3

ACCESSION FORM FOR BENEFICIARIES

GRAD ZAGREB (Zagreb), PIC 989531727, established in TRG STJEPANA RADICA 1, ZAGREB 10 000, Croatia,

hereby agrees

to become beneficiary

in Agreement No 101249715 — NETCO 2.0 ('the Agreement')

between AJUNTAMENT DE MANRESA (Manresa) **and the European Education and Culture Executive Agency (EACEA)** ('EU executive agency' or 'granting authority'), under the powers delegated by the European Commission ('European Commission'),

and mandates

the coordinator to submit and sign in its name and on its behalf any **amendments** to the Agreement, in accordance with Article 39.

By signing this accession form, the beneficiary accepts the grant and agrees to implement it in accordance with the Agreement, with all the obligations and terms and conditions it sets out.

SIGNATURE

For the beneficiary

ANNEX 4 XXX LUMP SUM MGA — MULTI & MONO

FINANCIAL STATEMENT FOR THE ACTION FOR REPORTING PERIOD [NUMBER]

EU contribution												
Eligible lump sum contributions (per work package)												Requested EU contribution
	WP1 [name]	WP2 [name]	WP3 [name]	WP4 [name]	WP5 [name]	WP6 [name]	WP7 [name]	WP8 [name]	WP9 [name]	WP10 [name]	WP [XX]	
Forms of funding	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	[Lump sum contribution// Financing not linked to costs]	
Status of completion	COMPLETED	COMPLETED	COMPLETED	COMPLETED	COMPLETED	COMPLETED	COMPLETED	PARTIALLY COMPLETED	PARTIALLY COMPLETED	COMPLETED	NOT COMPLETED	
	a	b	c	d	e	f	g	h	i	j	k	$l = a + b + c + d + e + f + g + h + i + j + k$
1 – [short name beneficiary]												
1.1 – [short name affiliated entity]												
2 – [short name beneficiary]												
2.1 – [short name affiliated entity]												
X – [short name associated partner]												
Total consortium												

The consortium hereby confirms that:

The information provided is complete, reliable and true.

The lump sum contributions declared are eligible (in particular, the work packages have been completed and the work has been properly implemented and/or the results were achieved; see Article 6).

The proper implementation of the action/achievement of the results can be substantiated by adequate records and supporting documentation that will be produced upon request or in the context of checks, reviews, audits and investigations (see Articles 19, 21 and 25).

ANNEX 5

SPECIFIC RULES

INTELLECTUAL PROPERTY RIGHTS (IPR) — BACKGROUND AND RESULTS — ACCESS RIGHTS AND RIGHTS OF USE (— ARTICLE 16)

Rights of use of the granting authority on results for information, communication, dissemination and publicity purposes

The granting authority also has the right to exploit non-sensitive results of the action for information, communication, dissemination and publicity purposes, using any of the following modes:

- **use for its own purposes** (in particular, making them available to persons working for the granting authority or any other EU service (including institutions, bodies, offices, agencies, etc.) or EU Member State institution or body; copying or reproducing them in whole or in part, in unlimited numbers; and communication through press information services)
- **distribution to the public** in hard copies, in electronic or digital format, on the internet including social networks, as a downloadable or non-downloadable file
- **editing** or **redrafting** (including shortening, summarising, changing, correcting, cutting, inserting elements (e.g. meta-data, legends or other graphic, visual, audio or text elements extracting parts (e.g. audio or video files), dividing into parts or use in a compilation
- **translation** (including inserting subtitles/dubbing) in all official languages of EU
- **storage** in paper, electronic or other form
- **archiving** in line with applicable document-management rules
- the right to authorise **third parties** to act on its behalf or sub-license to third parties, including if there is licensed background, any of the rights or modes of exploitation set out in this provision
- **processing**, analysing, aggregating the results and **producing derivative works**
- **disseminating** the results in widely accessible databases or indexes (such as through ‘open access’ or ‘open data’ portals or similar repositories, whether free of charge or not.

The beneficiaries must ensure these rights of use for the whole duration they are protected by industrial or intellectual property rights.

If results are subject to moral rights or third party rights (including intellectual property rights or rights of natural persons on their image and voice), the beneficiaries must ensure that they

comply with their obligations under this Agreement (in particular, by obtaining the necessary licences and authorisations from the rights holders concerned).

COMMUNICATION, DISSEMINATION AND VISIBILITY (— ARTICLE 17)

Additional communication and dissemination activities

The beneficiaries must engage in the following additional communication and dissemination activities:

- present the project (including project summary, coordinator contact details, list of participants, European flag and funding statement and project results) on the beneficiaries' websites or social media accounts
- for actions involving **publications**, mention the action and the European flag and funding statement on the cover or the first pages following the editor's mention
- for actions involving public **events**, display signs and posters mentioning the action and the European flag and funding statement
- upload the public **project results** to the Rights and Values Project Results platform, available through the Funding & Tenders Portal.



Digitally sealed by the European Commission

Date: 2025-12-01T13:54:12 CEST

This document is digitally sealed. The digital sealing mechanism uniquely binds the document to the modules of the Funding & Tenders Portal of the European Commission, to the transaction for which it was generated and ensures its integrity and authenticity.

Any attempt to modify the content will lead to a breach of the electronic seal, which can be verified at any time by clicking on the digital seal validation symbol.